

# CORPORATE REPORT

NO: R226 COUNCIL DATE: November 6, 2017

### **REGULAR COUNCIL**

TO: Mayor & Council DATE: October 23, 2017

FROM: General Manager, Finance FILE: 1880-20

SUBJECT: Quarterly Financial Report - Third Quarter - 2017

### RECOMMENDATION

The Finance Department recommends that Council receive this report as information.

# **INTENT**

The purpose of this report is to provide Council with an update on the City's financial activity for the third quarter of 2017 and to compare this activity with the 2017 Financial Plan and the same period in 2016.

### **DISCUSSION**

The Five Year (2017-2021) Financial Plan was adopted by Council on December 21, 2016.

The following discussion provides a summary of current global, national, and local economic conditions, followed by an outline of Surrey's financial performance for the third quarter of 2017. It also includes an overview of the City's investment portfolio performance.

### International Overview

Global central banks have started the process of unwinding highly accommodative monetary policies. The four largest central banks, The US Federal Reserve, Bank of Japan, European Central Bank, and Bank of England, have accumulated an additional \$10 trillion in assets since the last financial crisis. The US Federal Reserve is scheduled to start unwinding its balance sheet in October while the Bank of England and the European Central Bank have signalled that tightening policies are forthcoming. The desire to rein in the accumulation of debt, and the fear of diminished policy power in the face of future economic downturns, has spurred central banks into action even though inflation has remained short of their targets.

The Eurozone's economy grew by an annualized rate of 2.3% in the second quarter and average hourly wages rose by 1.8%. The unemployment rate came in at 9.1% in August, with large disparities between member countries. The Euro has risen 13% against the US dollar this year due to the strengthening Eurozone economy. Analysts expect the European Central Bank to reduce stimulus in the upcoming year given the strong economic expansion.

The German election in September saw Chancellor Angela Merkel's Christian Democratic Party win only a third of the seats in parliament. The backing of other parties will be required to form a coalition government. The election also resulted in a right-wing nationalist party forming the third largest political party in Germany. The next major election in the region will take place in Italy. Eurosceptic, populist parties, are calling for a referendum to decide on whether or not Italy should remain in the European Union ("EU"). The election outcome will be closely watched by financial markets as the lead-up and final results could contribute to market volatility.

The United Kingdom's ("UK") second quarter Gross Domestic Product ("GDP") grew at an annualized rate of 1.2%. As the British pound lost value, prices increased and continue to impact purchasing power for households. Inflation rose to 2.9% and average wages were up by 2.1% in August. The Bank of England's governor signalled domestic interest rates are likely to increase over the coming months to combat rising inflation. Brexit talks with the EU have stalled due to an impasse on a UK financial settlement and Eurozone citizens' rights. Four rounds of negotiations have taken place with no significant progress thus far.

Tensions between the US and North Korea have escalated through ongoing rhetoric on both sides along with increased weapons testing by Kim Jong-un's regime. In response to repeated missile launches and nuclear weapons testing, the United Nations Security Council has imposed sanctions on North Korea to restrict oil imports and ban textile exports. These restrictions are expected to cut the country's export revenues by a third. China accounts for 90% of North Korea's trade and is under pressure from the US to adopt a tougher approach with their neighbor. China, in turn, has asked both the US and North Korea to exercise restraint and avoid further provocations. World leaders are stressing the importance of diplomatic talks to de-escalate the situation.

# **United States Overview**

US GDP grew at an annualized rate of 3.0% in the second quarter due to strong consumer spending and business investments. The August unemployment rate came in at 4.4%, average hourly earnings rose 2.5% over the past year, and inflation grew by 1.4% year-over-year in July. Inflation and GDP are both forecasted to come in at 2.1% in 2017 due to a slow first quarter and the devastating impacts of recent hurricanes.

The damage caused by hurricanes Harvey and Irma is estimated at \$200 billion. Business disruptions and reduced consumer consumption will negatively impact the US economy. Multiple oil refineries reduced production or ceased output entirely in the wake of the storms. Retail and auto sales are expected to contract in the third quarter and bounce back in quarter four and into 2018. Economists are expecting that US GDP will see a reduction of 0.5% to 1.0% in the third quarter due to the hurricanes.

The US Federal Reserve did not raise its key interest rate in September and has signalled that one rate increase may occur before the end of this year. With hurricane after-effects weighing down the economy, the Federal Reserve will likely wait until December to increase interest rates. The Federal Reserve announced plans to start unwinding the \$4.5 trillion in bonds amassed on its balance sheet. The process began in October of this year with \$10 billion worth of bonds maturing without reinvestment. Adjustments will be made every quarter until the amount reaches \$50 billion per disposition in a year's time. The Federal Reserve is estimating that the normalization process will take five to six years to complete.

A US Senate Panel unveiled a plan to reduce the tax rate to 20% from 35% for corporations and small businesses. Individuals' tax brackets would be simplified from seven brackets to three with increased deductions for the middle-class. The cost for the proposed tax cuts has not yet been released and will be met with resistance from within the Republican Party if the plan adds to the national debt.

The US dollar has lost 5.2% of its value against the Canadian dollar since the beginning of 2017. As economies around the world gained strength, the value of the dollar slipped in relation. The Federal Reserve's signal of a slower pace of interest rate hikes, combined with the protracted roll-out of tax reforms and pro-growth economic policies, have dampened the outlook on the US economy.

North American Free Trade Agreement ("NAFTA") renegotiations have commenced. The US has introduced the idea of a "sunset clause" which would automatically terminate the agreement after five years unless it is renewed by all three countries. Canada and Mexico have rejected the idea, citing a potentially uncertain investment climate which would cause businesses to withhold their capital. The US's desire to complete talks by the end of the year appears to be an unlikely outcome at this time.

### Canadian Overview

Canada's second quarter GDP results were strong, posting an annualized growth rate of 4.5%. Increased consumer spending, business investments and exports all contributed to the positive results. The unemployment rate came in at 6.2% in August while average wage growth remained subdued at 1.8%. Inflation was 1.4% in August due to higher gas prices and airfares. Fuel and food costs are expected to rise in the coming months due to impacts from the recent hurricanes in the US. For 2017, the economy is on pace for GDP growth of 3.1% with inflation forecasted at 1.5%.

The Bank of Canada ("BOC") recently raised its key interest rate, with increases of 25 basis points in both July and September. The BOC removed the cuts that were implemented in 2015, citing broadbased growth across various industries and strength in exports. The second increase surprised financial markets due to a lack of signals from the Central Bank and a below-target rate of inflation. The rate increases sent the Canadian dollar higher, with the exchange rate against the US dollar up 14% since April. The Loonie hit a high of 82 cents per US dollar shortly after the second announcement in September but has given back some of those gains in recent weeks. BOC Governor Poloz indicated that interest rate changes will be data driven going forward and also commented that the central bank will not be providing forward guidance on the movement of rates.

To further rein in overheated housing markets, the Office of the Superintendent of Financial Institutions ("OSFI") is drafting new legislation targeting borrowers of uninsured mortgages, where the down-payment is 20% or greater. Applicants will be subjected to a "stress test" to confirm that they can afford their mortgage payments if the interest rate was two percentage points higher than the rate they negotiate with their lender. This follows new requirements enacted last year which placed a similar "stress test" on borrowers with down-payments of less than 20% seeking an insured mortgage. OSFI hopes to curb the potential risks of growing household indebtedness though these measures.

The Canada-EU Comprehensive Economic and Trade Agreement came into force in September. The agreement will reduce tariffs, increase mobility of labour, and open up government procurements. Export sectors will benefit as tariffs are removed. The EU market is vast with over 500 million consumers. Increasing trade with the European Union diversifies export markets and mitigates risks as NAFTA negotiations continue down an uncertain path.

### British Columbia Overview

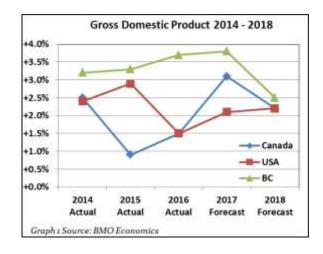
BC's quarter two GDP growth was 3.5% with strength in retail sales, employment, and exports as contributing factors. Inflation came in 2.0% year-over-year in August, making BC the only large province to meet the Bank of Canada's inflation target. For 2017, GDP and inflation are forecasted at 3.8% and 1.9%, respectively.

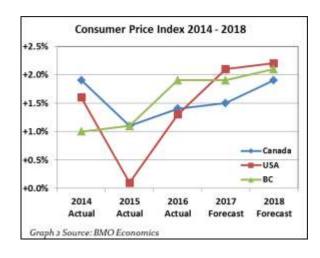
BC's unemployment rate was 5.1% in August and is expected to trend downwards. Labour shortages are being reported in many sectors including retail, restaurant, and construction. The Retail Council of Canada has cited BC's high cost of living and lack of affordable housing as contributing factors to labour constraints.

In September, the Real Estate Board of Greater Vancouver reported a 21.1% year-over-year increase in the benchmark price of condos. In the detached home category, prices were up by only 2.9% from the same period last year. Sales volumes also posted gains as units sold were higher by 19.1% for condos and 27.9% for detached homes. Some market observers see the implementation of the 15% foreign buyer's tax as one of the causes behind last year's market slowdown. Demand continues to be prevalent; however, buyers have shifted purchases from detached properties to condos and townhomes. To address pent up demand, Vancouver's mayor will be introducing a motion later this month that would prioritize sales of new homes in multi-family developments within the city to local residents. Housing critics continue to call on all levels of government to take action to deal with rental shortages and housing affordability throughout the province.

The NDP government implemented a number of campaign promises with the elimination of bridge tolls and increases to welfare and disability rates. In the September budget update, a number of key announcements were made. Starting next April, BC's carbon tax will increase by \$5 per tonne, per year, for the next four years. Higher carbon taxes will increase fuel prices and negatively impact household and transportation costs for consumers. Changes are also being made to individual income tax with a proposed top personal income tax rate of 16.8% for taxable income exceeding \$150,000. The current rate of 14.7% applies to all income above \$106,543 and \$108,460 for the 2016 and 2017 tax years, respectively. The NDP government also proposed a 1% increase to the general corporate tax rate, taking it up to 12%. All income tax proposals would take effect January 1, 2018.

The NDP government placed the \$3.5 billion Massey Tunnel project on hold pending an independent review. The \$8.3 billion Site C dam is under review by the BC Utilities Commission with a final report and decision on the future of the project expected by the end of the year. Construction of the \$7.4 billion Trans Mountain Pipeline is expected to start next year. It remains to be seen if ongoing court challenges will stall or put an end to the Trans Mountain Pipeline project.





# Surrey's Financial Performance

The development activity within the City for the first nine months of this year has showed continued strength, with residential and multi-family development leading the way. New single family dwelling building permits have increased by 6.8% year over year and similarly building permits for townhouses are up approximately 16% year over year. Of interest is that the number of building permits for low rise apartment buildings (up to six floors), has increased from 7 permits for the first nine months in 2016 to 10 permits for the same period in 2017. This trend is indicative of the overall affordability challenges seen in the Metro Region.

The commercial sector remains quite stable compared to the same period last year, whereas the industrial sector has shown relative strength, with the value of building permits issued for the first nine months of the year being approximately 41% higher than the same period last year.

The institutional sector has also shown notable strength when compared to the same period as last year with the value of permits issued increasing by over 100%, although this is due primarily to several large valued projects, notably schools.

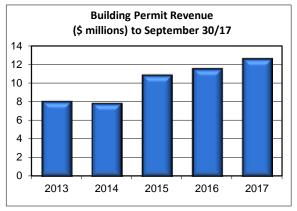
The following graphs display actual key revenues and fees collected by the City in the first nine months of 2017 compared to previous years; in addition graph 5 and 6 summarize the value of new commercial/industrial construction and total building construction respectively.

It is important to note that the City is governed by accounting principles that require that development related revenues be distributed over time to match the timing of the related expenses incurred by the City. Accordingly, the financial impact of any significant reduction or increase in development related revenue may not be seen until sometime into the future.



Graph 3

Application fees collected in the first nine months of the year are about 8.9% higher than the same period last year. It is important to note that these revenues are not necessarily correlated to residential sales activity in the marketplace, as these revenues are indicative of various applications made to the City, including applications to build new homes.



Graph 4

Building Permit fees collected for the first nine months of the year are about 9.5% higher than those collected in the same period last year. It is noted, that similar to Planning Application fees, Building Permit fees are not necessarily correlated to sales activity in the marketplace; these fees are indicative of Building Permits issued by the City for new build projects.



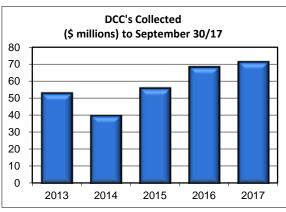
Graph 5

Construction value of commercial and industrial building permits for the first nine months of the year are about 17.4% higher compared to the same period last year.



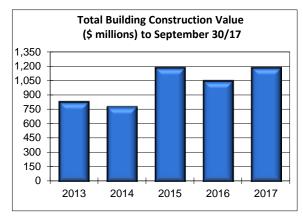
Graph 7

Engineering Land Development fees collected in the first nine months of the year are about the same level as those collected for the same period last year.



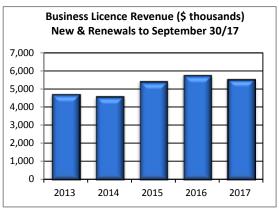
Graph 9

Development Cost Charges collected in the first nine months of the year are about 4.3% higher than those collected in the same period last year.



Graph 6

Overall, the value of new construction in the City for the first nine months of the year is about 13.4% higher compared to the same time period last year.

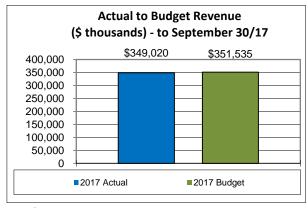


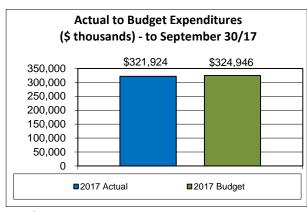
Graph 8

Business license revenue in the first nine months of the year has reduced slightly resulting in a 3.7% decrease versus the same period in last year.

# Actual Revenues and Expenditures Relative to the 2017 Budget (Financial Plan)

The following graphs illustrate the variances between the actual and budgeted operating revenues and expenditures respectively, excluding transfers to reserves, for the third quarter of 2017.





Graph 11

Graph 12

Appendix "I" documents the General Operating Fund's revenues and expenditures for the third quarter of 2017 at a more detailed level. Departments are proactively monitoring their actual results on a monthly basis. The following section provides an explanation on a Department-by-Department basis of year to date variances in relation to the 2017 Financial Plan:

<u>RCMP</u> currently has a favorable variance of \$101,000 due primarily to vacancies and the timing of expenditures and is forecasted to have a favorable variance at year-end of \$76,000.

<u>Fire Services</u> had a favourable variance of \$190,000 for the first nine months of the year, resulting from vacancies and timing of expenditures. It is forecasted that Fire Services will have a favorable variance at year end of approximately \$157,000.

<u>Engineering Services</u> currently has a favourable variance of \$355,000 which is due primarily to staff vacancies and the timing of expenditures and increased revenues, particularly in Land Development services; Engineering Services are forecasted to have a favorable variance by year end of approximately \$651,000.

<u>Parks, Recreation & Culture Department</u> is showing a favourable departmental variance of \$903,000, due primarily to the timing of expenditures and is forecasted to have a favorable variance for year-end of approximately \$226,000.

<u>Library Services</u> currently has a favorable variance of \$115,000, due predominately to the timing of expenditures relative to budget and is forecasted to have a positive variance at year end of approximately \$60,000.

<u>Planning and Development Department</u>, which also includes Civic Facilities, is reporting a positive variance of \$942,000 due to staff vacancies, the timing of maintenance costs for civic facilities, and higher than budgeted revenues. Planning and Development is forecasted to have a favorable variance by year-end of approximately \$2,800,000.

*Mayor and Council* is currently meeting budget and are forecast to meet budget by year-end.

<u>City Grants</u> is currently on budget and are forecast to meet budget by year-end.

<u>City Manager's Department</u> is currently showing a \$148,000 unfavorable variance; this is due primarily to mail out expenses by the City Clerk related to statutory requirements for Land Use Contract terminations. This department is forecasted to have an unfavorable variance of \$142,000 at year end.

<u>Public Safety</u> is currently showing an unfavorable variance of \$471,000; this is due to higher than budgeted salary costs and lower than budgeted revenues. It is forecast that Public Safety will have an unfavorable variance at year-end of \$713,000 due primarily to staffing costs.

<u>Investment & Intergovernmental Relations</u> currently has a favorable variance of \$76,000, due to the timing of expenditures, it is forecast that this department will meet budget at year end.

<u>Finance & Technology Department</u> currently has a favourable variance of \$183,000. This is primarily due to the timing of the payments on IT maintenance contracts and staff vacancies. It is forecast that Finance & Technology will have a favorable variance at year end of approximately \$60,000.

<u>Human Resources Department</u> currently has an unfavourable variance of \$305,000 due primarily to increased staffing requirements and operational expenditures related to significant recruitment activity. It is forecasted that HR will have an unfavorable variance at year-end of approximately \$166,000.

The results at the end of the Third Quarter indicate an overall unfavourable variance of \$784,000. This is primarily a result of overall revenues forecasted to be below budget, of which investment interest is anticipated to have the largest variance at \$1,866,000 resulting from the combined interest rate earned to date being 1% lower than budgeted. Staff will continue to closely monitor all areas to ensure that immediate action is taken to address these unfavourable variances and to further reduce, as much as possible, this unfavourable variance of \$784,000.

# **City Investment Portfolio**

The Schedules in Appendix "II" include a summary of the City's investment portfolio. Schedule 1 is a summary of investments by issuer type with comparative totals for each month-end from July through September 2017. Schedule 2 is a detailed listing of securities as at September 30, 2017 subtotalled by issuer type.

The investment portfolio is currently valued at \$976.8 million. The City's investment portfolio is currently earning a combined rate of approximately 1.93% while maintaining investment security as outlined in the City's investment policy. Interest revenue is currently not expected to meet budget by year end as the budgeted combined interest rate was 2.92% versus the current actual combined rate of approximately 1.93%.

# **Community Grant Program Update**

# **Community Grants**

The City of Surrey's Annual Community Grant Program is designed to support non-profit groups or organizations. Ninety percent of the Community Grants were approved by Council in January of this year. Since that time, the Grants Evaluation Committee has reviewed and made recommendations for grant payments to organizations that have submitted late grant applications, based on the need of the project, number of residents benefiting, the value to the community, history and financial stability of the organization and the effectiveness and quality of the proposed project or event. Grant applications for the 2018 Annual Community Grant Program were due and received by September 30<sup>th</sup> and the review and evaluation process for these applications is now underway. It is expected that these grant requests will be brought forward to Council in November.

# **Community Enhancement Partnership Grants**

In January 2010, Council adopted the Community Enhancement Partnership Program ("CEP"), which is intended to provide financial support for projects focussed on community engagement and neighbourhood beautification. Under the CEP program, residents and community groups are required to match the City's grant with contributions of volunteer labour, donated materials, professional services and/or cash. The process for the CEP program has recently been updated, allowing for the General Manager of Parks, Recreation & Culture or the General Manager of Finance to approve qualifying applications for up to \$2,000 with a quarterly update to Council.

# **Façade Enhancement Grants**

The City of Surrey's Façade Enhancement Grant program provides grant matching up to 30% of the eligible costs to a maximum of \$3,000 to commercial property owners who want to improve their storefront facades. The process for this grant follows the same process as the CEP program.

Appendix "III" provides a listing segregated by category of grants issued by the City to various organizations for the nine months ending September 30, 2017.

Each year, staff has seen the Community Enhancement Partnership Program grow and since 2015 that growth has taken place predominantly in the community engagement category with more and more applications for block parties. The Façade Enhancement program is also starting to take hold, however as a new program, the availability of the program is not as widely known. In order to provide optimal community benefit, staff are recommending that the funding for the Community Enhancement Partnership Grant and the Façade Enhancement Grant be combined, allowing staff to better meet community demand, however staff will continue to report to Council, on the allocation for each category.

### SUSTAINABILITY CONSIDERATIONS

The 2017 Quarterly Finance Report supports the objectives of the City's Sustainability Charter, specifically with the following Charter action item:

• Corporate SO8: Work towards corporate financial sustainability, including financial reporting.

# **CONCLUSION**

Overall, in relation to the 2017 adopted budget, there has been no material concerns noted for the third quarter of 2017.

Staff will continue to closely monitor all areas to ensure that any variances from the 2017-2021 adopted budgets are recognized in a timely fashion and appropriate mitigating action is taken.

Kam Grewal, CPA, CMA General Manager, Finance

KG: llh

Appendix "I": 2017 Second Quarter Council Report Appendix "II": Third Quarter Investment Summary Appendix "III": Financial Assistance Awards Update

# 2017 3rd QUARTER COUNCIL REPORT EXECUTIVE SUMMARY - REVENUES & EXPENDITURES \$ 000's

	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
DEL/ENUE OUR MARRY	YTD	YTD	YTD	ANNUAL	ANNUAL	Projected
REVENUE SUMMARY	Actual	BUDGET	Variance	FORECAST	BUDGET	Variance
Net Taxation	246,061	246,569	(509)	328,293	328,802	(509)
Investment Interest	10,970	11,979	(1,009)	14,652	16,518	(1,866)
Secondary Suite Infrastructure Fee	13,201	13,713	(512)	17,572	18,284	(712)
Contribution from SCDC	3,375	3,375	-	4,500	4,500	-
Provincial Casino Revenue Sharing	2,850	2,850	-	3,800	3,800	-
Penalties & Interest on Taxes	3,052	3,150	(97)	4,303	4,400	(97)
Corporate Leases	4,860	5,032	(173)	6,402	6,710	(308)
Carbon Tax Rebate	300	300		400	400	
Other Revenues	1,682	1,894	(211)	1,982	2,525	(543)
Non-Tax Revenues	40,291	42,293	(2,002)	53,611	57,137	(3,526)
Program Revenues	62,669	62,673	(3)	82,613	82,642	(29)
TOTAL REVENUES	349,020	351,535	(2,514)	464,518	468,581	(4,063)
	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
EVDENDITUDE CUMMA DV	YTD	YTD	YTD	ANNUAL	ANNUAL	Projected
EXPENDITURE SUMMARY	Actual	BUDGET	Variance	FORECAST	BUDGET	Variance
Program Expenditures	311,578	313,522	1,944	422,529	425,568	3,039
Council Priorities	188	188	-	250	250	-
Fiscal Services	504	613	108	709	817	108
MFA Principal	9,576	9,584	9	12,779	12,779	0
Other	78	1,039	961	1,058	1,399	341
TOTAL EXPENDITURES	321,924	324,946	3,022	437,325	440,813	3,488
	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
	YTD	YTD	YTD	ANNUAL	ANNUAL	Projected
TRANSFER SUMMARY	Actual	BUDGET	Variance	FORECAST	BUDGET	Variance
Carbon Emission Offsets	300	300		400	400	
Transfer to Capital Program	11,775	11,775	-	15,700	15,700	-
Contributions to Road & Trans. Fund	12,444	12,444	0	16,592	16,592	0
Transfers To(From) Own Sources	(3,484)	(3,693)	(209)	(4,715)	(4,924)	(209)
TOTAL TRANSFERS	21,035	20,826	(209)	27,977	27,768	(209)
Surplus (Deficit)	6,061	5,763	298	(784)	-	(784)
Transfer (To)From Surplus	(6,061)	(5,763)	(298)	784	-	784
BALANCED BUDGET	-	-		-	_	-

ANTICIPATED SURPLUS (DEFICIT) AT YEAR END	•	(784)
BUDGETED TRANSFER FROM SURPLUS		-
PROJECTED SURPLUS (DEFICIT)	\$	(784)

# 2017 3rd QUARTER COUNCIL REPORT DEPARTMENTAL DETAIL \$ 000's

	2016: 3rd Qtr	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
	YTD	YTD	YTD	YTD	Projected	ANNUAL	Projected
PROGRAM REVENUES	ACTUAL	ACTUAL	BUDGET	Variance	ACTUAL	BUDGET	Variance
R.C.M.P.	5,962	5,936	6,091	(155)	7,966	8,121	(155)
Fire	1,414	1,619	1,652	(33)	1,789	1,706	83
Engineering Services	4,953	5,120	5,043	77	7,230	6,652	578
Parks, Recreation & Culture	21,846	25,076	25,365	(289)	30,431	33,541	(3,110)
Surrey Public Library	1,198	1,231	1,153	78	1,602	1,520	82
Planning & Development	16,599	16,172	15,641	531	23,406	20,854	2,552
Mayor & Council	-	=	-	=	=	-	=
City Grants	-	=	-	=	=	-	=
City Manager	6	30	4	26	31	5	26
Public Safety	6,169	6,472	6,719	(247)	8,809	8,903	(94)
Invest. & Intergovernmental Relations	45	47	-	47	47	-	47
Finance & Technology	1,140	967	1,006	(39)	1,302	1,341	(39)
Human Resources	(1)	=	=	=	=	-	=
TOTAL PROGRAM REVENUES	59,331	62,669	62,673	(3)	82,613	82,642	(29)

	2016: 3rd Qtr	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
PROGRAM EXPENDITURES	YTD	YTD	YTD	YTD	Projected	ANNUAL	Projected
NET OF INTERNAL TRANSFERS	ACTUAL	ACTUAL	BUDGET	Variance	ACTUAL	BUDGET	Variance
R.C.M.P.	110,656	117,862	118,118	256	158,108	158,339	231
Fire	44,611	44,421	44,644	222	61,747	61,821	74
Engineering Services	5,594	6,246	6,524	278	8,518	8,591	73
Parks, Recreation & Culture	62,842	65,716	66,909	1,193	88,946	92,282	3,336
Surrey Public Library	12,263	12,797	12,834	37	17,300	17,278	(22)
Planning & Development	22,561	21,723	22,134	411	29,739	29,987	248
Mayor & Council	1,021	1,054	1,053	()	1,433	1,433	
City Grants	1,247	1,261	1,261		1,682	1,682	
City Manager	4,385	5,093	4,919	(174)	6,804	6,636	(169)
Public Safety	5,992	6,643	6,420	(224)	9,404	8,785	(619)
Invest. & Intergovernmental Relations	850	1,060	1,090	30	1,531	1,484	(47)
Finance & Technology	23,064	24,336	24,558	221	32,975	33,074	99
Human Resources	2,835	3,365	3,061	(305)	4,342	4,176	(166)
TOTAL PROGRAM EXPENDITURES	297,921	311,578	313,522	1,944	422,529	425,568	3,039

	2016: 3rd Qtr	2017: 3rd Qtr	2017	2017: 3rd Qtr	2017	2017	2017
	YTD	YTD	YTD	YTD	Projected	ANNUAL	Projected
NET PROGRAM	ACTUAL	ACTUAL	BUDGET	Variance	ACTUAL	BUDGET	Variance
R.C.M.P.	104,694	111,926	112,027	101	150,142	150,218	76
Fire	43,197	42,802	42,992	190	59,958	60,115	157
Engineering Services	641	1,125	1,481	355	1,288	1,939	651
Parks, Recreation & Culture	40,997	40,640	41,543	903	58,515	58,741	226
Surrey Public Library	11,065	11,565	11,680	115	15,698	15,758	60
Planning & Development	5,963	5,551	6,493	942	6,333	9,133	2,800
Mayor & Council	1,021	1,054	1,053	0	1,433	1,433	
City Grants	1,247	1,261	1,261		1,682	1,682	
City Manager	4,379	5,063	4,915	(148)	6,773	6,631	(142)
Public Safety	(177)	172	(299)	(471)	595	(118)	(713)
Invest. & Intergovernmental Relations	805	1,014	1,090	76	1,484	1,484	0
Finance & Technology	21,924	23,369	23,552	183	31,673	31,733	60
Human Resources	2,835	3,365	3,061	(305)	4,342	4,176	(166)
NET PROGRAM TOTAL	238,590	248,909	250,849	1,940	339,916	342,926	3,010

THIRD QUARTER INVESTMENT SUMMARY

	INVESTMENT	INVESTMENT	INVESTMENT
DESCRIPTION	(MILLIONS)	(MILLIONS)	(MILLIONS)
	JULY/17	AUGUST/17	SEPTEMBER/17
RBC Month End Balance	263.7	181.3	139.1
RBC USD Month End Balance (CAD\$)	0.4	0.3	0.2
RBC USD WORTH EITH Balance (CAD\$)	0.4	0.3	0.2
MAJOR BANKS - SCHEDULE I			
Bank of Montreal	40.9	40.9	25.8
Bank of Nova Scotia	46.7	43.7	43.7
Canadian Imperial Bank of Commerce	16.8	16.8	16.8
Canadian Western Bank	98.0	98.0	97.9
Laurentian Bank of Canada	80.3	80.2	95.3
Manulife Bank of Canada	7.0	7.0	7.0
National Bank of Canada	65.0	65.0	52.5
Royal Bank of Canada	29.6	29.5	29.5
Toronto-Dominion Bank	7.2	7.2	7.2
SUB TOTAL - SCHEDULE I BANKS	391.5	388.3	375.9
MAJOR BANKS - SCHEDULE II			
HSBC Bank Canada	5.1	5.1	8.1
SUB TOTAL - SCHEDULE II BANKS	5.1	5.1	8.1
CREDIT UNIONS			
BlueShore Financial	35.2	35.2	35.2
Central 1 Credit Union (CUCBC)	10.0	10.0	10.0
Coast Capital Savings Credit Union	75.0	75.0	75.0
Coastal Community Credit Union	21.5	21.5	21.5
Community Savings Credit Union	5.2	5.2	5.2
Envision Financial	50.0	50.0	50.0
G&F Financial Group	17.1	17.1	17.1
Khalsa Credit Union	4.1	4.1	4.1
Prospera Credit Union	32.5	32.5	32.5
Vancity Credit Union	75.0	75.0	75.0
Westminster Savings Credit Union	28.1	28.1	28.1
SUB TOTAL - CREDIT UNIONS	353.7	353.7	353.7
PROVINCES	0.0	0.0	0.0
Province - BC	0.0	0.0	0.0
Province - ON	0.0	0.0	0.0
Province - QC	0.0	0.0	0.0
SUB TOTAL - PROVINCES	0.0	0.0	0.0
OTHER			
MFA	100.0	100.0	100.0
SUB TOTAL - OTHER	100.0	100.0	100.0
TOTAL PORTFOLIO	4 444 4	4.000.0	077.0
TOTAL PORTFOLIO	1,114.4	1,028.8	977.0

SCHEDULE 2 - 1

MATURITY I DATE	PURCHASE DATE	SECURITY	# OF DAYS	PRINCIPAL	TOTAL
ROYAL BAN	K MONTH ENI	D BALANCE			
30-Sep-17		Royal Bank		139,140,746.59	
30-Sep-17		Royal Bank USD Account (CAD\$)		182,169.82	
CALLICAN					139,322,916.41
CALL LOAN					
14-Dec-17	14-Dec-16	Vancity Credit Union 1 year cashable term deposit	365	5,000,000.00	20,000,000.00
29-Mar-18	29-Mar-17	Prospera Credit Union 1 year cashable term deposit	365	5,000,000.00	
29-Mar-18	29-Mar-17	Prospera Credit Union 1 year cashable term deposit	365	5,000,000.00	
29-Mar-18	29-Mar-17	Prospera Credit Union 1 year cashable term deposit	365	5,000,000.00	
MAJOR BAN 28-Mar-18	KS - SCHEDU 15-Mar-12	LE I  Bank of Montreal Zero Coupon	2204	2 500 500 00	
28-Mar-18	17-Oct-12	Bank of Montreal Zero Coupon  Bank of Montreal Zero Coupon	1988	2,509,500.00 3,407,086.73	
22-Mar-24	22-Mar-17	Bank of Montreal Step Up	2557	9,967,641.77	
16-Dec-26	16-Dec-16	Bank of Montreal Step Up	3652	9,953,956.74	
	**	* BANK OF MONTREAL		, ,	25,838,185.23
18-Oct-19	29-Sep-15	Bank of Nova Scotia Fixed Floater	1480	10,194,674.26	_0,000,1000
18-Oct-19	29-Sep-15 26-Oct-15	Bank of Nova Scotia Fixed Floater	1453	6,089,023.07	
18-Oct-19	13-Apr-16	Bank of Nova Scotia Fixed Floater	1283	5,084,947.23	
18-Oct-19	27-Apr-16	Bank of Nova Scotia Zero Coupon	1269	9,248,000.00	
18-Oct-19	01-Jun-16	Bank of Nova Scotia Fixed Floater	1234	5,084,748.78	
21-Aug-20	21-Aug-15	Bank of Nova Scotia GIC	1827	8,000,000.00	
	_	* BANK OF NOVA SCOTIA		-,,	43,701,393.34
06-Jun-18	26-Jan-10	Canadian Imperial Bank of Commerce Zero Coupon	3053	2,122,890.00	
06-Jun-18	26-Oct-15	Canadian Imperial Bank of Commerce Zero Coupon	954	4,744,500.00	
19-Feb-25	19-Feb-15	Canadian Imperial Bank of Commerce Step Up	3653	9,970,457.16	
	**	* CANADIAN IMPERIAL BANK OF COMMERCE			16,837,847.16
01-Jan-18	23-Jun-17	Canadian Western Bank Savings Account	192	20,000,000.00	
22-Mar-18	20-Sep-16	Canadian Western Bank Deposit Note	548	5,013,841.61	
19-Feb-19	19-May-17	Canadian Western Bank GIC	641	5,000,000.00	
17-Dec-19	28-Apr-14	Canadian Western Bank Fixed Floater	2059	3,032,323.11	
17-Dec-19	22-May-15	Canadian Western Bank Fixed Floater	1670	5,059,896.80	
17-Dec-19	08-Apr-15	Canadian Western Bank Fixed Floater	1714	10,180,374.39	
17-Dec-19 17-Dec-19	03-Jul-15	Canadian Western Bank Fixed Floater Canadian Western Bank Fixed Floater	1628 1553	5,083,104.15	
17-Dec-19	16-Sep-15 26-Nov-15	Canadian Western Bank Fixed Floater	1482	5,048,326.46 2,014,702.43	
17-Dec-19	19-Oct-15	Canadian Western Bank Fixed Floater	1520	5,038,730.69	
17-Dec-19	20-May-16	Canadian Western Bank Fixed Floater	1306	6,017,796.02	
17-Dec-19	17-May-17	Canadian Western Bank Fixed Floater	944	3,275,201.46	
29-Jun-20	13-Apr-16	Canadian Western Bank Deposit Note	1538	10,061,957.22	
29-Jun-20		Canadian Western Bank Deposit Note	1501	3,010,253.64	
29-Jun-20	11-Oct-16	Canadian Western Bank Deposit Note	1357	5,056,117.91	
13-Sep-21	02-Nov-16	Canadian Western Bank Deposit Note	1776	5,042,656.25	
	**	* CANADIAN WESTERN BANK			97,935,282.13
19-Oct-17	25-Aug-15	Laurentian Bank of Canada Fixed Floater	786	4,002,365.19	
19-Oct-17	02-Nov-15	Laurentian Bank of Canada Fixed Floater	717	5,002,309.62	
19-Oct-17	25-Aug-15	Laurentian Bank of Canada Fixed Floater	786	8,004,580.15	
19-Oct-17	19-Oct-15	Laurentian Bank of Canada Fixed Floater	731	2,000,806.18	
19-Oct-17	11-Oct-16	Laurentian Bank of Canada Fixed Floater	373	6,002,950.46	
19-Oct-17	05-Jun-17	Laurentian Bank of Canada Fixed Floater	136	2,009,625.09	
26-Mar-18	02-Nov-15	Laurentian Bank of Canada Deposit Note	875 1550	1,001,448.23	
15-Oct-18 15-Oct-18	09-Jul-14 14-Sep-17	Laurentian Bank of Canada Deposit Note Laurentian Bank of Canada Deposit Note	1559 396	10,070,087.04 2,050,252.26	
31-May-19	31-May-17	Laurentian Bank of Canada Deposit Note  Laurentian Bank of Canada GIC	730	8,000,000.00	
23-Jan-20	19-Oct-15	Laurentian Bank of Canada GlC  Laurentian Bank of Canada Deposit Note	1557	4,980,241.62	
23-Jan-20 23-Jan-20	26-Nov-15	Laurentian Bank of Canada Deposit Note	1519	9,969,996.05	
23-Jan-20	16-Sep-15	Laurentian Bank of Canada Deposit Note	1519	10,038,484.28	
22-Apr-21	01-Jun-16	Laurentian Bank of Canada Deposit Note	1786	4,030,547.59	
22-Apr-21	02-Nov-16	Laurentian Bank of Canada Deposit Note	1632	5,093,922.79	
22-Apr-21	14-Sep-17	Laurentian Bank of Canada Deposit Note	1316	3,036,682.81	
12-Sep-22	12-Sep-17	Laurentian Bank of Canada Deposit Note	1826	10,027,411.77	
•	•	* LAURENTIAN BANK OF CANADA		. ,	95,321,711.14

SCHEDULE 2 - 2

MATURITY P DATE	PURCHASE DATE	SECURITY	# OF DAYS	PRINCIPAL	TOTAL
16-Oct-17	15-Oct-12	Manulife Bank of Canada GIC	1827	5,000,000.00	
21-Aug-20	21-Aug-15	Manulife Bank of Canada GIC	1827	2,000,000.00	
	*	** MANULIFE BANK OF CANADA			7,000,000.0
16-Aug-18	16-Aug-13	National Bank of Canada GIC	1826	5,000,000.00	
10-Sep-18	09-Sep-13	National Bank of Canada GIC	1827	12,500,000.00	
24-Sep-18	23-Sep-13	National Bank of Canada GIC	1827	5,000,000.00	
01-May-20	01-May-15	National Bank of Canada GIC	1827	20,000,000.00	
24-Jul-25	24-Jul-15	National Bank of Canada Step Up	3653	10,000,410.96	
	*	** NATIONAL BANK OF CANADA			52,500,410.9
11-Oct-18	28-Apr-14	Royal Bank of Canada Deposit Note	1627	5,027,888.75	
06-Dec-19	13-Apr-16	Royal Bank of Canada Fixed Floater	1332	5,085,546.10	
06-Dec-19	27-Apr-16	Royal Bank of Canada Fixed Floater	1318	10,150,080.42	
06-Dec-19	01-Jun-16	Royal Bank of Canada Zero Coupon	1283	9,266,400.00	
	*	** ROYAL BANK OF CANADA			29,529,915.27
09-Jul-18	27-Jun-11	Toronto-Dominion Bank Fixed Floater	2569	5,071,480.54	
09-Jul-18	26-Jan-10	Toronto-Dominion Bank Zero Coupon	3086	2,114,700.00	
	*	** TORONTO-DOMINION BANK			7,186,180.5
MAJOR BANK	KS - SCHEDU	JLE II			
14-Jan-20	29-Sep-15	HSBC Bank Canada Deposit Note	1568	\$5,094,523	
29-Jan-21	14-Sep-17	HSBC Bank Canada Deposit Note	1233	\$3,018,041	
	*	** HSBC BANK CANADA			8,112,563.8
CREDIT UNIO	NS				
11-Oct-17	11-Sep-17	Vancity Credit Union Term Deposit	30	17,500,000.00	
29-Nov-17	02-Jun-17	Vancity Credit Union Term Deposit	180	7,500,000.00	
04-Dec-17	05-Jun-17	Vancity Credit Union Term Deposit	182	2,500,000.00	
07-Feb-18	07-Feb-17	Vancity Credit Union Term Deposit	365	10,000,000.00	
05-Mar-18	03-Mar-17	Vancity Credit Union Term Deposit	367	30,000,000.00	
22-Jun-18	25-Sep-17	Vancity Credit Union Term Deposit	270	2,500,000.00	
03-Nov-17	03-Nov-16	Coast Capital Savings Credit Union Term Deposit	365	5,000,000.00	
16-Feb-18	16-Feb-17	Coast Capital Savings Credit Union Term Deposit	365	1,535.16	
14-Mar-18	14-Mar-16	Coast Capital Savings Credit Union Term Deposit	730	12,500,000.00	
14-Mar-18	14-Mar-17	Coast Capital Savings Credit Union Term Deposit	365	10,000,000.00	
•	04-May-17 05-May-17	Coast Capital Savings Credit Union Term Deposit Coast Capital Savings Credit Union Term Deposit	365 367	10,000,000.00 12,500,000.00	
20-Jun-18	20-Jun-16	Coast Capital Savings Credit Union Term Deposit	730	7,500,000.00	
08-Apr-19	07-Apr-16	Coast Capital Savings Credit Union Term Deposit	1096	10,000,000.00	
20-Jun-19	20-Jun-16	Coast Capital Savings Credit Union Term Deposit	1095	7,500,000.00	
06-Apr-18	06-Apr-17	Envision Financial Term Deposit	365	22,500,000.00	
18-Apr-18	18-Apr-17	Envision Financial Term Deposit	365	17,500,000.00	
19-Jun-18	19-Jun-17	Envision Financial Term Deposit	365	10,000,000.00	
12-Dec-17	12-Dec-16	G&F Financial Group Term Deposit	365	1,100,000.00	
06-Jun-18	06-Jun-17	G&F Financial Group Term Deposit	365	3,025,500.00	
04-Mar-19	03-Mar-16	G&F Financial Group Term Deposit	1096	10,000,000.00	
05-Dec-19	05-Dec-16	G&F Financial Group Term Deposit	1095	1,639,000.00	
06-Apr-21	07-Apr-16	G&F Financial Group Term Deposit	1825	1,291,600.00	
27-Apr-18	27-Apr-17	Khalsa Credit Union Term Deposit	365	883,500.00	
15-Jun-18	15-Jun-17	Khalsa Credit Union Term Deposit	365	3,216,500.00	
27-Dec-17	24-Jun-16	BlueShore Financial Term Deposit	551	19,421,500.00	
08-Jun-18	08-Jun-17	BlueShore Financial Term Deposit	365 730	11,750,700.00	
04-Apr-19 26-Oct-17	04-Apr-17 26-Oct-16	BlueShore Financial Term Deposit Westminster Savings Credit Union Term Deposit	365	4,000,000.00 10,000,000.00	
29-Nov-17	02-Jun-17	Westminster Savings Credit Union Term Deposit	180	7,890,000.00	
12-Oct-18	13-Oct-15	Westminster Savings Credit Union Term Deposit	1095	5,205,000.00	
13-Oct-10	13-Oct-15	Westminster Savings Credit Union Term Deposit	1827	5,000,000.00	
29-Nov-17	02-Jun-17	Prospera Credit Union Term Deposit	180	8,707,900.00	
20-Aug-18	18-Aug-17	Prospera Credit Union Term Deposit	367	2,500,000.00	
29-Oct-18	27-Oct-16	Prospera Credit Union Term Deposit	732	6,292,100.00	
25-Apr-19	29-Aug-16	Central 1 Credit Union (CUCBC) Fixed Floater	969	10,023,865.33	
11-Dec-17	13-Jun-17	Community Savings Credit Union Term Deposit	181	5,248,400.00	
12-Dec-17	15-Jun-17	Coastal Community Credit Union Term Deposit	180	7,500,000.00	
40 D 47	21-Jun-17	Coastal Community Credit Union Term Deposit	180	4,032,000.00	
18-Dec-17	21 0ull 17	Codstal Community Credit Chilon Term Deposit		.,002,000.00	

MATURITY	PURCHASE		# OF		
DATE	DATE	SECURITY	DAYS	PRINCIPAL	TOTAL
PROVINCIA	AL GUARANTEE	ED PAPER			
	**	* BRITISH COLUMBIA			-
	**	* ONTARIO			-
	**	* QUEBEC			-
Open	14-Sep-12	BCMFA Investment Pool-money Market Fund		1,000,000.00	
Open	10-Jun-13	BCMFA Investment Pool-money Market Fund		40,000,000.00	
Open	25-Jul-16	BCMFA Investment Pool-money Market Fund		19,000,000.00	
Open	10-Aug-16	BCMFA Investment Pool-money Market Fund		20,000,000.00	
Open	23-Aug-16	BCMFA Investment Pool-money Market Fund		20,000,000.00	
	**	* BC MUNCIPAL FINANCE AUTHORITY			100,000,000.00
TOTAL PO	RTFOLIO				977,015,506.52

# FINANCIAL ASSISTANCE AWARDS



since 2017 Community Grants were approved to September 30, 2017

Description Community Grants Awarded November 17, 2016	Amount \$ 1,545,375
Community Grants (late grants)	¥ 1/0 10/070
Volunteer Cancer Drivers Society	1,500
3300 BCR Bhai Kanhaiya RCACC Progressive Intercultural Community Services Society (PICS)	1,000 1,000
Sikh Motorcycle Club	500
Surrey Urban Farmers Market Surrey Urban Farmers Market	2,000 2,000
	\$ 8,000
Nelghbourhood Enhancement Grants  Newton Tickle Trunk	2,000
SSCC Community Summit	1,000
Friends of the PLOT Alexandra N. House	3,000 3,000
129 St. Block Party	750
United Way Avenues of Change Chinese Traditional Festival	1,000
Fun Fun Park Cleanup Day	740
Adams Road Community Festival Rising Tides Skin Boats Project	1,000 320
Clayton Community Festival	1,000
Youth Basketball Tournament Skylands Black Party	550 500
Blockwatch 3-076 Canada Day Celebration	325
Ocean Park Blooms in the Village Planter Project Country Woods Neighbourhood Celebration	900 1,000
Surrey Skill Share Fair	1,000
58B Block Party 60th Avenue Block Party	500 500
Clayton Block Watch BBQ	265
135 Street Block Party 59 A Avenue Block Party	440 500
International Day of Yoga	1,000
Harvest Wynde (75 Ave) Block Party 69 Avenue Block Party	500 500
100 Avenue Block Party	500
Jedburgh Place Block Party St. James Block Party	500 500
Love Newton Community Nights	1,000
Gratitude Garden Project Spirit Garden Irrigation Project	3,000 2,900
WeLive2Empower	1,000
Panorama Neighbour's Block Party Sequoia Park Block Party	500 300
165A St Block Party	500
85A Avenue Block Party 70A Avenue Block Party	350 500
Bark Park	2,000
150 B St Block Party 158 St The Oliver Bloack Party	500 500
Amble Greene Halloween Parade	500
Waterstone Block Party 109 Ave Cul-de-Sac Garden	500 350
105 Ave Block Party	500
Claytonwood Grove Block Party 170A Street Block Party	500 500
	\$ 39,690
Façade Enhancement Grants  Newton Mural Project	2,000
5615 176A St Landscape Project	375
Mason's Cloverdale Home Furnish	3,000 <b>\$</b> 5,375
Policing at Community Events	\$ 5,375
3300 BCR Bhai Kanhaiya RCACC	772
Heart and Stroke Foundation Gurdwara Sahib Dashmesh Darbar	1,733 35,000
Guru Nanak Sikh Gurdwara	7,766
Sporte Touriem Grante	\$ 45,270
Sports Tourism Grants Surrey Female Hockey Association	1,200
Langley Curling Club	100
SportAbility BC BC Ultimate Society	1,500 1,500
West Coast Kings Field Hockey Society	3,500
Canadian Open Fastpitch Society NSA Canada BC	5,000 1,000
Coastal FC	2,500
Coastal FC Field Hockey BC	3,000 5,000
BC Amateur Syncronized Swimming Association	2,000
Surrey Hospital & Outpatient Care Foundation Water Polo Canada	500 1,000
BC Tigers Football Club	3,000
BC Soccer National Championships	\$ 34,800
Total Crents legged to Sentember 20, 2017	
Total Grants Issued to September 30, 2017	\$ 1,678,510
Jnallocated Grant Funding Neighbourhood / Façade Enhancement Program	(65)
Policing at Community Events	9,730
Sports Tourism	15,200 11,650
One-time Grants	11,030
One-time Grants	\$ 36,515