

CORPORATE REPORT

NO: **R115** COUNCIL DATE: **June 23, 2014**

REGULAR COUNCIL

TO: Mayor & Council DATE: June 18, 2014

FROM: General Manager, Finance & Technology FILE: 1880-20

SUBJECT: 2013 Statement of Financial Information

RECOMMENDATION

The Finance & Technology Department recommends that Council approve the 2013 Statement of Financial Information that is attached to this report as *Appendix "I"*.

BACKGROUND

The Financial Information Act (the "Act") was enacted in the fall of 1993 and requires all municipalities to provide the Province with a Statement of Financial Information on an annual basis. The Statement is to include, for the year being reported, the City's audited financial statements along with information regarding the remuneration paid to the Mayor and each Councillor, the name of and the remuneration paid to each employee who received more than \$75,000 from the City, the name of and the amount paid to each supplier of goods and/or services to whom the City paid more than \$25,000, and grants paid by the City for more than \$25,000. The Act requires that Council approve the Statement of Financial Information prior to its submission to the Province. The Act also requires that the Statement be made available to the public before June 30th of the year following the year to which the information in the Statement applies.

DISCUSSION

The 2013 Statement of Financial Information has been prepared in accordance with the *Act* and is attached as *Appendix "I"* to this report. The Statement includes the 2013 audited financial statements, which were adopted by Council on May 12, 2014.

The remuneration and expenses paid to City staff are reported in the Statement under three categories as follows:

- <u>Base Salary</u>: This is the salary that the employee earned in 2013;
- <u>Taxable Benefit and Other</u>: This includes any payout of earned time related to vacations, gratuity payments, pay for performance, lump sum payments, banked overtime, retirement and/or vehicle allowances; and
- <u>Expenses</u>: This includes any expenses paid by the City on behalf of the employee, including annual professional association and membership fees, conferences, training, seminars and travel related to City business.

As part of our ongoing efforts to be an open, transparent and accessible government, staff will post this report to the Financial Documents section of the City's website.

CONCLUSION

The *Act* requires that municipalities provide to the Province a Statement of Financial Information for each calendar year. This Statement is to be approved by Council before it is forwarded to the Province. The Act stipulates that the Statement is to be made available to the public before June 30th of the year following the year to which the information in the Statement applies. Based on the above discussion, it is recommended that Council approve the 2013 Statement of Financial Information that is attached as Appendix "I" to this report and which has been prepared in accordance with the requirements of the *Act*.

Vivienne Wilke, CGA General Manager,

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Finance & Technology

Appendix "I": 2013 Statement of Financial Information for the City of Surrey

CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION

Year Ended December 31, 2013

(In compliance with the Financial Information Act of British Columbia, Chapter 140)

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The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), approves all the statements and schedules included in this Statement of Financial Information, produced under the *Financial Information Act*.

Dianne L. Watts Mayor, City of Surrey

June 24, 2014

Vivienne Wilke, CGA General Manager, Finance & Technology

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The Financial Statements contained in this Statement of Financial Information have been prepared by management in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all statements and schedules and for ensuring that this information is consistent with the information contained in the audited financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Audit Committee is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal controls. The Audit Committee meets with management, the internal auditor and the external auditors as required.

The external auditors, KPMG, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Financial Information Act. Their examination includes a review and evaluation of the City's system of internal controls and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and fair access to the Audit Committee.

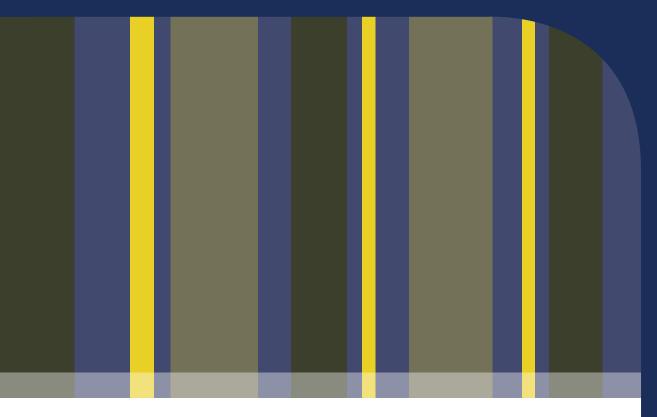
On behalf of The City of Surrey

Vivienne Wilke, CGA

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General Manager, Finance & Technology

June 24, 2014



FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2013



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AUDIT COMMITTEE







Councillor Hayne, Member



Councillor Hunt, Member

The primary function of the Audit Committee is to assist the City Council in fulfilling its oversight responsibilities by reviewing the audited annual financial statements and other financial information, and the City's staff conduct within systems of internal controls and auditing processes.

REPORT from the General Manager, Finance & Technology

May 7, 2014

To Mayor Dianne Watts and Members of City Council

It is my pleasure to submit in accordance with the requirements of the Community Charter, the Annual Financial Report for the City of Surrey for the year ended December 31, 2013. This Report includes the consolidated Financial Statements and the Auditor's Report.

The preparation of the consolidated financial statements is the responsibility of City Council and the management of the City of Surrey. The financial statements and related information have been prepared in accordance with Canadian Public Sector Accounting Standards as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA). In addition to the City of Surrey, the reporting entity comprises all organizations, boards and enterprises financially accountable to the City of Surrey, including the Surrey Public Library, the Surrey Homelessness and Housing Society and the Surrey City Development Corporation.

The public accounting firm KPMG LLP, which was appointed by City Council as the external auditor, has given the City an unqualified audit opinion on the City's Consolidated Financial Statements, stating that in their professional opinion, the Consolidated Financial Statements present fairly, in all material respects, the consolidated financial position of the City of Surrey as at December 31, 2013 including its consolidated results of operations, its changes in net consolidated financial assets and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards. KPMG LLP has also stated that the City maintains a system of internal accounting controls designed to provide reasonable assurance for safeguarding the City's assets and the reliability of financial records and documents.

FINANCIAL OVERVIEW

2013 in Review

The construction of new facilities under the 'Build Surrey' Program continued to bolster development throughout the City during the year. The City Centre has attracted significant development interest over 2013 and is expected to continue to be a significant location for development activity and new businesses in the coming years. The shift in construction of single family dwellings to multi-family dwellings has continued in 2013 as Surrey remains a relatively affordable market in the Region. Surrey's growth in 2013 continues to increase in comparison to 2011 and 2012

The City's revenues totaled \$788.5 million in 2013, which is an increase in comparison to revenues of \$702.6 million that were collected in 2012. This increase was attributable primarily to additional property taxes, additional utility fees and increased capital contributions from developers for infrastructure-related projects.

The City's expenses totaled \$574.5 million in 2013, which was an increase in comparison to expenses of \$554.9 million in 2012. This increase was attributable to employee contract settlements, an increase in the amounts that were paid under the RCMP contract for police services and increases in fiscal services as a result of the external borrowing that the City has undertaken in 2011, 2012 and 2013.

Investments

The City's investment policy, which complies with Community Charter requirements, outlines how City funds are invested to achieve reasonable returns and with investment security while meeting the City's cash flow requirements. The average portfolio balance related to the City's investments during 2013 was \$670.6 million, which earned \$19.9 million in interest in 2013, of which \$2.7 million was allocated to deferred development cost charges. The average rate of return during 2013 on the City's investment portfolio was 2.71%.

Reserve Funds

The City's statutory reserve funds amount to \$45.2 million at the end of 2013 compared to a balance of \$67.6 million at the end of 2012. This decrease is mainly due to the funding requirements of the projects being constructed under the Build Surrey Program. The deferred development cost charge balance at the end of 2013 was \$219.0 million, which is an increase over the balance of \$216.3 million at the end of 2012. This is a reflection of the City's steady development activity. These funds will be used to fund capital projects that are listed in the City's Five-Year (2014-2018) Financial Plan.

Financial Position

The balance in cash and investments has increased to \$674.1 million at the end of 2013 from \$663.6 million at the end of 2012. This increase is primarily the result of external borrowing received for Build Surrey projects that have yet to be completed. The City continues to maintain a strong financial position.

THE FUTURE

The City will continue to grow and transform the way it conducts business. The implementation of a new financial system was partially completed in 2013 and ongoing improvements and enhancement will continue on into 2014 and 2015. The City will continue to expand its infrastructure under the Build Surrey Program to accommodate the demands of growth. In this regard, two new aquatic centers are under construction and are expected to be completed in 2014 and 2015. In addition, planning is underway for the construction by means of a public/private partnership of the largest Organics Biofuel Facility in Canada and advance design work will begin for a recreation facility in Clayton. These are just a few of the multitude of activities with which City staff is involved in addition to the on-going day-to-day delivery of municipal services to a City that has reached a population of over 500,000 residents.

Surrey is projected to welcome an average of 10,000 residents each year over the next two decades. Staff will continue to work efficiently and effectively in delivering high quality services, continue to pursue new revenue opportunities and implement innovative ideas and solutions that will position the City for continued success. Despite the pressures of growth, Surrey continues to provide its property owners with low property tax rates in comparison to the region and larger cities across Canada.

Staff is staying abreast with financial statement changes that are being considered by the Public Sector Accounting Board (PSAB) with a view to ensuring that the City implements changes efficiently. Staff is currently studying the impact of proposed PSAB changes in relation to accounting for the liability related to Contaminated Sites, Related Party Transactions and Financial Instruments and Foreign Currency Translation. The changes related to these standards will be implemented in 2014 and 2015. Other areas of potential change include possible changes to revenue recognition, asset disclosure and asset retirement obligation. Staff will monitor potential impacts of these areas as they evolve.

Under the direction of City Council, the City of Surrey is well positioned to continue to deliver high quality services for its residents and businesses in support of a continued high quality of life. The City's tag line, "The Future Lives Here", aptly characterizes the growing, exciting, youthful city that Surrey has become.

Respectfully submitted,

Vivienne Wilke, CGA

General Manager, Finance & Technology

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CITY OF SURREY



KPMG LLP Chartered Accountants Metrotower II Suite 2400 - 4720 Kingsway Burnaby BC V5H 4N2 Canada Telephone (604) 527-3600 Fax (604) 527-3636 Internet www.kpmg.ca

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council

We have audited the accompanying consolidated financial statements of the City of Surrey, which comprise the consolidated statement of financial position as at December 31, 2013 and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Surrey as at December 31, 2013, and its consolidated results of operations, its changes in net consolidated financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in schedules 1 through 12 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Chartered Accountants

KPMG LLP

May 12, 2014

Burnaby, Canada

City of Surrey CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	201:	3 2012
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 70,402	\$ 82,051
Accounts receivable (note 2)	139,24	140,748
Properties held-for-sale (note 3)	15,23	14,788
Investments (note 4)	674,12	663,551
	899,01	901,138
LIABILITIES		
Accounts payable and accrued liabilities (note 5)	160,594	153,855
Deposits and prepayments (note 6)	153,878	3 154,026
Deferred revenue (note 7)	50,30	48,044
Deferred development cost charges (note 8)	219,00	3 216,298
Debt (note 9)	245,579	175,478
	829,36	747,701
NET FINANCIAL ASSETS	69,64	5 153,437
NON-FINANCIAL ASSETS		
Tangible capital assets (note 11)	7,689,95	7,392,537
Inventories of supplies	1,010	1,030
Prepaid expenses	3,299	2,941
	7,694,26	7,396,508
ACCUMULATED SURPLUS (note 12)	\$ 7,763,908	\$ 7,549,945

Commitments and contingencies (note 13)

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Vivienne Wilke, CGA General Manager Finance & Technology Department Dianne L. Watts Mayor, City of Surrey

To be read in conjunction with the Notes to the Consolidated Financial Statements

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City of Surrey CONSOLIDATED STATEMENT OF OPERATIONS

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013 Budget	2013	2012
REVENUES			
Taxation revenue (note 15)	\$ 295,185	\$ 293,292	\$ 274,001
Sales of goods and services	185,563	179,802	171,352
Development cost charges (note 8)	134,533	68,383	36,405
Developer contributions	190,601	121,283	103,399
Investment income	18,155	19,867	19,410
Transfers from other governments (note 21)	33,565	52,502	55,424
Other	44,928	53,394	42,599
TOTAL REVENUES	902,530	788,523	702,590
EXPENSES			
Police services	119,954	116,146	113,211
Parks, recreation and culture	73,589	79,552	72,781
General government	79,520	59,691	52,497
Water	67,227	63,216	61,810
Fire services	54,906	53,969	52,681
Sewer	54,144	49,638	49,574
Engineering	5,244	8,970	6,182
Drainage	32,065	28,812	28,798
Solid waste	23,800	26,727	27,590
Roads & traffic safety	62,207	50,598	51,636
Planning and development	23,387	22,651	22,363
Library services	14,258	14,590	15,800
TOTAL EXPENSES	610,301	574,560	554,923
ANNUAL SURPLUS	292,229	213,963	147,667
Accumulated Surplus, beginning of year	7,549,945	7,549,945	7,402,278
Accumulated Surplus, end of year	\$ 7,842,174	\$ 7,763,908	\$ 7,549,945

To be read in conjunction with the Notes to the Consolidated Financial Statements

City of Surrey CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

As at December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013 Budget	2013	2012
ANNUAL SURPLUS	\$ 292,229	\$ 213,963	\$ 147,667
Acquisition of tangible capital assets	(539,058)	(423,764)	(393,958)
Amortization of tangible capital assets	104,241	94,198	93,324
Loss (gain) on disposal of tangible capital assets	-	(3,568)	2,311
Proceeds on disposal of tangible capital assets	-	9,904	4,231
	(142,588)	(109,267)	(146,425)
Acquisition of inventories of supplies	-	(1,010)	(1,030)
Consumption of inventories of supplies	-	1,030	1,012
Acquisition of prepaid expenses	-	(3,299)	(2,941)
Use of prepaid expenses	-	2,941	1,725
Transfer to properties held-for-sale	-	25,813	33,391
	-	25,475	32,157
CHANGE IN NET FINANCIAL ASSETS	(142,588)	(83,792)	(114,268)
Net financial assets, beginning of year	153,437	153,437	267,705
Net financial assets, end of year	\$ 10,849	\$ 69,645	\$ 153,437

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For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013		2012
Cash provided by (used in):			
OPERATING TRANSACTIONS			
Annual Surplus	\$ 213,963	\$	147,667
Non-cash charges to operations:			
Amortization expense	94,198		93,324
Loss on disposal of tangible capital assets	3,171		5,294
Developer contributions of tangible capital assets (note 11(b))	(90,854)		(70,859)
Change in non-cash operating working capital:			
Accounts receivable	1,502		(4,903)
Inventories of supplies	20		(18)
Prepaid expenses	(358)		(1,216)
Accounts payable and accrued liabilities	6,739		26,592
Deposits and prepayments	(148)		12,748
Deferred revenue	2,263		4,262
Deferred development cost charges	2,710		32,409
Net change in cash from operating transactions	233,206		245,300
FUNDING TRANSACTIONS			
Proceeds from issuance of debt	67,335		45,000
Repayment of debt	(3,579)		(2,400)
Proceeds from issuance of loan payable	7,302		3,256
Repayment on loan payable	(957)		(59)
Cash provided (used) by financing transactions	70,101		45,797
CAPITAL TRANSACTIONS			
Cash used to acquire tangible capital assets	(332,910)		(293,418)
Acquisition of properties held-for-sale	(719)		(80)
Disposal of properties held-for-sale	26,083		27,394
Proceeds on disposal of tangible capital assets	3,165		1,248
Cash provided (used) by financing transactions	(304,381)		(264,856)
INVESTING TRANSACTIONS			
Decrease (increase) in investments	(10,575)		12,198
Cash provided (used) by investing transactions	(10,575)		12,198
Increase (decrease) in cash and cash equivalents	(11,649)		38,439
Cash and cash equivalents, beginning of year	82,051		43,612
Cash and cash equivalents, end of year	\$ 70,402	\$	82,051
Supplementary cash flow information:			
NON-CASH TRANSACTIONS:			
Transfer of lands to reduce amounts owing to joint venture partners	\$ _	\$	1,255
Exchange of land	6,739	-	2,983
Acquisition of tangible capital assets financed by external mortgages	-		29,681
	\$ 6,739	\$	33,919

To be read in conjunction with the Notes to the Consolidated Financial Statements

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

GENERAL

The City of Surrey (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, infrastructure, environmental, recreational, water, sewer and drainage services.

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City are prepared in accordance with Canadian public sector accounting standards as prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

a) Basis of consolidation

The consolidated financial statements are comprised of the City's Operating, Capital and Reserve Funds plus the Surrey Public Library (the "Library"), Surrey City Development Corporation ("SCDC") and Surrey Homelessness and Housing Society ("SHHS"). The Library, SHHS and SCDC are consolidated as they are considered to be controlled by the City, by virtue of their Board being appointed by the City. Inter-fund transactions, fund balances and activities are eliminated on consolidation.

i) Operating Funds

These funds include the General, Solid Waste, Roads & Traffic Safety, Water, Sewer and Drainage Operating Funds as well as the Surrey Public Library. They are used to record the operating costs of the services provided by the City.

ii) Capital Funds

These funds include the General, Solid Waste, Roads & Traffic Safety, Water, Sewer and Drainage Capital Funds and Surrey Public Library Capital. They are used to record the acquisition costs of tangible capital assets and any related debt outstanding. All the capital funds are combined on the financial statements.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may, by by-law, establish reserve funds for specified purposes. Money in a reserve fund and interest earned thereon must be expended only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required for the purposes for which it was established, City Council may transfer all or part of the amount to another reserve fund

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

a) Basis of consolidation (continued)

iv) Surrey City Development Corporation

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of Surrey City Development Corporation ("SCDC"). All inter-departmental and inter-entity accounts and transactions between SCDC and the City are eliminated upon consolidation. SCDC has the following government partnerships, which are accounted for as follows:

i) Surrey City Investment Corporation ("SCIC") - (100% owned and fully consolidated)

SCIC has a 50% ownership in nine holding companies that are proportionately consolidated.

SCIC has a 29.4% ownership in the following entities (proportionately consolidated) referred to as the "Surrey Centre Limited Partnerships":

- · Surrey Centre Office Limited Partnership
- · Surrey Centre Hotel Limited Partnership
- Surrey Centre Residential Partnership

ii) Grove Limited Partnership and Grove (G.P.) Inc. - (50% owned and proportionately consolidated)

iii) The Croydon Drive Development Limited Liability Partnership ("Croydon") - (50% owned and proportionately consolidated)

v) Surrey Homelessness and Housing Society

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of Surrey Homelessness and Housing Society ("SHHS"). All inter-departmental and inter-entity accounts and transactions between SHHS and the City are eliminated upon consolidation.

The City provided seed money to the Surrey Homelessness and Housing Society and oversees their operations.

vi) Trust Funds

These funds account for assets which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's consolidated financial statements. Trust funds administered by the City are presented in note 17.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

b) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impractical.

The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues.

Revenue recognition on sale of properties occurs when the City has transferred the significant risks and rewards of ownership. Property lease revenue includes all amounts earned from tenants including property tax and operating cost recoveries. Lease revenues are recognized on a straight-line basis over the term of the lease. Consulting revenue is needed at the time when services are provided.

Restricted transfers from governments are deferred and recognized as revenue as the related expenditures are incurred or the stipulations in the related agreement are met. Unrestricted transfers are recognized as revenue when received or if the amount to be received can be reasonably estimated and collection is reasonably assured.

c) Deferred revenue

The City defers the portion of the revenue collected from permits, licenses and other fees relating to services not yet rendered. This revenue is recognized in the year in which related inspections are performed or other related services are provided.

d) Investment income

Investment income is reported as revenue in the period earned.

e) Expenses

Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/ or the creation of a legal obligation to pay. Interest expense is accrued as the obligation is incurred.

f) Properties held-for-sale

Properties held for sale include real estate properties which are ready and available to be sold and for which there is an available market. They are valued at the lower of cost or expected net realizable value. No amortization is recorded for properties held-for-sale. Properties held-for-sale are presented in note 3.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

g) Investments

Investments consist of demand deposits, short-term investments, bonds and debentures, which are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments on a straight line basis.

h) Employee future benefits

The City and its employees participate in a Municipal Pension Plan. The Municipal Pension Plan is a multiemployer contributory defined benefit pension plan. Payments in the year are expensed.

Sick leave and post-employment benefits also accrue to the City's employees. The liability relating to these benefits is actuarially determined based on length of service, best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits.

Actuarial gains or losses are amortized over the expected average remaining service life of the related employee group.

The liability for event driven benefits, such as disability benefits, is calculated after the event occurs. The expense is recognized in the year the event occurs.

i) Budget data

The budget data presented in these consolidated financial statements was included in the City of Surrey 2013 – 2017 Consolidated Financial Plan and was adopted through By-law #17819 on December 17, 2012.

j) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

j) Non-financial assets (continued)

i) Tangible capital assets (continued)

ASSET	USEFUL LIFE - YEARS
Land improvements	12 - 60
Buildings and improvements	10 - 50
Infrastructure	10 - 100
Machinery and equipment	5 - 40

Annual amortization is charged commencing on the date the asset is acquired or available for use. Work-in-progress amounts are not amortized until the asset is put into service.

ii) Interest capitalization

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

iii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are recorded as revenue. These assets include some land, road infrastructure, water and wastewater infrastructure, machinery and equipment assets.

iv) Intangible assets

Intangible assets, including works of art and historic assets are not recorded as assets in these financial statements.

v) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of the property are accounted for as capital leases and the related asset and obligation are recorded on the statement of financial position. All other leases are accounted for as operating leases and the related lease payments are expensed as incurred.

vi) Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

k) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating contributed tangible capital assets, developer contributions, useful life for amortization, provisions for accrued liabilities, contingencies and in performing actuarial valuations of employee future benefits.

Actual results could differ from these estimates.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

I) Segment disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The City of Surrey has provided definitions of segments used by the City (note 1(a)) as well as presented financial information in segmented format (note 20).

2. ACCOUNTS RECEIVABLE

	201:	3 2012
General accounts receivable	\$ 47,25	\$ 55,472
Development cost charges	44,733	39,092
Property taxes	20,868	20,137
Utility rates	12,142	11,330
Due from joint venture partners	6,913	8,681
Due from other authorities	4,90	3,984
Debenture debt guarantee	2,27	1,511
Tax sale properties	15′	541
	\$ 139,24	\$ 140,748

3. PROPERTIES HELD-FOR-SALE

	2013	2012
Opening balance	\$ 14,788	\$ 8,711
Transfer from tangible capital assets	25,813	33,391
Disposal on sale	(26,083)	(27,394)
Additions	719	80
	\$ 15,237	\$ 14,788
Disposal on sale	\$ (26,083) 719	\$ (27

4. INVESTMENTS

	2013	2012
Investments maturing within one year	\$ 388,953	\$ 334,620
Investments maturing within two years	88,760	66,969
Investments maturing within ten years	195,713	261,962
Investment in partnership	700	-
	\$ 674,126	\$ 663,551

Average portfolio yield 2.70% (2012 – 3.05%). All investments can be liquidated on demand, but may have associated penalties on liquidation.

During 2013, SCDC invested \$700,000 for a 20% ownership of Bosa Properties (Bright A.1) Limited Partnership ("Bosa"). SCDC does not share control of Bosa and accordingly, this has been accounted for as a portfolio investment, carried at cost.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

5. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

5. ACCOUNTS PAYABLE AND ACCROED LIABILITIES				
		2013		2012
Trade accounts payable	\$	58,127	\$	71,662
Due to Federal Government		26,392		25,024
Employee future benefits (note 10)		23,881		21,968
Due to joint venture partners		4,940		4,940
Contractors' holdbacks		28,536		15,877
Due to Regional Districts		9,115		6,834
Due to Province of British Columbia		5,673		4,562
Due to other government entities		1,915		1,575
Interest on debt		2,015		1,413
	\$	160,594	\$	153,855
6. DEPOSITS AND PREPAYMENTS				
		2013		2012
Deposits				
Future works	\$	34,903		\$ 33,064
Planning and permits		39,774		35,255
Engineering		28,442		29,168
Capital deposits		3,742		11,443
Pavement cuts		4,127		4,504
Boulevard trees		2,690		2,689
Latecomer		680		928
Tenant deposits		542		1,146
Other deposits		3,119		1,906
Developer works agreement		640		505
Amenities		263		284
Total Deposits	\$	118,922	\$	120,892
Prepayments	_		_	
Taxes	\$	32,192	\$	30,313
Utilities		1,950		1,622
Tax sale private purchase payment		813		1,187
Other prepayments		1		12
Total Prepayments		34,956		33,134
Total Deposits and Prepayments	\$	153,878	\$	154,026

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For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

7. DEFERRED REVENUE

	2013	2012
Neighbourhood Concept Plans	\$ 23,545	\$ 21,426
Development/Building Permits	16,379	16,006
Deferred gains on land sales to joint ventures	4,765	4,765
Deferred lease revenue	3,963	4,054
Other	1,655	1,793
	\$ 50,307	\$ 48,044

8. DEFERRED DEVELOPMENT COST CHARGES

Development Cost Charges (DCC's) are collected to pay for 95% of the general capital costs due to development and 90% of utility capital costs on specified projects. In accordance with the Local Government Act, these funds must be deposited into a separate reserve fund. DCC's are deferred and recognized as revenue when the related costs are incurred.

	2013	2012
Deferred DCC's:		
Arterial roads	\$ 49,389	\$ 54,088
Parkland	53,714	49,467
Drainage/storm water detention	37,497	36,743
Sanitary sewer	22,751	22,595
Collector roads	13,912	13,904
Water	13,722	12,885
Area specific	24,815	24,151
Park development	3,208	2,465
	\$ 219,008	\$ 216,298
Deferred DCC's, beginning of year	\$ 216,298	\$ 183,889
DCC's levied for the year	68,438	65,808
Investment income	2,655	3,006
Total DCC's deferred	71,093	68,814
Revenue recognized for General Capital Fund	(53,054)	(31,482)
Revenue recognized for Water Capital	(3,823)	(2,913)
Revenue recognized for Sewer & Drainage Capital	(11,506)	(2,010)
Total DCC's recognized as revenue	(68,383)	(36,405)
Net increase for the year	2,710	32,409
Deferred DCC's, end of year	\$ 219,008	\$ 216,298

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

9. DEBT

	201	3 2012
Debenture debt	\$ 206,35	6 \$ 142,600
Loans payable	39,22	32,878
	\$ 245,57	9 \$ 175,478

Pursuant to security issuing by-laws under authority of the Community Charter, the City obtains debt instruments through the Municipal Finance Authority of British Columbia (MFA) to finance certain capital expenditures.

Gross amount of the debt less repayments and actuarial adjustments to date are as follows:

		Gross debt		Repayments and actuarial adjustments	N	let debt 2013	Net	debt 2012
General Capital Fund	\$	212,335	\$	5,979	\$	206,356	\$	142,600
In addition, loans payable b	y Surrey C	ity Developme	nt Cor	poration are a	s follov	vs:		
						2013		2012
Demand loan, Grove Limited acceptances bearing a stam monthly bankers' acceptanc and repayable on the sale o	\$	3,496	\$	3,014				
Croydon Drive Development at RBP plus 0.75% per annu repayable on the earlier of t September 30, 2014	property and		2,395		-			
Murray Latta loan payable, May 1, 2020, payable in mo interest calculated at a rate mortgage on the commercia	nthly payn of 3.86%	nents of \$22,94 per annum, se	42, inc	luding		4,363		-
Boundary Park loan payable, Citizen's Bank of Canada, 10-year term maturing January 1, 2023, payable in monthly payments of \$77,625, including interest calculated at a rate of 4.05% per annum, secured by a mortgage on the commercial property						14,361		14,681
Cedar Hills loan payable, Ci maturing November 1, 2022 \$78,497, including interest of secured by a mortgage on the	of		14,608		14,941			
Line of credit, Grove Limited bearing interest at prime plu) Cana	da Trust,		-		242
					\$	\$ 39,223	\$	32,878

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

9. DEBT (CONTINUED)

Current borrowing includes:

MFA Issue	Issue Date	Term (yrs.)	Maturity	Interest Rate	* Refinancing Date
116	April 4, 2011	25	April 4, 2036	4.20%	April 4, 2021
121	October 4, 2012	25	October 4, 2037	2.90%	October 4, 2022
126	September 26, 2013	30	September 26, 2043	3.85%	September 26, 2023

^{*}On the Refinancing Date, the City has the option to retire the debt early or refinance the borrowing at a new interest rate.

Repayments and mortgage payments on net outstanding debenture debt and loans payable over the next five years and thereafter are as follows:

years and thereafter are as follows.				
	Repayı actuarial ad	ments and ljustments	Mortgage payments	Total
2014	\$	4,922	\$ 848	\$ 5,770
2015		5,118	882	6,000
2016		5,323	917	6,240
2017		5,536	954	6,490
2018		5,757	993	6,750
2019 and thereafter		179,700	28,738	208,438
Payable on demand		-	5,891	5,891
Total	\$	206,356	\$ 39,223	\$ 245,579

Interest charges on debt are as follows:

	2013	2012
Cash for interest payments	\$ 4,454	\$ 3,398
Interest accrued at December 31	1,327	1,413
Less: Capitalized Interest	(276)	(115)
Total interest expense	\$ 5,505	\$ 4,696

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

10. EMPLOYEE FUTURE BENEFITS

The City provides certain post-employment and sick leave benefits to its employees. These benefits include accumulated non-vested sick leave, post-employment service pay and post-retirement top-ups for dental, life insurance and accidental death, dismemberment insurance, vacation deferral, supplementary vacation and benefit continuation for disabled employees. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services, and is included in accounts payable and accrued liabilities.

	2013	2012
Accrued benefit liability:		
Balance, beginning of year	\$ 21,968	\$ 19,839
Current service cost	1,688	1,834
Interest cost	941	975
Amortization of actuarial loss	630	633
Benefits paid	(1,346)	(1,313)
Balance, end of year	\$ 23,881	\$ 21,968

An actuarial valuation for these benefits was performed to determine the City's accrued benefit obligation as at December 31, 2013. The difference between the actuarially determined accrued benefit obligation of \$21.1 million and the accrued benefit liability of \$23.9 million as at December 31, 2013 is an unamortized actuarial gain of \$2.8 million. The actuarial gain is amortized over a period equal to the employees' average remaining service lifetime of 11 years.

2013		2012
\$ 23,881	\$	21,968
(2,753)		4,867
\$ 21,128	\$	26,835
\$	\$ 23,881 (2,753)	\$ 23,881 \$ (2,753)

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

	2013	2012
Discount rate	4.00%	3.50%
Expected future inflation rate	2.50%	2.00% - 2.50%
Expected wage and salary range increases	0.50%	0.50%
Employee average remaining service life (years)	11.0	9.0

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

11. TANGIBLE CAPITAL ASSETS

Cost	Dec	Balance at ember 31, 2012	Additions	Disposals / WIP Allocations	Dec	Balance at ember 31, 2013
Land and land improvements	\$	1,667,268	\$ 40,024	\$ 3,193	\$	1,704,099
Buildings		332,310	20,543	99		352,754
Infrastructure		3,944,114	68,009	2,827		4,009,296
Machinery and equipment		172,373	14,954	5,735		181,592
Land under road		2,482,973	64,968	-		2,547,941
Work-in-Progress		328,917	424,368	237,971		515,314
Total	\$	8,927,955	\$ 632,866	\$ 249,825	\$	9,310,996

Accumulated Amortization	De	Balance at cember 31, 2012	An	nortization	Accumulated Amortization on Disposals	Dece	Balance at ember 31, 2013
Land and land improvements	\$	64,918	\$	4,042	\$ 1,121	\$	67,839
Buildings		158,539		10,389	99		168,829
Infrastructure		1,227,459		64,627	1,667		1,290,419
Machinery and equipment		84,502		15,140	5,687		93,955
Total	\$	1,535,418	\$	94,198	\$ 8,574	\$	1,621,042
Net Book Value by category	De	cember 31, 2012				Dec	ember 31, 2013
Land and land improvements	\$	1,602,350				\$	1,636,260
Buildings		173,771					183,925
Infrastructure		2,716,655					2,718,877
Machinery and equipment		87,871					87,637
Land under road		2,482,973					2,547,941
Work-in-Progress		328,917					515,314
Total	\$	7,392,537				\$	7,689,954

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

11. TANGIBLE CAPITAL ASSETS (CONTINUED)

Net Book Value by fund	I	December 31, 2012	December 31, 2013
General capital	\$	1,939,747	\$ 2,069,836
Transportation capital		3,185,652	3,339,184
Water capital		572,749	583,796
Sewer capital		528,415	535,864
Drainage capital		1,054,395	1,054,335
Library capital		5,940	5,835
Surrey City Development Corp.		105,639	101,104
Total	\$	7,392,537	\$ 7,689,954

a) Work-in-progress

Work-in-progress is comprised of costs related to projects currently under planning, development or construction that will result in a finished asset at a future date. Such costs are capitalized until such time as the property is ready for use or sale.

Work-in-progress having a value of \$515.3 million (2012 - \$328.9 million) has not been amortized. Amortization of these assets will commence when each specific asset is put into service.

b) Contributed Tangible Capital Assets

Contributed tangible capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$90.9 million (2012 - \$70.9 million) comprised of roads infrastructure in the amount of \$69.3 million (2012 - \$49.9 million), water and wastewater infrastructure in the amount of \$13.4 million (2012 - \$13.4 million) and land in the amount of \$8.2 million (2012 - \$7.6 million), including improvements.

c) Tangible Capital Assets Disclosed at Nominal Values

Where an estimate of fair value is not determinable, the tangible capital asset is recognized at a nominal value.

d) Intangible Assets

The City manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at City sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

e) Write-down of Tangible Capital Assets

Tangible capital assets are written down when conditions indicate that they no longer contribute to the City's ability to provide goods and services. Any impairment is accounted for as an expense in the consolidated statement of operations. No impairments were identified or recorded during the year ended December 31, 2013 and 2012.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

12. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus and reserves. Operating surplus for the City is as follows:

	2013		2012
Accumulated Surplus per Statement of Financial Position	\$ 7,763,908	\$	7,549,945
Less:			
Tangible capital assets	7,689,954		7,392,537
Unexpended borrowing	(158,199)		(86,044)
	7,531,755		7,306,493
Reserves set aside by Council			
Equipment and building replacement	34,836		36,653
Capital legacy	23,998		12,757
Local improvement financing	14,654		14,273
Municipal land	(1,378)		(8,205)
Environmental stewardship	6,558		6,580
Park land acquisition	5,186		2,984
Water claims	1,299		1,280
Parking space	1,244		1,226
Affordable housing	33		18
	86,430		67,566
Restricted Reserves			
Infrastructure replacement	49,376		46,154
Self-insurance	16,138		14,755
Revenue stabilization	12,661		12,661
Operating emergencies	7,042		7,042
Environmental emergencies	2,852		5,928
Prepaid expenses	3,299		2,941
Inventories of supplies	1,010		1,030
Committed funds	128,562		128,180
	220,940		218,691
Other Entities			
Surrey City Development Corporation (net of interfund borrowings)	(90,106)		(56,523)
Surrey Homelessness and Housing Society	8,380		8,692
	(81,726)		(47,831)
Total Restricted Funds	7,757,399		7,544,919
Unappropriated Surplus	\$ 6,509	\$	5,026
LL - L	,	Ψ	3,320

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

13. COMMITMENTS AND CONTINGENCIES

- a) The City has significant future contractual commitments for incomplete capital acquisitions and capital construction projects in progress. The City records the capital costs incurred to the end of the year on these projects as tangible capital assets. To provide for the completion of the projects, unexpended budget money for incomplete projects is appropriated as Committed Funds (see note 12). The Financial Plan, updated annually, provides for the financing of these and future obligations within the estimated financial resources of the City.
- b) The City has a contingent liability with respect to debentures of the Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District and Greater Vancouver Regional District, to the extent provided in their respective Enabling Acts, Acts of Incorporation and Amending Acts. Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.
- c) The City is a shareholder of the Emergency Communications for Southwest British Columbia Incorporated (E-Comm) whose services provided include: regional 9-1-1 call centre for the Greater Vancouver Regional District; Wide Area Radio network; dispatch operations; and records management. The City holds 2 Class "A" shares and 1 Class "B" share (of a total of 28 Class "A" and 23 Class "B" shares issued and outstanding as at December 31, 2013). As a Class "A" shareholder, the City shares in both funding the future operations and capital obligations of E-Comm (in accordance with a cost sharing formula), including any lease obligations committed to by E-Comm up to the shareholder's withdrawal date. As a Class "B" shareholder, the City is obligated to share in funding of the ongoing operating costs. In accordance with the members' agreement, upon withdrawal from E-Comm, class A shareholders shall be obligated to pay to the withdrawal date as requested by E-Comm their share of the class A shareholders' obligation to any long-term capital obligations, including any lease obligations. This includes any lease obligations or repayments thereof committed to by E-Comm up to the withdrawal date.
- d) The City entered into an agreement with the YMCA of Greater Vancouver for the joint development of a facility in Surrey. The City contributed \$5.5 million towards the completion of the project, which was matched by the YMCA. The City has also provided a guarantee through an \$8.0 million pledge agreement in connection with a non-recourse first collateral mortgage expiring October 15, 2014, in favour of the Royal Bank of Canada that is registered against the land and facility, which can be renewed annually. The City does not expect to make any payments on the quarantee and no amounts have been accrued in the financial statements.
- e) The City insures itself through a combination of insurance policies and self-insurance. The City has a funded self-insurance appropriation (note 12). Based on estimates, this appropriation reasonably provides for all outstanding claims.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

13. COMMITMENTS AND CONTINGENCIES (CONTINUED)

f) There are several lawsuits pending in which the City is involved. The outcome and amounts that may be payable, if any, under some of these claims, cannot be determined and accordingly only those claims in which a payment is considered likely and the amounts can be estimated have been accrued based on the best estimate of management.

g) Debt Reserve Fund Demand Note

The City has a contingent liability with respect to the Municipal Finance Authority of BC's (MFA) Debt Reserve Fund Demand Notes. This contingent liability is a condition of the borrowings undertaken by the City through:

- MFA Debenture Issue No. 116 April 4, 2011;
- MFA Debenture Issue No. 121 October 4, 2012; and
- MFA Debenture Issue No. 126 September 26, 2013.

For each debenture issue, The City was required to contribute to the MFA Debt Reserve Fund through a demand note. The demand note will only be recorded as an asset and liability if a local government, under the joint and several agreement of the regional district, defaults on their loan obligation. Upon this action of default, the MFA may call the outstanding demand notes of the deficient regional district at which point the demand notes then become an asset and a liability of the associated members. Once the defaulting local government repays in full the defaulted position, the MFA will refund all called demand notes. It is generally unlikely that the funds will be demanded by the MFA.

Demand note amounts are as follows:

Issue	LA	SI	Rgn SI	Purpose	Term	Dema	DRF and Note
116	17173	R10-2022	1139	Other	25	\$	319
116	17180	R10-2357	1141	Other	25		637
116	17231	R11-124	1142	Other	25		1,035
121	17231	R11-124	1142	Other	25		743
126	17928	R13-1059	1188	Other	30		943
126	17929	R13-1061	1188	Other	30		280
					Total	\$	3,957

h) Policing services

The City entered into a contract with the Provincial Government which provides for the Royal Canadian Mounted Police ("RCMP") to continue to deliver policing services for the City through to March 31, 2032.

RCMP members and the federal government are currently in legal proceedings regarding pay raises for 2009 and 2010 that were retracted for RCMP members. As the final outcome of the legal action and the potential financial impact to the City is not determinable, the City has not recorded any provision for this matter in the financial statements as at December 31, 2013.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

14. PENSION PLAN

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits are based on a formula. The Plan has about 179,000 active members, approximately 71,000 retired members.

The most recent actuarial valuation as at December 31, 2012 indicated a \$1,370 million funding deficit for basic pension benefits. The next valuation will be as at December 31, 2015 with results available in 2016. Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate with the result that there is no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

The City paid \$14.5 million (2012 - \$13.8 million) for employer contributions while employees contributed \$12.0 million (2012 - \$11.3 million) to the Plan in Fiscal 2013.

15. TAXATION REVENUE

	2013	2012
Tax collected:		
Property taxes	\$ 248,683	\$ 235,146
Collections for other authorities	268,633	253,144
Sewer frontage taxes	29,116	25,390
Grants-in-lieu of taxes	15,219	13,240
Other	249	225
	561,900	527,145
Less transfers to other authorities:		
Province of BC - School Taxes	203,664	192,665
Greater Vancouver Regional District	6,180	10,891
BC Assessment Authority	6,593	6,201
Greater Vancouver Transportation Authority	41,413	39,760
Other	10,758	3,627
	268,608	253,144
Taxation revenue	\$ 293,292	\$ 274,001

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

16. SIGNIFICANT TAXPAYERS

The City is not reliant upon the revenue from any specific large property taxpayers or businesses. Tax revenues received from the seven largest properties amount to less than three percent of the City's annual gross taxation revenues.

17. TRUST FUNDS

These funds account for assets, which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's Consolidated Financial Statements. Amounts administered by the City as trust funds are as follows:

				2013	2012
Assets					
Cash and short term investments				\$ 3,067	\$ 2,957
Equity	nployee its Fund	P	emetery erpetual are Fund	2013	2012
Balance, beginning of year	\$ 656	\$	2,301	\$ 2,957	\$ 2,818
Employment insurance rebate	85		-	85	90
Contributions	-		116	116	88
Interest revenue	10		-	10	56
Benefits purchased	(35)		-	(35)	(29)
Refunded to employees	(66)		-	(66)	(66)
Balance, end of year	\$ 650	\$	2,417	\$ 3,067	\$ 2,957

18. SURREY HOMELESSNESS AND HOUSING SOCIETY

On June 22, 2007, the City of Surrey incorporated the Surrey Homelessness and Housing Society. The purposes of the Society are to raise funds for financing programs and projects that address homelessness in Surrey; conduct and provide financial assistance to homelessness housing initiatives; manage the disbursements of grants for projects and programs that address homelessness in Surrey and act to raise funds for these purposes. As the majority of members in the Society consist of City officials, the City is considered to have control over the Society's functions and the Society's financial information is fully consolidated within the City's financial statements.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

19. SURREY CITY DEVELOPMENT CORPORATION

On April 24, 2007 the City of Surrey incorporated a Development Corporation with broad powers to advance the commercial, industrial, institutional and residential development of the City. The City is the sole shareholder of the Development Corporation and has provided financing to sustain operations and the development. The Corporation's financial information is fully consolidated within the City's financial statements.

As at December 31, 2013, the Surrey City Development Corporation ("SCDC") has entered into Government Partnerships as follows:

a) The Grove Limited Partnership

The Grove Limited Partnership ("Grove") is a partnership between SCDC and Townline Grove Limited Partnership ("Townline") for the development of 141 three-level townhomes located in the East Clayton area of Surrey. SCDC mutually contributed a beneficial interest in lands valued at \$2,844,000 and cash consideration of \$1,341,597, for a 50% interest in the Grove. The proportionate amounts included in the consolidated financial statements at December 31, 2013 are as follows:

Assets	\$ 351
Liabilities	(3,925)
Tangible capital assets	7,711
Prepaids	56
Accumulated surplus	\$ 4,193

b) Croydon Drive Limited Partnership

Croydon Drive Limited Partnership ("Croydon") is a partnership between SCDC and Back Lot Holdings LLP for the development of two office buildings. The SCDC is an equal partner in Croydon and has and will provide equal capital contributions to fund the operations of Croydon in the form of land, financial and intellectual capital. Croydon's financial results are proportionately consolidated with SCDC based upon the 50% share of total contributions. The proportionate amounts included in the financial statements at December 31, 2013 are as follows:

Assets	\$ 382
Liabilities	(3,979)
Tangible capital assets	4,204
Prepaids	1
Accumulated surplus	\$ 608

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

19. SURREY CITY DEVELOPMENT CORPORATION (CONTINUED)

c) Surrey Centre Partnerships

Surrey Centre Partnerships ("Surrey Centre") are various partnerships with Century Group and Delta West Developments Inc., through SCDC's wholly-owned subsidiary, Surrey City Investment Corporation ("SCIC"), for the development of a tower which will include retail, residential and office spaces. SCDC mutually agreed to contribute assets totalling \$13.6 million in exchange for partnership units, resulting in an ownership interest on 29.4%. The liability of SCDC is limited to the cash and land which it will contribute to the SCP through SCIC. The proportionate amounts included in the financial statements at December 31, 2013 are as follows:

Assets	\$ 6,75
Liabilities:	
Payable to partners	(4,94
Deferred gain	(3,54
Accounts payable	(29
	(8,77
Tangible capital assets	2,98
Accumulated surplus	\$ 96

20. SEGMENTED INFORMATION

The City of Surrey is a diversified municipal government institution that provides a wide range of services to the citizens of Surrey, including Fire and Police Services; Parks, Recreation and Culture Services; General Government Services; Engineering Services; Solid Waste Management Services; Planning and Development Services; Water, Sewer and Drainage Services; and Surrey Public Library Services. For management reporting purposes the Government's operations and activities are organized and reported by Service Area. Service Areas were created for the purpose of recording specific activities and related objectives in accordance with legislated requirements.

City Departments and the activities for which they are responsible are reported in these Service Areas. The Departments listed in the Segmented Information, along with the services that each Department provides are listed below:

Police Services

The mandate of the Police Department includes enforcing laws, preventing crime, and maintaining peace, order and security.

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For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

Parks, Recreation and Culture Services – Parks, Recreation and Culture Department

The Parks, Recreation and Culture Department is responsible for planning, facilitating the development of, operating and maintaining high quality parks, recreation and cultural facilities and services.

General Government Services – Mayor & Councillor's Department, City Manager's Department, Finance & Technology Department, Human Resources Department, Surrey City Development Corporation, and Surrey Homelessness and Housing Society

General Government Services includes those elements of the organization with responsibility for adopting by-laws, adopting administrative policy, levying taxes, acquiring, disposing and managing City assets, ensuring effective financial management, monitoring performance and ensuring that high quality City service standards are met. The Surrey City Development Corporation, which engages in the provision of consulting services, land development activities, property acquisition/disposal and asset management and the Surrey Homelessness and Housing Society, which focuses on addressing homelessness in Surrey through raising funds and the provision of grants to worthy projects also form part of General Government Services.

Water Services - Water Department

The Water Utility operates the water system and its primary responsibility, in partnership with the Operations Division and Metro Vancouver, is to supply clean, safe drinking water to the residences and businesses of Surrey.

Fire Services

The mandate of the Fire Department is to enforce codes and maintain security by protecting life, property and the environment through the provision of emergency response services.

Sewer Services - Sewer Department

The Sewer Utility operates the network of sewer mains, to collect sewage and convey such sewage to treatment plants. The utility also plans, designs, and constructs sanitary sewer infrastructure; manages inflow and infiltration controls; and undertakes initiatives in support of the region's Integrated Liquid Waste Resource Management Plan.

Engineering Services – Engineering Department

The Engineering Department is responsible for providing timely and effective services relating to water, sewer, drainage, garbage collection, transportation systems, and corporate real estate.

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

20. SEGMENTED INFORMATION (CONTINUED)

Drainage Services - Drainage Department

The Drainage Utility operates the network of storm sewers and pump stations for storm water management. It's primary responsibility is to manage the City's storm water runoff in partnership with the Operations Division and Metro Vancouver.

Solid Waste Management Services

The Solid Waste Utility provides weekly residential curbside organic waste collection with alternating bi-weekly garbage and recycling, and curbside collection services via a fully-automated cart-based collection system.

Roads and Traffic Safety Services

The Roads & Traffic Safety Utility provides effective managed transportation systems that serves the mobility needs of individuals and businesses and is safe, secure and supports the economic vitality of the City, and protects and enhances the environment.

Planning and Development Services – Planning and Development Department

The Planning and Development Department is responsible for preparing land use plans, by-laws and policies for sustainable development of the City and for reviewing and approving new land and building development.

Surrey Public Library Services

The Surrey Public Library provides access to local and global information through its nine Library branches located throughout the City.

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For the year ended December 31, 2013, with comparative figures for 2012 (in thousands of dollars)

NOTE	Police Services	Parks, Recreation and Culture	General Government	Water	Fire Services	Sewer	
20 SEGMENTED INFORMATION							
REVENUES							
Taxation, grants-in-lieu, assessments	\$ -	\$ -	\$ 519,373	\$ 117	\$ -	\$ 7,781	
Collections for other authorities	-	-	(268,608)	-	-	-	
Taxation revenue	-	-	250,765	117	-	7,781	
Sales of goods and services	1,000	20,919	15,758	61,204	1,619	40,209	
Development cost charges	-	-	68,383	-	-	-	
Developer contributions	-	130	16,355	3,720	-	4,808	
Investment income	-	35	17,372	1,357	-	902	
Transfers from other governments	4,418	504	4,549	-	-	-	
Other	50	932	33,332	808	(23)	407	
	5,468	22,520	406,514	67,206	1,596	54,107	
EXPENSES							
Salaries and benefits	19,448	42,776	31,060	-	48,331	-	
Consulting and professional services	35	2,929	3,661	356	395	302	
RCMP contracted services	93,583	-	-	-	-	-	
Telephone and communications	310	287	1,142	8	764	16	
Regional district utility charges	-	-	-	40,841	-	30,004	
Utilities	384	2,726	47	455	333	1,304	
Garbage collection and disposal	16	242	30	1	25	-	
Maintenance and small equipment	41	7,296	2,748	47	210	22	
Insurance and claims	-	5	1,899	-	10	149	
Leases and rentals	794	783	357	32	-	92	
Supplies and materials	274	6,072	2,539	1,074	1,674	1,233	
Advertising and media	4	518	211	2	11	-	
Grants and sponsorships	-	212	1,721	-	-	-	
Contract payments	-	2,180	1,397	3,195	9	2,252	
Other	650	2,090	2,559	10	672	20	
Cost recoveries, net	(507)	(1,784)	(6,422)	8,800	(406)	3,570	
Interest on debt	-	-	5,505	-	-	-	
Other interests and fiscal services	-	300	2,021	11	-	13	
Amortization expense	1,114	12,920	9,216	8,384	1,941	10,661	
	116,146	79,552	59,691	63,216	53,969	49,638	
Excess (deficiency) of revenues over expenses	(110,678)	(57,032)	346,823	3,990	(52,373)	4,469	
Transfer from (to) operating funds	_	-	(70,361)	10,901	_	9,457	
Transfer from (to) reserve funds	(2,260)	(201)	(40,949)	2,655	(1,377)	4,743	
Transfer from (to) capital funds	,_,	338	35,831	(10,438)	-	(8,311)	
Annual surplus (deficit)	\$ (112,938)	\$ (56,895)	\$ 271,344	\$ 7,108	\$ (53,750)	\$ 10,358	

For the year ended December 31, 2013, with comparative figures for 2012 (in thousands of dollars)

						CONSOLI	DATED
Engineering	Drainage	Solid Waste Management	Roads & Traffic Safety	Planning and Development	Library Services	2013	2012
\$ 4	\$ 21,456 -	\$ -	\$ 13,169 -	\$ -	\$ - -	\$ 561,900 (268,608)	\$ 527,145 (253,144)
4	21,456	-	13,169	-	-	293,292	274,001
4,417	-	31,844	355	2,291	186	179,802	171,352
-	-	-	-	-	-	68,383	36,405
8	6,213	-	90,029	-	20	121,283	103,399
-	201	-	-	-	-	19,867	19,410
-	238	-	41,423	385	985	52,502	55,424
(552)	(1,009)	200	3,298	15,418	533	53,394	42,599
3,877	27,099	32,044	148,274	18,094	1,724	788,523	702,590
32,050	-	-	4,725	17,743	12,191	208,324	192,699
412	1,738	2,270	2,550	536	75	15,259	18,494
-	-	-	-	-	-	93,583	92,173
160	21	5	140	53	38	2,944	2,454
-	-	-	-	-	-	70,845	69,047
498	7	-	3,526	448	316	10,044	9,499
14	1	17,980	4	11	12	18,336	19,535
390	549	2	340	1,821	228	13,694	12,934
-	-	-	-	-	-	2,063	1,516
169	514	190	511	4	50	3,496	3,328
5,310	605	1,482	926	1,394	428	23,011	24,343
35	3	122	18	30	899	1,853	2,425
-	-	-	4	-	-	1,937	2,415
783	1,722	696	7,720	349	52	20,355	19,616
291	10	32	196	745	722	7,997	4,887
(34,297)	5,308	3,948	3,518	(487)	(2,475)	(21,234)	(19,871)
-	-	-	-	-	-	5,505	4,696
-	-	-	-	-	5	2,350	1,409
3,155	18,334	-	26,420	4	2,049	94,198	93,324
8,970	28,812	26,727	50,598	22,651	14,590	574,560	554,923
(5,093)	(1,713)	5,317	97,676	(4,557)	(12,866)	213,963	147,667
(770)	3,661	(2,556)	36,961	1	12,706	_	-
(2,324)	5,024	(846)	35,666	(131)	-	_	-
455	(5,815)	(545)	(11,561)	46	-	-	-
\$ (7,732)	\$ 1,157	\$ 1,370	\$ 158,742	\$ (4,641)	\$ (160)	\$ 213,963	\$ \$147,667

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

21. TRANSFERS FROM OTHER GOVERNMENTS

The Government transfers reported on the Statement of Operations are:

	2013	2012
Revenue		
B.C. provincial government grants:		
Roads	\$ 10,567	\$ 13,122
Traffic fine revenue sharing	4,065	8,323
Casino revenue sharing	3,599	3,052
Library operating	900	871
Welcoming communities program	384	-
Sewer replacement	238	2,925
Child care and seniors	182	226
Victim services	167	172
Arts	104	50
Dept. Municipal Affairs – City Centre Library	68	-
BC one card	66	34
ICBC – crime reduction	25	-
Resource sharing	19	8
Union of BC Municipalities	-	17
Subtotal B.C. provincial government grants	20,384	28,800
Federal government grants:		
Roads	20,660	12,440
Building & facility improvements	858	-
Parks development	137	84
Keep of prisoners	186	209
Summer students	13	10
Child care	68	62
Newton gym	-	34
Subtotal federal government grants	21,922	12,839
TransLink:		
Arterial widening & intersection improvements	3,533	5,125
Arterial paving	1,396	3,508
Arterial bridges	4,617	4,776
Traffic signals, signs & markings	66	166
Bicycle street network & other transit projects	584	210
Subtotal TransLink grants	10,196	13,785
Total transfers from other government revenues	\$ 52,502	\$ 55,424

For the year ended December 31, 2013 [tabular amounts in thousands of dollars]

22. BUDGET DATA

The budget data presented in these consolidated financial statements was included in the City of Surrey 2013 – 2017 Consolidated Financial Plan and was adopted through By-law #17819 on December 17, 2012. The following table reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	[Budget Amount
Revenues:		
Approved consolidated budget	\$	938,205
Less:		
Borrowing proceeds		(35,675)
Total Revenues		902,530
Expenses:		
Approved consolidated budget		1,178,759
Transfers between funds		(240,554)
		938,205
Less:		
Capital expenditures		(568,458)
Add:		
Transfers between funds		240,554
Total Expenses		610,301
Annual surplus per statement of operations	\$	292,229

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SUPPLEMENTARY FINANCIAL INFORMATION



City of Surrey Schedule 1 STATEMENT OF FINANCIAL POSITION - BY FUND

As at December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

			OPER	ATING FUNI	DS			
	General	Solid Waste	Roads & Traffic Safety	Water	Sewer	Drainage	Library Services	
FINANCIAL ASSETS								
Cash and cash equivalents	\$ 60,977	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Accounts receivable (note 2)	147,205	-	-	-	-	-	-	
Properties held-for-sale (note 3)	-	-	-	-	-	-	-	
Investments (note 4)	684,081	-	-	-	-	-	-	
Due from other funds	-	-	32,246	86,673	63,094	14,630	1,609	
	892,263	-	32,246	86,673	63,094	14,630	1,609	
LIABILITIES								
Accounts payable & accrued liabilities (note 5)	158,880	-	-	40	-	-	1,621	
Deposits and prepayments (note 6)	151,182	-	-	891	815	-	-	
Due to other funds	519,393	12,187	92	-	-	-	-	
Deferred revenue (note 7)	22,181	-	-	-	-	-	94	
Deferred development cost charges (note 8)	-	-	-	-	-	-	-	
Debt (note 9)	-	-	-	-	-	-	-	
	851,636	12,187	92	931	815	-	1,715	
Net Financial Assets (Debt)	40,627	(12,187)	32,154	85,742	62,279	14,630	(106)	
NON-FINANCIAL ASSETS								
Tangible capital assets (note 11)	-	-	_	-	-	-	-	
Inventories of supplies	537	_	_	424	49	-	-	
Prepaid expenses	2,782	_	-	-	-	-	35	
	3,319	-	-	424	49	-	35	
Accumulated Surplus (Deficit)	\$ 43,946	\$ (12,187)	\$ 32,154	\$ 86,166	\$ 62,328	\$14,630	\$ (71)	

CAPITAL FUNDS		OTHE	R ENTITIES		CONSOLIDATED			
		OTTIL	LIVITILO			JONOULIDATEL		
General and Utilities	Library Services	SCDC	SHHS	Reserve Funds	Adjustments	2013	2012	
\$ -	\$ -	\$ 931	\$ 8,494	\$ -	\$ -	\$ 70,402	\$ 82,051	
156	-	8,646	-	53,881	(70,642)	139,246	140,748	
-	-	15,237	-	-	-	15,237	14,788	
-	-	700	-	-	(10,655)	674,126	663,551	
48,001	-	-	-	283,720	(529,973)	-	-	
48,157	-	25,514	8,494	337,601	(611,270)	899,011	901,138	
-	-	78,263	113	-	(78,323)	160,594	153,855	
-	-	542	-	839	(391)	153,878	154,026	
-	-	-	1	1,378	(533,051)	-	-	
-	-	4,765	-	23,545	(278)	50,307	48,044	
-	-	-	-	225,408	(6,400)	219,008	216,298	
206,356	-	39,223	-	-	-	245,579	175,478	
206,356	-	122,793	114	251,170	(618,443)	829,366	747,701	
(158,199)	-	(97,279)	8,380	86,431	7,173	69,645	153,437	
7,590,479	5,835	110,377	-	-	(16,737)	7,689,954	7,392,537	
-	-	-	-	-	-	1,010	1,030	
-	-	372	-	-	110	3,299	2,941	
7,590,479	5,835	110,749	-	-	(16,627)	7,694,263	7,396,508	
\$ 7,432,280	\$ 5,835	\$ 13,470	\$ 8,380	\$ 86,431	\$ (9,454)	\$ 7,763,908	\$ 7,549,945	

City of Surrey Schedule 2 STATEMENT OF OPERATIONS - BY FUND

For the year ended December 31, 2013, with comparative figures for 2012[in thousands of dollars]

			OPER	RATING FUN	IDS		
	General	Solid Waste	Roads & Traffic Safety	Water	Sewer	Drainage	Library Services
REVENUES							
Taxation revenue (note 15)	\$ 250,768	\$ -	\$ 13,169	\$ 117	\$ 7,781	\$ 21,456	\$ -
Sales of goods and services	46,098	31,844	358	61,204	40,209	-	187
Development cost charges (note 8)	-	-	-	-	-	-	-
Developer contributions	138	-	37	-	-	10	-
Investment income	20,663	-	-	1,357	902	201	-
Transfers from other governments (note 21)	8,930	-	283	-	-	-	985
Other	32,284	200	382	823	416	71	533
	358,881	32,044	14,229	63,501	49,308	21,738	1,705
EXPENSES							
Police services	115,032	-	-	-	-	-	-
Parks, recreation and culture	66,632	-	-	-	-	-	-
General government	49,102	-	22	-	-	-	-
Water	-	-	-	54,832	-	-	-
Fire services	52,028	-	-	-	-	-	-
Sewer	-	-	-	-	38,977	-	-
Engineering	5,815	-	-	-	-	-	-
Drainage	-	-	-	-	-	10,478	-
Solid waste	-	26,727	-	-	-	-	-
Roads & traffic safety	-	-	24,178	-	-	-	-
Planning and development	22,647	-	-	-	-	-	-
Library services	-	-	-	-	-	-	12,541
	311,256	26,727	24,200	54,832	38,977	10,478	12,541
Excess (Deficiency) of Revenues over Exp.	47,625	5,317	(9,971)	8,669	10,331	11,260	(10,836)
Transfer from (to) operating funds	(32,701)	(2,556)	26,483	(332)	1,385	(3,063)	10,779
Transfer from (to) reserve funds	(8,847)	(846)	(845)	(1,039)	(734)	(257)	-
Transfer from (to) capital funds	(9,060)	(545)	(10,477)	(11,235)	(8,072)	(6,723)	-
ANNUAL SURPLUS (DEFICIT)	(2,983)	1,370	5,190	(3,937)	2,910	1,217	(57)
Accumulated Surplus (Deficit), beginning of year	46,929	(13,557)	26,964	90,103	59,418	13,413	(14)
Accumulated Surplus (Deficit), end of year	\$ 43,946	\$ (12,187)	\$ 32,154	\$ 86,166	\$ 62,328	\$ 14,630	\$ (71)

CAPITAL	FUNDS	OTHER ENTITIES			CONSOLIDATED			
General and Utilities	Library Services	SCDC	SHHS Re	eserve Funds	Adjustments	2013	2012	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1	\$ 293,292	\$ 274,001	
-	-	359	-	123	(580)	179,802	171,352	
-	-	-	-	68,383	-	68,383	36,405	
113,899	20	-	-	7,179	-	121,283	103,399	
181	-	3	257	1,048	(4,745)	19,867	19,410	
42,304	-	-	-	-	-	52,502	55,424	
236	-	12,765	12	5,967	(295)	53,394	42,599	
156,620	20	13,127	269	82,700	(5,619)	788,523	702,590	
1,114	-	-	-	-	-	116,146	113,211	
12,920	-	-	-	-	-	79,552	72,781	
4,893	-	11,557	510	114	(6,507)	59,691	52,497	
8,384	-	-	-	-	-	63,216	61,810	
1,941	-	-	-	-	-	53,969	52,681	
10,661	-	-	-	-	-	49,638	49,574	
3,155	-	-	-	-	-	8,970	6,182	
18,334	-	-	-	-	-	28,812	28,798	
-	-	-	-	-	-	26,727	27,590	
26,420	-	-	-	-	-	50,598	51,636	
4	-	-	-	-	-	22,651	22,363	
-	2,049	-	-	-	-	14,590	15,800	
87,826	2,049	11,557	510	114	(6,507)	574,560	554,923	
68,794	(2,029)	1,570	(241)	82,586	888	213,963	147,667	
42,802	1,924	-	2	12,567	3	57,293	-	
117,480	-	(41,191)	-	41,191	-	104,912	-	
545	-	842	-	(117,480)	-	(162,205)	-	
229,621	(105)	(38,779)	(239)	18,864	891	213,963	147,667	
7,202,659	5,940	52,249	8,619	67,566	(10,344)	7,549,945	7,402,278	
\$ 7,432,280	\$ 5,835	\$ 13,470	\$ 8,380	\$ 86,430	\$ (9,453)	\$ 7,763,908	\$ 7,549,945	

City of Surrey Schedule 3 GENERAL OPERATING FUND

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013 Budget		2013	2012
		(Schedule 2)	
REVENUES				
Taxation revenue	\$ 251,660	\$	250,768	\$ 237,818
Sales of goods and services	53,424		46,098	41,641
Developer contributions	-		138	-
Investment income	13,586		20,663	17,587
Transfers from other governments	11,236		8,930	12,238
Other	33,682		32,284	33,241
	363,588		358,881	342,525
EXPENSES				
Police services	118,685		115,032	112,016
Parks, recreation and culture	60,553		66,632	60,136
General government	57,622		49,102	45,281
Fire services	52,916		52,028	50,817
Engineering	5,244		5,815	3,547
Planning and development	23,383		22,647	22,359
Library services	11,993		-	-
	330,396		311,256	294,156
Excess of Revenues over Expenses	33,192		47,625	48,369
Transfers to other funds and reserves	(33,192)		(50,608)	(45,506
ANNUAL SURPLUS (DEFICIT)	-		(2,983)	2,863
Accumulated Surplus, beginning of year			46,929	44,066
Accumulated Surplus, end of year	\$ 	\$	43,946	\$ 46,929

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

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For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013 Budget		2013	2012
		(Schedule 2)	
REVENUES				
Sales of goods and services	\$ 32,428	\$	31,844	\$ 31,493
Other	100		200	105
	32,528		32,044	31,598
EXPENSES				
Solid waste	25,435		26,727	27,590
	25,435		26,727	27,590
Excess of Revenues over Expenses	7,093		5,317	4,008
Transfers to other funds and reserves	(7,093)		(3,947)	(16,799)
ANNUAL SURPLUS (DEFICIT)	-		1,370	(12,791)
Accumulated Surplus (Deficit), beginning of year	-		(13,557)	(766)
Accumulated Surplus (Deficit), end of year	\$ -	\$	(12,187)	\$ (13,557)

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

City of Surrey Schedule 5 ROADS & TRAFFIC SAFETY OPERATING FUND

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

		2013 Budget		2013	2012
			(.	Schedule 2)	
REVENUES					
Taxation revenue	\$	13,348	\$	13,169	\$ 10,572
Sales of goods and services		739		358	379
Developer contributions		-		37	248
Transfers from other governments		-		283	140
Other		-		382	348
		14,087		14,229	11,687
EXPENSES					
General government		-		22	-
Roads & traffic safety		30,582		24,178	25,629
		30,582		24,200	25,629
Excess (Deficiency) of Revenues over Expense	S	(16,495)		(9,971)	(13,942)
Fransfers from other funds and reserves		16,495		15,161	18,586
ANNUAL SURPLUS		-		5,190	4,644
Accumulated Surplus, beginning of year		-		26,964	22,320
Accumulated Surplus, end of year	\$		S	32,154	\$ 26,964

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

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For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	Ut	2013 ility Rates Budget		2013	201		
			(Schedule 2)			
REVENUES							
Taxation revenue	\$	83	\$	117	\$	89	
Sales of goods and services		61,023		61,204		59,853	
Investment income		1,641		1,357		1,741	
Other		603		823		837	
		63,350		63,501		62,520	
EXPENSES							
Water		57,845		54,832		53,503	
		57,845		54,832		53,503	
Excess of Revenues over Expenses		5,505		8,669		9,017	
Transfers to other funds and reserves		(5,505)		(12,606)		(5,422)	
ANNUAL SURPLUS (DEFICIT)		-		(3,937)		3,595	
Accumulated Surplus, beginning of year		-		90,103		86,508	
Accumulated Surplus, end of year	\$	-	\$	86,166	\$	90,103	

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

City of Surrey Schedule 7 SEWER OPERATING FUND

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	Ut	2013 ility Rates		2042	2012
		Budget		2013	2012
			(-	Schedule 2)	
REVENUES					
Taxation revenue	\$	7,694	\$	7,781	\$ 6,185
Sales of goods and services		40,051		40,209	37,793
Investment income		809		902	874
Other		352		416	384
		48,906		49,308	45,236
EXPENSES					
Sewer		42,523		38,977	38,626
		42,523		38,977	38,626
Excess of Revenues over Expenses		6,383		10,331	6,610
Transfers from (to) other funds and reserves		(6,383)		(7,421)	9,962
ANNUAL SURPLUS		-		2,910	16,572
Accumulated Surplus, beginning of year		-		59,418	42,846
Accumulated Surplus, end of year	\$	-	\$	62,328	\$ 59,418

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

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For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	Ut	2013 tility Rates Budget		2013	2012
		Baagot	/	Schedule 2)	20.2
REVENUES			1.	Jeriedale 27	
Taxation revenue	\$	22,400	\$	21,456	\$ 19,337
Developer contributions		-		10	-
Investment income		176		201	399
Other		-		71	130
		22,576		21,738	19,866
EXPENSES					
Drainage		12,279		10,478	10,105
		12,279		10,478	10,105
Excess of Revenues over Expenses		10,297		11,260	9,761
Transfers to other funds and reserves		(10,297)		(10,043)	(16,293)
ANNUAL SURPLUS		-		1,217	(6,532)
Accumulated Surplus, beginning of year		-		13,413	19,945
Accumulated Surplus, end of year	\$	-	\$	14,630	\$ 13,413

The 2013 Tax Levy Budget was used to determine 2013 taxation rates.

As at December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	and	quipment Building acement	Sale Land	***	Municpal Land			*Capital Legacy	
Balance, beginning of year	\$	36,653	\$ -	\$	(8,205)	\$	2,984	\$ 12,757	
DCC's levied for the year		-	-		-		-	-	
Investment income		554	-		25		44	192	
Asset disposals		85	-		5,865		-	-	
Other revenue		77	-		46		4,751	-	
Other expenditures		-	-		(114)		-	-	
		716	-		5,822		4,795	192	
Transfers from (to)									
Operating funds		(7,650)	-		(176)		-	(6,385)	
Capital funds		10,183	-		(829)		2,593	(4,664)	
		2,533	-		(1,005)		2,593	(11,049)	
Balance, end of year	\$	34,836	\$ -	\$	(1,378)	\$	5,186	\$ 23,998	

ADDITIONAL INFORMATION:

* Capital Legacy Reserve Fund (created by Bylaw in 1999):

The City borrows from this Fund to finance capital projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council. The debt costs are provided for annually within the operating budget of each capital project.

Capital Legacy Fund Prior to Borrowing	\$ 53,693
Principal Repayable, Art Centre - South Surrey	(6,259)
Principal Repayable, Guildford Pool Loan	(20,564)
Principal Repayable, Animal Shelter Loan	(2,464)
Principal Repayable, Parking Meters Loan	(395)
Principal Repayable, East Clayton Fitness Facility Loan	(13)
Funds on Hand for Financing Projects	\$ 23,998

** Local Improvement Financing Reserve Fund:

The City borrows from this Fund to finance local improvement projects. The property owners' share, repayable with interest over 10 years, is levied against the benefiting properties. The City's share, repayable with interest over 10 years, is provided for annually within General Operating Fund debt costs.

Funds on Hand For Financing Projects	\$ 5,632
Receivable From Property Owners	9,022
Equity, December 31, 2012	\$ 14,654

Environmental **Local Imp Stewardship ment Finan		al Improve- nt Financing	Water Claims		Affordable Parking Housing Space		Deferred Development Cost Charges	Com	Future mitments	
\$	6,580	Ç	\$ 14,273	\$ 1,280	\$ 1	3 \$ 1,226	\$ 67,566	\$ 216,298	\$	228,838
	-		-	-			-	68,438		-
	99		97	19		- 18	1,048	2,655		-
	-		-	-	1	-	5,965	-		-
	-		-	-			4,874	-		-
	-		-	-			(114)	-		-
	99		97	19	1	5 18	11,773	71,093		-
	121		(284)	-			(14,374)	-		-
	-		-	-			7,283	(68,383)		(78,610)
	121		(284)	-			(7,091)	(68,383)		(78,610)
\$	6,558	S	\$ 14,654	\$ 1,299	\$ 33	3 \$ 1,244	\$ 86,430	\$ 219,008	\$	150,228

*** Municipal Land Reserve Fund:

The City borrows from this Fund to finance specified projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council.

Municipal Land Fund Prior to Borrowing	\$ 24,456
Principal Repayable, City Centre Land Loan	(12,590)
Principal Repayable, City Centre Social Lands Loan	(3,570)
Principal Repayable, City Centre Development Loan	(2,328)
Principal Repayable, University Drive	(890)
Principal Repayable, City Parkway	(1,054)
Principal Repayable, Social Housing Loan	(1,366)
Principal Repayable, Heritage Railway Loan	(3,771)
Principal Repayable, Civic Centre Prgm Enhancements	(215)
Principal Repayable, Bridgeview Ind. Land Loan	(50)
Funds on Hand for Financing Projects	\$ (1,378)

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For the year ended December 31, 2013, with comparative figures for 2012

		2013	2012	2011		2010		2009
RESERVE FUNDS								
Equipment and building replacement	\$	34,836	\$ 36,653	\$ 38,157	\$	40,268	\$	42,556
Municipal land		(1,378)	(8,205)	1,665		7,626		36,754
Park land acquisition		5,186	2,984	9,040		5,027		2,080
Capital legacy		23,998	12,757	28,417		30,424		32,820
Environmental stewardship		6,558	6,580	6,359		6,908		6,740
Local improvement financing		14,654	14,273	14,435		13,847		13,178
Water claims		1,299	1,280	1,255		1,226		1,188
Affordable housing		33	18	67		5		122
Parking space		1,244	1,226	1,202		1,174		1,138
		86,430	67,566	100,597		106,505		136,576
Restricted capital reserves	_	-	 -	 -		-		
	\$	86,430	\$ 67,566	\$ 100,597	\$	106,505	\$	136,576
UNAPPROPRIATED SURPLUS	_							
General operating fund	\$	7,831	\$ 6,348	\$ 8,793	\$	12,519	\$	12,479
Employee future benefits		(6,998)	(6,998)	(6,998)		(6,998)		(6,998
Water operating fund		3,000	3,000	3,000		3,000		3,000
Sewer operating fund		3,000	3,000	3,000		3,000		3,000
Drainage operating fund		-	-	-		-		
Library Services		(324)	(324)	(324)		(324)		(276
		6,509	5,026	7,471		11,197		11,205
Other Entities:								
Surrey City Development Corp		(90,106)	(56,523)	(18,472)		(13,229)		(11,170
Surrey Homelessness and Housing Society		8,380	8,692	8,720		8,847		8,784
	\$	(75,217)	\$ (42,805)	\$ (2,281)	\$	6,815	\$	8,819
APPROPRIATED SURPLUS		7.040	7.040	7.040		7.040	Φ.	0.700
Operating contingency and emergencies	\$	7,042	\$ 7,042	\$ 7,042	\$	7,042	\$	6,762
Environmental emergencies		2,852	5,928	5,771		5,206		4,782
Revenue stabilization		12,661	12,661	9,723		9,124		11,645
Self insurance		16,138	14,755	14,442		18,554		23,096
Infrastructure replacement		49,376	46,154	58,018	_	53,830		38,901
	\$	88,069	\$ 86,540	\$ 94,996	\$	93,756	\$	85,186
COMMITTED FUNDS			47.004			10.575		05 70-
General operating	\$	50,786	\$ 47,921	\$ 43,784	\$	46,575	\$	65,727
Inventories of supplies		1,010	1,030	1,012		1,002		1,123
Library Services		219	250	608		532		466
Prepaid expenses		3,299	2,941	1,725		1,495		1,940
Sewer operating and capital		27,378	29,251	20,862		20,898		21,843
Drainage operating and capital		14,630	13,413	11,129		13,512		10,369
Water operating and capital		35,549	37,345	33,731		33,268		31,508
	\$	132,871	\$ 132,151	\$ 112,851	\$	117,282	\$	132,976
TANGIBLE CAPITAL ASSETS (note 11)	\$	7,689,954	\$ 7,392,537	\$ 7,131,836	\$	6,966,815	\$	6,729,622
Unexpended borrowing		(158,199)	(86,044)	(35,721)		-		
Total Equity in Tangible Capital Assets	\$	7,531,755	\$ 7,306,493	\$ 7,096,115	\$	6,966,815	\$	6,729,622
TOTAL ACCUMULATED SURPLUS								7,093,179

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

		2013	2012	2011	2010	2009
TAXATION REVENUE						
Property taxes	\$	248,683	\$ 235,146	\$ 222,172	\$ 208,300	\$ 194,236
Sewer frontage taxes		29,116	25,390	24,352	23,359	22,915
Grants-in-lieu of taxes		15,219	13,240	12,768	12,583	11,996
Other		249	225	234	293	314
Collections for other authorities:						
Province of BC - School taxes		203,664	192,665	182,591	177,047	173,699
Greater Vancouver Regional District		6,180	10,893	10,726	10,214	7,313
BC Assessment Authority		6,593	6,201	5,918	5,777	5,596
Greater Vancouver Transportation Authority		41,413	39,760	38,714	38,129	37,057
Other		10,783	3,625	3,200	3,049	2,018
		561,900	527,145	500,675	478,751	455,144
Collections for other authorities		(268,608)	(253,144)	(241,149)	(234,199)	(225,683)
	\$	293,292	\$ 274,001	\$ 259,526	\$ 244,552	\$ 229,461
SALE OF GOODS AND SERVICES						
Application fees	\$	2,165	\$ 2,422	\$ 2,127	\$ 2,014	\$ 1,059
Recreation and culture		19,092	18,850	17,815	16,690	16,340
Utility rates and fees		133,197	129,046	121,747	121,643	102,460
Other		25,348	21,034	17,780	12,475	10,596
	\$	179,802	\$ 171,352	\$ 159,469	\$ 152,822	\$ 130,455
DEVELOPMENT COST CHARGES	\$	68,383	\$ 36,405	\$ 57,045	\$ 56,899	\$ 63,856
DEVELOPER CONTRIBUTIONS	\$	121,283	\$ 103,399	\$ 81,914	\$ 142,150	\$ 147,916
INVESTMENT INCOME	\$	19,867	\$ 19,410	\$ 20,890	\$ 21,940	\$ 23,736
TRANSFERS FROM OTHER GOVERNI	MEN	TS				
Provincial government and other	\$	30,580	\$ 42,585	\$ 29,910	\$ 32,015	\$ 17,933
Federal government		21,922	12,839	4,785	13,305	1,534
	\$	52,502	\$ 55,424	\$ 34,695	\$ 45,320	\$ 19,467
OTHER						
Licenses and permits	\$	21,280	\$ 22,415	\$ 19,978	\$ 20,204	\$ 19,661
Leases and rentals		9,844	6,447	4,942	5,105	4,800
Penalties and interest on taxes		4,819	4,352	4,184	3,873	3,929
Miscellaneous		3,378	3,286	3,898	3,669	6,743
Asset disposals		14,073	6,099	-	-	-
	\$	53,394	\$ 42,599	\$ 33,002	\$ 32,851	\$ 35,133
TOTAL REVENUES	\$	788,523	\$ 702,590	\$ 646,541	\$ 696,534	\$ 650,024

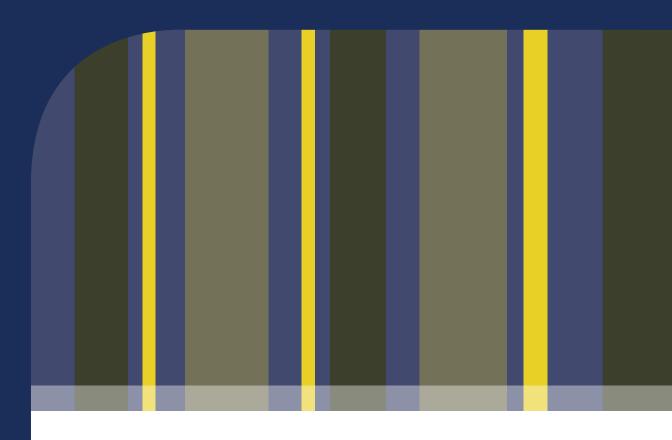
City of Surrey Schedule 12 CONSOLIDATED EXPENSES

For the year ended December 31, 2013, with comparative figures for 2012 [in thousands of dollars]

	2013	2012	2011	2010	2009
BY FUNCTION					
Police services	\$ 116,146	\$ 113,211	\$ 107,127	\$ 97,011	\$ 91,392
Parks, recreation and culture	79,552	72,781	72,198	81,134	64,720
General government	59,691	52,497	45,996	55,099	32,703
Water	63,216	61,810	60,192	45,005	51,518
Fire services	53,969	52,681	52,073	48,510	46,881
Sewer	49,638	49,574	50,625	46,335	48,474
Engineering	8,970	6,182	7,639	23,278	26,663
Drainage	28,812	28,798	30,690	28,314	20,837
Solid waste	26,727	27,590	25,582	21,821	21,020
Roads & traffic safety	50,598	51,636	47,802	20,037	20,268
Planning and development	22,651	22,363	20,638	18,144	17,567
Library services	14,590	15,800	14,874	13,852	13,370
	\$ 574,560	\$ 554,923	\$ 535,436	\$ 498,540	\$ 455,413
BY OBJECT					
Salaries and benefits	\$ 208,324	\$ 192,699	\$ 186,185	\$ 172,888	\$ 159,495
Consulting and professional services	15,259	18,494	18,211	16,016	13,174
RCMP contracted services	93,583	92,173	86,193	77,869	73,552
Telephone and communications	2,944	2,454	2,676	3,052	3,115
Regional district utility charges	70,845	69,047	63,860	59,463	57,561
Utilities	10,044	9,499	9,118	8,720	8,257
Garbage collection and disposal	18,336	19,535	18,445	17,115	18,310
Maintenance and small equipment	13,694	12,934	14,893	14,016	7,616
Insurance and claims	2,063	1,516	1,992	5,349	2,286
Leases and rentals	3,496	3,328	2,528	3,503	2,935
Supplies and materials	23,011	24,343	23,419	21,801	25,293
Advertising and media	1,853	2,425	1,570	1,925	1,366
Grants and sponsorships	1,937	2,415	1,651	1,665	3,213
Contract payments	20,355	19,616	28,611	18,827	20,110
Other	7,997	4,887	(700)	19,030	269
Cost recoveries, net	(21,234)	(19,871)	(15,510)	(24,926)	(18,591
Interest on debt (note 9)	5,505	4,696	3,113	-	-
Interest, fiscal services and other	2,350	1,409	1,584	1,130	1,025
	480,362	461,599	447,839	417,443	378,986
Amortization expense	94,198	93,324	87,597	81,097	76,427
	\$ 574,560	\$ 554,923	\$ 535,436	\$ 498,540	\$ 455,413

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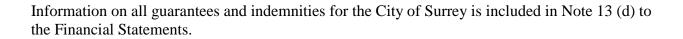
Prepared by the City of Surrey Finance & Technology Department

City of Surrey 13450 - 104 Avenue Surrey, British Columbia V3T 1V8 Canada

Visit our web site at www.surrey.ca

Information on the City of Surrey's outstanding debt is included in Note 9 to the Financial Statements.

Prepared under the Financial Information Regulation, Schedule 1, section 4



Prepared under the Financial Information Regulation, Schedule 1, section 5

Regulations require the City of Surrey to report the total amount of remuneration for each employee that exceeds \$75,000 in the year reported. However, certain exceptions have been noted below:

- 1. Certain employees were hired part way through the year and their remuneration does not reflect a full year's cost.
- 2. Some employees terminated their employment part way through the year and their remuneration does not reflect a full year's cost.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6(2)

City of Surrey
Schedule of Remuneration and Expenses
For the year ending December 31, 2013
Elected Officials

TAXABLE BENEFITS &

ELECTED OFFICIALS	BASE SALARY	OTHER	EXPENSES
Mayor Watts	\$ 122,478	\$ 14,356	* \$ 35,348
Councillor Gill	66,240	76	12,187
Councillor Hayne	65,595	76	24,068
Councillor Hepner	67,396	603	17,484
Councillor Hunt	62,052	69	7,333
Councillor Martin	67,427	76	6,189
Councillor Rasode	64,741	76	16,523
Councillor Steele	67,425	76	9,941
Councillor Villeneuve	67,426	76	9,790
TOTAL - ELECTED OFFICIALS	\$ 650,781	\$ 15,482	\$ 138,863

^{*} Includes car allowance of \$14,280

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Acaster,Brad A.	101,734.65	4,986.99	
Acob,Rizal A.	93,487.94	6,435.02	27.83
Adams,Laurie S	89,835.90	6,224.29	27.00
Afridi,Amer A	110,501.75	11,923.86	2,478.09
Albisser,Benjamin C.	78,291.57	7,471.53	2, 17 0.00
Aldcorn,Robert	84,122.48	2,949.57	268.23
Aldus,Chris	72,249.84	7,944.73	200.20
Alizadeh Eghyanous,Farhad	111,825.70	15,193.03	8,854.83
Amos,Daniel C.	82,680.34	3,504.73	178.00
Amundson,Erin J	82,346.07	3,524.98	110.00
Andersen,Randy B.	70,615.54	4,920.38	
Aney,Kevin G.	73,512.84	2,905.66	6,328.00
Anuik,Lorne A.	91,230.96	16,222.56	5,147.96
Arar, Aiman A.	109,565.34	4,952.90	1,360.35
Arason,Jeff R.	145,183.17	13,360.41	928.44
Arbo,Erik D.	83,554.08	4,091.76	320.44
Arlt,Tim J.	109,617.80	19,882.97	1,436.77
Arnett, John K	74,728.54	5,437.17	1,400.77
Asadian, Yalda	77,026.89	5,768.47	2,133.14
Athwal, Parwinder S.	70,337.46	10,485.98	2,130.14
Atkins, Christopher T	78,236.16	3,586.57	1,045.97
Atkinson,S Melanie	70,234.27	5,827.74	780.13
Aven, Neal W.	87,890.20	17,088.11	4,271.10
Babyak,Gerard A.	75,391.04	4,628.18	7,271.10
Bachand,M David	81,573.96	4,116.32	
Bahia,Sukhjit S.	76,991.70	3,392.16	524.95
Bains, Jaspreet S.	76,410.79	12,451.30	745.13
Baird,David C.	92,518.04	9,370.28	7-10.10
Baldwin,Ryan W.	81,566.03	8,917.48	
Bamford,Richard	53,509.10	10,114.37	
Bandurka,Donald P.	103,237.73	4,443.43	3,920.53
BaObaid,Wajeih	76,428.10	17,280.13	551.25
Baragan,Roxana	72,779.17	2,998.06	1,012.75
Barber, Duncan	83,333.90	6,740.93	1,012.73
Barclay,Michael	76,398.83	5,613.38	517.97
Barnscher, Daniel A.	144,480.60	29,538.53	646.54
Baron, Carolyn A.	130,014.42	8,188.51	4,591.86
Barth,Angela F	71,496.66	5,652.90	1,694.63
Bartholomew,Claude C.	85,589.87	6,558.74	1,232.76
Bartlett,Scott M.	83,554.08	8,239.58	1,202.70
Basnayake,Koshala	75,982.75	26,993.22	
Bayda, Merv	75,962.75	3,827.89	855.87
Becker,Edward W.	82,271.76	5,905.91	41.57
			41.37
Beenham, Kevin R.	102,058.16	7,290.71	

	BASE SALARY	TAXABLE BENEFIT &	TOTAL EVENINGS
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Begin,Gabriel	72,416.99	5,801.06	
Bell,R Mark	102,289.31	8,248.81	
Bellefontaine,Philip J.	131,517.80	11,635.35	1,542.11
Bello,Hernan H.	92,546.70	4,444.94	1,172.80
Bennest, Aaron L	69,198.26	2,131.75	7,741.20
Benson, Marty G.	76,390.60	3,559.37	5,745.70
Bentley,Darin R.	84,008.77	9,069.75	28.00
Berar,Baldev S.	73,139.73	4,865.40	209.99
Berdusco,Kevin A	83,885.07	7,935.46	28.00
Berg,Douglas E.	93,037.57	12,095.40	
Berg,Fred N.	100,949.97	9,020.68	672.35
Bergen,Brian D.	91,075.99	7,377.34	
Berg-Iverson,Keith W.	87,456.26	9,719.76	
Bernat, Siegfried	82,833.58	5,822.61	375.50
Bertoia, Daniel R	86,815.25	7,302.41	
Bertoia,Mark A	82,160.33	6,595.07	179.00
Berube,Marc	100,949.99	6,680.14	120.91
Best,Jeffrey W.	102,335.53	9,098.87	103.00
Best,Rob M.	91,184.94	8,900.76	379.95
Betts,Mark E.	83,288.84	7,107.51	
Bhullar-Gill,Sally S	100,737.64	18,062.12	7,653.59
Blackburn, Timothy A.	102,520.40	9,978.81	
Blom, James W.	102,289.27	6,630.99	
Boan, Jaime A.	150,116.66	18,893.52	3,906.77
Bobsien, Alex W.	93,291.09	4,357.85	
Bodnark,Richard D.	82,568.87	5,669.21	28.00
Boechler, Dave F.	102,566.64	6,832.15	1,375.01
Bogen,Jan E.	87,372.91	4,309.09	
Boles,Theresa M	84,501.39	7,993.70	
Boles,W Brian	82,606.04	5,052.53	155.84
Bolt, Heather L.	90,028.47	21,752.39	
Bolton,Lyle P.	102,058.14	3,386.32	
Bonn,Reginald S.	102,649.38	5,969.84	1,095.29
Bonn,Trevor A.	101,318.69	8,075.94	38.00
Booiman,Rudy S.	78,928.72	11,895.01	388.56
Boon,Jason	82,308.90	4,245.28	
Boreson,Robert A.	84,046.70	4,439.51	
Boros, John D.	70,609.46	4,607.01	78.40
Bowie,Loretta L.	106,332.20	8,066.92	3,574.21
Boyal,Ravinder S.	65,115.50	12,364.63	78.40
Boyes, Jason	103,458.64	4,441.65	80.61
Brand,I Johan	130,516.05	12,669.11	897.01
Brar,Equbal S	74,414.24	18,426.68	83.99
Brar, Joey J.	108,306.97	13,258.75	6,437.50
Diai,JUEy J.	100,300.97	13,230.75	0,437.30

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	BASE SALARY	TAXABLE BENEFIT &		
NAME	REMUNERATION	OTHER	TOTAL EXPENSES	
Brar,Kanwardeep S.	73,842.73	10,924.14	1,303.29	
Brayfield,Ryan M.	70,164.24	7,042.88	374.04	
Brenner, James A.	75,872.84	1,452.37	4,454.70	
Briscoe,Simon	82,086.06	5,068.54		
Brisson, Montgomery C.	98,814.70	5,590.59	3,021.01	
Britton,Tammy R.	89,960.49	12,832.63	1,169.19	
Brkich,Milan I.	75,961.47	3,072.44	6,821.36	
Broersma,Keith	89,249.19	3,762.17	810.61	
Bromley,Chris F.	101,613.84	10,007.38	62.87	
Broughton,Bruce F.	72,948.96	1,355.32	5,122.87	
Brown,Matthew K	80,459.45	6,887.59	155.25	
Buchanan,Donald F	72,204.66	3,760.00		
Bukowski,John T.	84,236.14	8,637.68		
Buljevic,Ivan	72,381.13	2,954.36	5,644.65	
Bulka,Michael J.	90,978.28	10,294.38	82.30	
Bull,Dennis R.	93,252.37	5,268.79		
Bull,Richard W.	91,106.95	10,182.52		
Bunsko,Mark W.	102,845.82	13,249.76	67.33	
Burger,Jason A.	121,375.90	5,112.85	4,349.64	
Burkholder,Ross V	82,836.28	11,862.99		
Burns,David R	102,243.08	6,684.26	100.00	
Burns,Peter R.	83,819.35	6,063.74		
Butchart,Brandon	84,084.59	7,882.87		
Butula,Christine M.	85,319.14	4,341.39	100.00	
Cairney,Jason W.	83,591.98	8,219.67	28.00	
Cairns,Reginald T.	74,346.15	3,078.77	2,814.16	
Callard,Jeff	72,703.00	7,268.53	100.00	
Callewaert,James R	72,064.39	6,555.33		
Calvert,Kyle F	72,688.15	5,561.19		
Campbell,Hugh Macmillan	88,744.03	4,157.15	3,219.38	
Campbell,John F.	77,773.54	9,656.10		
Capuccinello Iraci, Anthony	140,645.12	5,637.89	4,977.96	
Carmichael,Brian K.	102,222.10	4,908.43		
Carnegie,Ralston L.	101,873.29	9,398.20		
Carson,Elizabeth S	72,823.76	20,089.12	1,032.53	
Castiglia,Danny V	87,327.09	4,982.75		
Catlin, Michael D	90,977.44	39,042.60	2,646.96	
Caughlan,Glen P.	76,992.55	4,445.81	7,650.69	
Cavan,Laurie A.	218,474.34	30,647.72	3,975.20	
Caviglia,Jonathon T.	144,388.69	29,576.67	1,003.93	
Chahal,Tina	65,757.74	12,528.33	3,933.93	
Chamberlayne, Curtis M	82,420.36	7,715.81		
Chan,Helen Gee	84,935.65	3,855.49	640.35	
Chan,Nadia P	76,706.04	4,337.98	1,362.25	

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Chapman,Ricky D	67,393.89	9,833.47	617.22
Chauhan,Satnam S	109,546.29	14,478.99	5,187.15
Chinery, Gary B.	65,320.66	32,690.92	
Chong,Randy E.	82,271.78	8,117.15	
Chow, Daniel	93,602.05	2,128.29	408.05
Chow, Marion	69,236.91	9,709.51	89.76
Choy,Peter H.	100,949.97	4,612.67	108.97
Chu,Clinton W.	94,786.41	4,224.79	2,192.31
Chun,Nora	83,964.93	14,850.90	1,089.38
Clayton,Steve J.	70,084.72	4,476.80	871.61
Cleave,Dean B.	101,873.33	4,991.16	1.98
Clifford,Kevin J	89,721.47	8,383.29	3,918.60
Conway-Brown, Russell J.	92,608.80	11,651.24	
Cook,Jordi D.	77,734.45	6,671.02	
Cook,Karen A.	96,938.46	4,432.18	
Cooper,Scott D.	87,135.11	8,190.39	
Coplin,Kevin W.	82,160.33	5,421.96	
Corda, Goran	75,661.42	3,504.08	150.01
Cormack, Justin M.	83,979.64	5,396.36	
Coronado, Jocelyn T	99,990.15	6,634.52	944.79
Corrin, Graham M.	77,567.31	5,938.66	125.00
Corrin,Keith D.	84,046.72	5,220.33	
Corrin,Matthew J.	81,974.61	6,213.31	125.00
Costanzo,Robert A.	137,994.26	37,406.90	14,975.21
Cronin,Paul M.	80,934.59	2,081.17	
Croy,Owen C.	150,069.20	26,972.02	2,642.72
Currie, Amber	65,234.52	9,853.48	108.00
Cyr, Aaron W	81,974.61	7,676.10	
Cyr,Brian	84,274.05	4,387.22	100.00
Czerny,Richard J.	101,554.32	4,351.21	78.30
Dallas,Ken W	76,742.35	12,716.45	
Dance, Ryan G.	82,123.18	6,902.53	
Daniel, Geoffrey I	83,951.67	24,752.54	
Daniwall, Harnaik S	74,787.21	7,693.93	1,058.75
Danylchuk,Roderick C.	74,919.18	2,047.38	6,523.51
Davidson,Brent V.	101,734.63	6,477.47	
Davidson,Louis R.	89,903.71	16,688.81	2,746.82
Daviduk, Jason WA	78,068.09	3,229.18	552.30
Davies, Calvin J.	89,857.65	9,016.01	
Davison,Liane J.	86,301.30	7,678.56	3,438.66
De Graaf,Katherine E.	89,483.93	3,523.31	1,101.47
De Roquefeuil Labistour, Anthony D.	131,533.24	12,924.70	2,662.30
Deacon, Jeremy S	72,955.59	5,058.46	
Dean, John M.	82,813.64	3,634.78	1,875.02
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	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Deleeuw,Gord W.	102,196.88	6,665.57	
Delosada,John K.	102,104.40	6,695.48	28.00
Deluca,Joseph A.	140,977.20	18,263.31	177.08
Denney,Jeffrey M	79,034.22	4,583.09	
Deol, Davinder S.	104,676.01	13,275.39	172.22
Desai,Inamul H	92,262.86	63,011.80	708.47
Dhaliwal,Balwinder K.	73,098.89	3,944.21	149.66
Dhanda,Kamaljit K.	73,092.85	3,749.42	33.57
Dhanju,Roohbir S	79,173.01	2,172.25	
Dhillon, Harinder K.	109,517.54	3,127.96	3,965.42
Dhillon,Rashpal S.	92,087.24	6,640.70	178.00
Didoshak,Angela M.	97,544.41	9,802.23	
Dietelbach,Mark D.	97,580.11	6,027.82	
Dietrich,Rick L.	92,618.86	7,344.74	
Dighton, Graham T.	84,274.07	7,039.35	
Dinwoodie,Byron R.	84,122.47	6,023.89	
Dinwoodie,Murray D.	309,588.01	82,109.39	3,715.54
Dionne,Danny L	77,559.84	7,230.70	
Dirksen,Benjamin G.	86,657.80	7,660.53	1,012.81
Doherty,Steven J	98,119.15	10,192.98	455.02
Dolphin,Morris H.	70,641.16	6,820.75	165.00
Dombrowski,Ernie F.	82,680.33	6,949.67	
Dong, Andrew G.	76,373.33	3,177.26	505.40
Dornian,S Paul	84,046.72	6,569.41	
Dosanjh,Balraj S.	83,895.14	2,939.44	
Dougan,Cameron D	76,441.54	3,219.15	
Drew,Gregory A.	102,635.41	5,604.93	
Drozda,Kelly D.	68,014.75	8,194.89	
Dube,Remi	123,357.76	9,889.75	8.00
Ducharme,Richard	77,868.15	7,510.98	
Duncan, Andrew J	82,680.32	7,391.09	
Dunn,Peter S.	101,873.29	6,353.85	103.00
Durig,Bruno N	77,769.26	5,979.29	
Dyck,Thomas A.	102,196.86	6,806.02	
Dykeman,Tim	81,120.00	4,191.50	1,023.33
Dykes,Tammy I.	83,364.60	6,171.39	82.30
Easton, Jay R.	87,764.91	11,790.73	1,274.73
Eaton, Wesley D.	101,486.58	14,683.13	130.00
Eddy,Brent D	83,364.58	8,688.92	75.00
Ellard,Allan	67,715.24	10,340.26	
Ellis,Richard M.	103,932.24	10,873.71	
Elson,Mark D	74,010.76	3,146.44	445.89
Elving,Donald A.	89,866.27	7,201.93	3,254.80
Endersby,Beverly K	131,300.82	3,896.25	2,983.35

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	BASE SALARY	TAXABLE BENEFIT &	TOTAL EXPENSES
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Enns,Eleanor C.	81,874.10	2,432.26	607.50
Ens,Carl A.	101,503.53	7,831.41	100.00
Epp,Randall M.	82,832.93	3,996.11	1,352.36
Evans,Brice A	82,895.72	6,367.83	
Ewert,Dean W.	87,250.80	7,044.74	
Fader,Henry S.	70,927.51	5,138.61	106.40
Fahimi,Farah	81,900.35	6,053.76	
Fiddler,Michael L.	82,234.61	5,177.25	
Fillion,Suzanne	150,148.35	18,245.17	7,945.57
Fisher,Victor J.	87,928.89	10,060.38	2,343.82
Foley,Duane W.	82,680.33	7,138.21	
Fournier,Marc G.	92,070.45	9,883.72	
Fracasso Moraes,Luciana	72,409.16	4,050.55	1,748.25
Fraser,Chris E.	82,680.33	7,692.39	
Friesen,Larry J.	101,642.20	5,540.47	1,232.76
Fry,Karen L.	144,268.66	19,773.37	4,639.86
Fujii,George T.	147,322.18	18,098.78	1,525.64
Fulton,Christopher R.	82,606.07	2,854.20	
Fung,Edward	89,919.04	9,882.89	
Furber,D Paul	83,288.84	6,939.91	1,232.76
Gagnaux,David A	67,993.43	8,600.53	
Gahr,Gary A.	116,859.38	10,404.84	
Gain,Chris I	109,543.81	6,839.39	710.60
Gallie,Kent Gregory	78,078.66	3,947.47	1,130.20
Gardiner,Norman M	83,624.35	5,815.90	
Garis,Leonard W	187,418.04	36,930.71	14,475.43
Gelowitz,Aaron M	72,855.30	6,404.04	
George,Andrew R.	101,780.85	11,451.07	210.59
Gerllays,Leagh	79,035.15	3,021.30	147.83
Gibson, Gillian	74,826.22	2,174.80	
Gilbert,Raymond J.	70,508.54	10,539.11	20.97
Gill,Jagdeep S.	72,448.02	2,198.63	6,872.25
Gill,Ronald	92,894.07	3,764.73	515.00
Gill-Badesha,Daljit	80,417.95	3,406.79	2,121.26
Gillespie,Colleen E	77,252.08	4,006.04	8,609.67
Giratalla, Waleed Mahmoud	85,524.42	2,764.14	7,621.42
Gjesdal,Roy K	86,669.40	5,146.19	
Glass,Robert J	87,516.63	4,281.29	2,326.50
Godwin,Stephen B.	99,783.14	3,997.93	1,163.53
Gordon,Scott C.	83,819.34	4,426.93	
Gosse,Sherri L	79,039.76	5,512.79	734.89
Graham,Jeffrey F.	77,010.77	7,116.72	1,543.50
Graham,Shelley C	86,978.44	3,249.22	
Grant,William R	99,410.29	2,034.80	

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Green,Brian R.	102,104.41	4,943.34	
Grewal, Harprit S.	76,389.68	7,928.17	7,587.94
Grewal,Kamaljeet S.	123,394.70	11,318.05	2,959.61
Griffioen,Mark E.	87,135.17	6,272.94	
Grover,Julie L.	76,173.29	8,651.69	622.62
Groves,Scott	144,194.71	5,283.08	4,591.67
Gunasekaran, Divya Darsini	82,286.46	4,635.17	677.50
Hadley,Carla M	91,580.19	4,108.34	1,702.45
Haglund,Lloyd Sterling	72,468.99	7,114.63	
Hakesley,Robert H.	97,345.62	4,893.84	2,284.36
Hammerer,Ryan E.	84,046.71	6,709.32	40.00
Hanlon, Daniel P	75,506.90	3,545.07	448.00
Hanna,Ryan	78,057.56	3,129.51	
Hanna,Seth J.	86,579.02	7,102.99	77.43
Hansen, David	76,373.35	2,661.92	6,631.13
Hardiman,Laura C	88,301.90	7,958.25	1,114.14
Hardychuk,Shawn M.	98,851.67	4,873.41	
Harkness, David B	103,060.37	3,154.22	6,322.37
Harms, Gary E.	97,686.79	10,570.42	
Harper,Barrie A.	76,713.12	9,521.03	
Harrap,Samuel J.	82,680.35	2,521.33	
Harris, Shannon M	96,251.01	5,874.88	
Harris, Trevor K	87,760.22	8,298.70	100.00
Harrison,Robert S	92,152.62	6,314.69	
Hart, Daryl A.	103,041.81	7,503.44	118.00
Hasebe,Chadwick D.	82,531.75	8,336.93	
Hatfield,Trent R	70,215.10	7,150.45	97.29
Hawley,Shaun	82,457.47	6,908.78	
Hayes, Niles L.	82,160.32	6,860.32	
Hebden,Paul A.	82,606.07	7,063.01	50.00
Heer,Preet	91,986.75	3,216.14	1,186.88
Hegarty, Kevin D.	89,213.29	7,844.21	65.00
Henderson,A Richard	101,734.62	5,677.36	-254.80
Henderson,W David	84,160.36	4,671.50	128.00
Herbstreit, Henry	112,716.66	18,241.15	1,070.55
Heska,Grant M.	74,011.08	8,923.70	78.40
Hesp, Allison S.	73,050.42	3,524.21	852.46
Hickson, Tim G.	102,890.21	6,643.25	
Hillier, Sheldon D.	86,463.38	13,702.11	2,152.71
Hintsche,Ronald R.	131,495.98	14,553.68	1,223.75
Hislop,David O	104,108.96	4,312.15	800.36
Ho,James C.	76,395.45	3,860.10	28.05
Ho,Tommy P.I.	109,590.92	19,156.28	964.11
Hoath, William D.	77,734.44	5,653.35	185.00
- -	,	3,555.30	. 33.33

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Hobson, Joshua S	84,122.49	4,129.55	
Hoeller, Charles	88,421.72	4,255.49	1,284.08
Holland, Jeffrey B.	79,124.96	4,476.68	2,705.31
Holovach, Kelvin M.	83,266.84	51,393.68	
Horn,Randy H	82,680.33	7,843.74	
Hornung, David	86,521.95	5,415.11	200.20
Howlett,Lawrence S.	101,734.63	6,846.61	60.00
Howling, Gordon S.	90,384.00	3,836.35	1,080.80
Hryb, Nicholas O.	82,197.50	5,937.37	
Hughes, Joshua P.	72,790.50	5,854.18	26.23
Hungar, Schaelen M.	84,274.05	6,224.96	
Hunt,Terrence J.	102,289.31	4,341.23	
Hunter,Brad J.	86,539.68	8,066.92	1,012.81
Huynh,Philip	140,666.31	5,550.90	4,074.66
Innes,Nancy E.	91,449.66	7,386.51	
Irnie,Clifford E.w.	61,118.22	22,995.79	
Iverson, Eileen M	123,570.99	13,878.63	1,079.84
Iverson,Kalum A.	77,990.69	5,914.36	
Jagielski,Arkadiusz R.	78,977.86	18,502.29	239.18
Jamieson, Aaron G	87,090.86	7,890.41	90.00
Janda,Harjinder S	76,891.42	8,650.67	26.21
Jantzi, Daniel G.	83,524.56	3,529.96	2,120.22
Janzen, Erwin P.	101,642.18	4,662.91	
Jensen, Joshua	67,086.69	5,626.69	4,096.30
Jerome,Reo R.	102,957.74	10,619.05	21.00
Jesson,Claudia	104,003.74	3,963.13	84.42
Jhingan,Waqt	76,393.61	4,355.57	356.40
Johnson, Scott A.	82,011.76	6,862.96	28.00
Jones, David J	72,637.43	4,276.38	13.77
Jones, Donna L.	123,737.41	21,445.54	13,325.83
Jones,Nathan M	81,788.90	3,601.97	100.00
Jones,Stuart D.	93,602.06	3,920.88	515.00
Jonski,Stan	82,033.17	3,295.07	52.70
Jorgensen, Misty R.	72,925.11	4,136.26	672.50
Joyce,Peter L	111,903.00	10,605.84	3,953.16
Jung,Derek S	72,468.99	6,096.36	
Juulsen,Neil B	86,560.89	4,526.53	
Kamitakahara, Heather M.	76,622.04	2,873.02	700.58
Kang,Gurinder K.	95,626.03	4,321.54	755.51
Karim,Shaidah A	73,045.57	11,142.81	
Kassam, Noreen	123,357.77	12,766.03	3,886.09
Kehler, Danny A.	88,705.50	8,206.50	28.00
Kemp,Thomas W	105,123.88	5,035.47	245.01
Kendall, Jeffrey R	82,916.33	6,625.09	

NAME REMUNERATION TAXABLE BENEFIT & TOTAL Kent, Scott 83,554.07 5,902.79 Keon, Chris J. 102,659.08 4,995.36 Kerr, Colleen F 95,548.39 4,205.36 Kerr, Gordon B. 76,212.45 3,021.27 Kerr, Raymond 109,517.56 21,211.11 Khan, Hasan 86,527.59 2,889.36 Kidd, Donald A. 81,155.33 13,180.86 King, W Ross R 102,058.20 10,554.99 Kirsebom, Jan P. 102,196.88 5,465.66 Kischnick, Markus B. 76,667.28 4,663.84 Kish, Stephen L. 89,597.50 5,753.24 Klassen, Jeff J. 91,953.57 6,481.49 Klassen, Craig S 83,445.35 5,251.63 Klassen, Curtis D. 82,457.48 7,486.77 Klassen, Patrick S. 85,593.05 5,085.69 Klassen, Randal J. 76,589.33 4,749.64 Kroch-Schulte, John J. 77,281.85 3,985.02 Kohan, Terry W. 131,468.30 11,236.67 <t< th=""><th>2,316.38 1,847.08</th></t<>	2,316.38 1,847.08
Kent,Scott 83,554.07 5,902.79 Keon,Chris J. 102,659.08 4,995.36 Kerr,Colleen F 95,548.39 4,205.36 Kerr,Gordon B. 76,212.45 3,021.27 Kerr,Raymond 109,517.56 21,211.11 Khan,Hasan 86,527.59 2,889.36 Kidd,Donald A. 81,155.33 13,180.86 King,W Ross R 102,058.20 10,554.99 Kirsebom,Jan P. 102,196.88 5,465.66 Kischnick,Markus B. 76,667.28 4,663.84 Kish,Stephen L. 89,597.50 5,753.24 Klaassen,Jeff J. 91,953.57 6,481.49 Klassen,Craig S 83,445.35 5,251.63 Klassen,Curtis D. 82,457.48 7,486.77 Klassen,Patrick S. 85,593.05 5,085.69 Klassen,Randal J. 76,589.33 4,749.64 Knight,Ashley A. 84,138.60 9,692.84 Koch-Schulte,John J. 77,281.85 3,985.02 Kohan,Terry W. 131,468.30 11,236.67 Komzak,Robert L.	2,316.38
Keon,Chris J. 102,659.08 4,995.36 Kerr,Colleen F 95,548.39 4,205.36 Kerr,Gordon B. 76,212.45 3,021.27 Kerr,Raymond 109,517.56 21,211.11 Khan,Hasan 86,527.59 2,889.36 Kidd,Donald A. 81,155.33 13,180.86 King,W Ross R 102,058.20 10,554.99 Kirsebom,Jan P. 102,196.88 5,465.66 Kischnick,Markus B. 76,667.28 4,663.84 Kish,Stephen L. 89,597.50 5,753.24 Klaassen,Jeff J. 91,953.57 6,481.49 Klassen,Craig S 83,445.35 5,251.63 Klassen,Craig S 83,445.35 5,251.63 Klassen,Patrick S. 85,593.05 5,085.69 Klassen,Randal J. 76,589.33 4,749.64 Knight,Ashley A. 84,138.60 9,692.84 Koch-Schulte, John J. 77,281.85 3,985.02 Kohan,Terry W. 131,468.30 11,236.67 Komzak,Robert L. 86,579.07 4,059.05 Kosa,Ileana	
Kerr, Colleen F 95,548.39 4,205.36 Kerr, Gordon B. 76,212.45 3,021.27 Kerr, Raymond 109,517.56 21,211.11 Khan, Hasan 86,527.59 2,889.36 Kidd, Donald A. 81,155.33 13,180.86 King, W Ross R 102,058.20 10,554.99 Kirsebom, Jan P. 102,196.88 5,465.66 Kischnick, Markus B. 76,667.28 4,663.84 Kish, Stephen L. 89,597.50 5,753.24 Klaassen, Jeff J. 91,953.57 6,481.49 Klassen, Craig S 83,445.35 5,251.63 Klassen, Patrick S. 85,593.05 5,085.69 Klassen, Patrick S. 85,593.05 5,085.69 Klassen, Randal J. 76,589.33 4,749.64 Knight, Ashley A. 84,138.60 9,692.84 Koch-Schulte, John J. 77,281.85 3,985.02 Kohan, Terry W. 131,468.30 11,236.67 Kosa, Ileana 76,387.48 5,489.45 Krueger, Jurgen H. 76,666.32 3,767.53 <t< td=""><td></td></t<>	
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Klassen, Curtis D. 82,457.48 7,486.77 Klassen, Patrick S. 85,593.05 5,085.69 Klassen, Randal J. 76,589.33 4,749.64 Knight, Ashley A. 84,138.60 9,692.84 Koch-Schulte, John J. 77,281.85 3,985.02 Kohan, Terry W. 131,468.30 11,236.67 Komzak, Robert L. 86,579.07 4,059.05 Kosa, Ileana 76,387.48 5,489.45 Krueger, Jurgen H. 76,666.32 3,767.53 Kwan, Gertrude S.y. 93,603.29 4,150.61 Kwan, Tammi 74,291.90 4,235.89 Labrecque, Diane L. 79,950.43 5,280.32 Lachica, Mercedita S 73,195.14 2,799.02 Lai, Bill K. 86,303.43 4,254.71 Lai, Nicholas O. 150,314.28 23,106.67 Lai, Tai Hung 88,033.90 20,293.89	
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Koch-Schulte, John J.77,281.853,985.02Kohan, Terry W.131,468.3011,236.67Komzak, Robert L.86,579.074,059.05Kosa, Ileana76,387.485,489.45Krueger, Jurgen H.76,666.323,767.53Kwan, Gertrude S.y.93,603.294,150.61Kwan, Tammi74,291.904,235.89Labrecque, Diane L.79,950.435,280.32Lachica, Mercedita S73,195.142,799.02Lai, Bill K.86,303.434,254.71Lai, Nicholas O.150,314.2823,106.67Lai, Tai Hung88,033.9020,293.89	1,733.25
Kohan,Terry W.131,468.3011,236.67Komzak,Robert L.86,579.074,059.05Kosa,Ileana76,387.485,489.45Krueger,Jurgen H.76,666.323,767.53Kwan,Gertrude S.y.93,603.294,150.61Kwan,Tammi74,291.904,235.89Labrecque,Diane L.79,950.435,280.32Lachica,Mercedita S73,195.142,799.02Lai,Bill K.86,303.434,254.71Lai,Nicholas O.150,314.2823,106.67Lai,Tai Hung88,033.9020,293.89	58.72
Komzak,Robert L.86,579.074,059.05Kosa,Ileana76,387.485,489.45Krueger,Jurgen H.76,666.323,767.53Kwan,Gertrude S.y.93,603.294,150.61Kwan,Tammi74,291.904,235.89Labrecque,Diane L.79,950.435,280.32Lachica,Mercedita S73,195.142,799.02Lai,Bill K.86,303.434,254.71Lai,Nicholas O.150,314.2823,106.67Lai,Tai Hung88,033.9020,293.89	515.00
Kosa,Ileana76,387.485,489.45Krueger,Jurgen H.76,666.323,767.53Kwan,Gertrude S.y.93,603.294,150.61Kwan,Tammi74,291.904,235.89Labrecque,Diane L.79,950.435,280.32Lachica,Mercedita S73,195.142,799.02Lai,Bill K.86,303.434,254.71Lai,Nicholas O.150,314.2823,106.67Lai,Tai Hung88,033.9020,293.89	8,870.20
Krueger, Jurgen H.76,666.323,767.53Kwan, Gertrude S.y.93,603.294,150.61Kwan, Tammi74,291.904,235.89Labrecque, Diane L.79,950.435,280.32Lachica, Mercedita S73,195.142,799.02Lai, Bill K.86,303.434,254.71Lai, Nicholas O.150,314.2823,106.67Lai, Tai Hung88,033.9020,293.89	
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Kwan, Tammi74,291.904,235.89Labrecque, Diane L.79,950.435,280.32Lachica, Mercedita S73,195.142,799.02Lai, Bill K.86,303.434,254.71Lai, Nicholas O.150,314.2823,106.67Lai, Tai Hung88,033.9020,293.89	6,882.43
Labrecque, Diane L.79,950.435,280.32Lachica, Mercedita S73,195.142,799.02Lai, Bill K.86,303.434,254.71Lai, Nicholas O.150,314.2823,106.67Lai, Tai Hung88,033.9020,293.89	315.60
Lachica, Mercedita S73,195.142,799.02Lai, Bill K.86,303.434,254.71Lai, Nicholas O.150,314.2823,106.67Lai, Tai Hung88,033.9020,293.89	
Lai,Bill K.86,303.434,254.71Lai,Nicholas O.150,314.2823,106.67Lai,Tai Hung88,033.9020,293.89	216.66
Lai,Nicholas O. 150,314.28 23,106.67 Lai,Tai Hung 88,033.90 20,293.89	89.60
Lai,Tai Hung 88,033.90 20,293.89	
-	4,460.39
Lalli Sarahiit S 86 500 75 11 628 25	292.81
20,000.70	
Lalonde, Vincent A. 206,827.30 34,108.05	8,542.34
Lamontagne, Jean L. 207,586.53 27,333.40	82.49
Langman,Ronald F. 88,854.04 5,034.87	
Laramie, Catherine 80,352.70 8,945.96	1,696.78
Lattanzio, Saverio E. 84,349.82 8,451.61	
Lau, Patricia 93,110.32 3,002.41	
Lau, Samuel S. 147,561.76 5,440.59	604.11
Laudon,Mark N 89,844.57 5,863.25	67.70
Launay,Linda F 68,139.48 8,068.56	471.52
Lavia, Greg J. 76,374.38 3,136.65	7,302.85
Lee,Benjie 106,110.91 4,416.21	4,304.12
Lee, Jeannie M.I. 102,137.68 1,728.33	1 /20 FF
Lee,Jung Min 68,073.13 4,182.11	1,439.55
Lee,Ken S 82,822.78 4,082.92	5,131.91

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Lee,Paul C	131,481.13	13,759.17	800.90
Lee,Robert T	115,552.42	20,227.93	721.19
Lees, Lloyd D.	102,302.20	16,568.28	125.00
LeForte,Warren E.	96,979.05	10,857.99	672.75
Legroulx, Denis R.	77,121.09	4,205.75	2,192.38
Lehmann,John F.	91,531.22	11,963.60	2,132.00
Leighton,Craig A.	102,024.12	18,654.12	2,046.61
LeMond,Dan D.	102,474.20	8,606.57	2,0 10.01
Leslie,Cory A.	73,627.70	3,814.32	1,198.48
Li,Kok Kuen	123,584.03	21,492.14	2,270.47
Liebich,Kelly J.	92,628.61	6,540.62	1,258.08
Lieuwen,Kenneth J	87,366.46	2,607.71	,
Lindgren,Pete J.	88,508.36	8,097.24	60.00
Lisiak,Catherina	87,785.76	2,903.42	1,298.55
Liu,Victor W	109,710.54	23,756.04	2,842.40
Lo,Andrew K.	69,083.59	13,898.52	314.23
Long,Harry	82,827.65	6,114.37	475.51
Long,Stephanie A.	80,001.14	3,242.85	523.25
Loster, Kevin J.	97,620.88	3,452.61	341.61
Low,Doug M.	84,198.25	9,969.66	50.00
Low,Shawn M.	88,822.06	3,798.35	515.00
Lukowska,Elzbieta	76,379.49	2,944.65	2,408.75
Luschynski,Wendy E.	72,999.52	8,974.21	650.00
Luymes,Donald T	150,059.17	17,242.63	1,404.42
Ma,Edwin M.C.	82,197.51	3,171.22	
Mac Farlane,Craig	178,514.66	41,765.41	8,469.43
Mac Gillivray,Bill J.	87,563.35	7,665.50	
Mac Neil,Ryan J.	87,276.00	7,341.21	1,012.81
MacKenzie,Kurt A	78,302.70	6,431.90	
Magnien,Theresa	78,978.45	5,697.65	3,389.30
Mahanger,Gurdeep	98,103.02	19,532.07	1,468.01
Mahil,Gurpaul S.	100,949.99	11,362.51	1,919.62
Mahnic,Marjan M.	82,906.28	13,914.38	2.52
Mahoney,Heath M	77,451.30	2,804.34	2,807.55
Majhen,Mark Z.	87,093.35	6,218.13	
Makowsky,Veronica J	83,678.91	6,060.24	
Malcolm,lain A.	113,504.00	5,872.24	
Mann,Harbinder K.	76,101.51	6,280.51	975.83
Mann,Jagjit K	85,330.02	11,100.74	7,260.87
Marcuk,Devon J	86,856.64	8,272.50	
Marosevich,Kim B	87,050.25	587.32	3,634.80
Marriott,Brent W.	87,691.22	10,238.50	2,152.71
Martens, Allan D.	88,133.93	8,199.79	105.00
Martin,Robert J	85,653.50	33,876.44	1.25

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Massey,Glenn D.	73,059.91	3,652.69	
Matheson, Timothy S	83,194.51	4,312.65	66.55
Mathewson,Anna	90,241.12	3,240.93	7,618.41
Matthews, Catherine G.	104,418.79	11,588.69	914.82
Matula,Kyung Hi	76,373.35	3,650.74	517.09
Mauro,Carli M.	52,363.61	30,250.49	471.36
Mauro, Joseph M	72,587.84	4,919.00	100.00
Mc Auley,Robert E.	102,150.63	5,653.44	
Mc Beth, Steve D.	63,297.26	11,929.84	
Mc Carron, Darryl L	111,288.05	5,613.15	5,365.90
Mc Donald, Glenn E.	70,151.38	6,185.95	935.25
Mc Donald, Victor A	87,088.42	7,154.00	
Mc Gee,Glen A.	101,873.32	5,510.35	
Mc Grath, Kelly M.	76,106.88	7,588.97	6.00
Mc Harg, Gary D.	107,968.63	10,676.08	
Mc Intosh,Dan J.	102,289.29	8,870.05	100.00
Mc Intyre,Geoff R.	84,349.81	6,991.42	
Mc Intyre,Ryan L	83,627.34	7,878.07	100.00
Mc Kay,Lana J	102,123.84	4,580.17	2,754.35
Mc Kinlay,Scott A.	97,556.68	11,588.83	
Mc Kinnon, Gerry L.	176,120.53	28,612.89	290.64
Mc Kinnon,Sheila	119,930.69	15,933.15	4,032.83
Mc Lachlan, Craig D.	83,402.51	10,329.94	
Mc Laren, Todd D.	87,452.57	8,142.46	
Mc Lean,lan	87,091.24	8,412.62	
Mc Nabb,Barry W.	83,688.97	7,939.70	
Mc Namara, Michael W.	88,023.35	5,430.38	1,820.48
Mc Rae,Mark B.	84,084.58	6,399.10	
Mc Robbie,Greg E	82,462.25	4,515.11	80.00
McGreer, Michael	75,981.94	4,267.52	1,269.11
McGuire, Daniel B	81,937.49	2,762.83	183.00
McIntosh,Richard	82,865.76	2,007.27	3,745.40
McIntyre, John L.	101,154.70	7,665.90	68.00
McKay,William David	102,196.04	5,045.53	90.00
McLeod,Doug J	85,157.38	8,578.66	820.05
Medeiros, Victor	73,391.97	7,961.07	
Melnyk,Jenel	72,901.54	2,945.39	324.20
Meneely, Jason A.	75,761.32	4,646.40	1,430.51
Meng,Qi	107,212.42	4,713.68	1,276.49
Mernett, Greg C.	73,096.16	3,563.81	
Merry,Douglas J	74,339.09	4,649.88	3,895.22
Michielin,Dino F.	101,780.88	15,598.03	
Miklossy,Scott	77,384.65	1,455.26	
Miller, Cynthia M	81,900.33	1,896.07	

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	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Miller,Evan J.	88,857.13	4,519.32	85.00
Miller, Nicholas J	77,995.38	7,505.70	1,138.37
Milloy,Jonathan D	75,620.33	2,392.56	9,308.12
Minaker, Gordon R.	92,417.98	8,669.29	
Mitchell, Allan J.	101,688.42	7,226.28	
Moisey,Robert W.	75,743.64	3,450.56	6,167.65
Mol,Edward A.	80,423.98	4,987.67	396.49
Moore, Derrick	76,374.28	1,193.11	2,315.80
Moore,Raymond	70,561.98	4,223.60	685.00
Morgan, Thomas A.	116,763.05	14,175.56	23.72
Morrell, Joel D.	75,490.14	3,369.45	6,651.36
Morris, Shelley C	87,484.61	8,440.15	136.70
Morrison,Bruce R.	101,806.73	6,605.76	103.00
Morrison,Gwen A.	78,346.65	3,114.08	
Mossey, Douglas V	94,458.28	7,795.00	2,200.50
Moyen, Curtis L	83,478.29	5,321.52	
Mueller, Peter M.	109,707.69	11,422.46	3,843.82
Mulldoon,Rosalinda J.	76,086.82	8,653.19	445.36
Muller,Keith J.	77,834.71	10,039.52	
Munn,Doug J.	116,550.85	5,614.34	82.30
Murphy, Aileen M.	93,617.08	5,249.61	3,121.50
Murphy, John D.	87,287.74	10,115.89	249.03
Murphy, Michael P.	73,897.52	4,106.45	1,589.27
Murphy,Robert D.	89,444.31	12,873.88	233.86
Murphy,Rory K.	102,520.44	6,706.83	
Muzzin,Stephen P	89,839.10	3,594.62	
Myette,Ken H	75,801.31	3,752.03	2,771.64
Myring, Nicholas M.	78,035.26	5,751.01	
Nagle,Robert C.	102,797.73	7,068.95	
Nagpal, Vinay	76,087.30	5,955.14	
Nagy,Robert J.	76,079.50	3,155.62	6,200.03
Narayan,Leslie A.	76,080.31	5,239.85	
Narayan, Shiri	99,706.30	14,588.50	931.88
Nazeman, Mehran R.	131,494.97	24,919.58	1,400.59
Nedelak,Gary D.	102,566.64	6,972.53	210.11
Ness,Byron S.	100,959.50	8,177.62	100.00
Netherton,Scott E.	98,938.38	10,179.33	2,282.25
Neufeld, Adrian	78,157.85	7,279.27	
Neufeld,Tim C	115,144.08	22,437.99	2,472.60
Neustaedter, Charles H	109,423.21	14,641.95	784.00
Ng,Jeffrey C.	89,246.14	10,783.11	2,035.54
Nielsen,Dan K.	97,211.64	21,597.76	3,248.43
Nielsen,Mark F.	87,327.09	5,396.60	
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	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Norris,Hugh F.	102,621.16	14,227.92	2,581.73
Nylander, James	75,844.93	3,282.63	2,081.16
Oakley,Tina Louise	75,011.44	2,265.70	
O'Brien,Keldon S.	88,507.37	8,893.85	82.30
O'Donnell,Jacqueline P	105,490.35	9,894.43	1,188.15
Oliver,Jeff A.	83,730.81	6,235.20	128.00
Oliver-Trygg,Steve W.	92,864.29	9,330.99	1,362.77
Olivier, Nathan	82,197.52	3,441.56	1,232.76
Olsen,Richard D.	87,624.74	3,746.95	317.22
Olson,George A.	102,256.02	13,566.64	
ONeill, Eoin	71,985.07	4,321.11	2,318.93
Oppelt,Richard D.	95,137.02	4,903.82	43.73
Orcutt,Brenda L.	72,964.71	2,106.17	508.50
Ordeman, Arjen A	115,387.79	5,511.73	2,475.16
Orsetti,David F.	70,278.29	6,886.26	2,169.47
Orsetti,Michelle L.	73,073.31	3,590.65	44.78
Osler,Matthew F	90,607.67	3,810.25	2,075.08
Owen, Jason	93,660.89	4,519.42	2,682.48
Pandher,Karandeep S.	82,171.47	3,317.45	2,214.11
Pargee,Robert	82,308.91	5,914.79	
Parghi,Bhargav N.	93,628.36	4,654.60	114.15
Parry,Ryan W	101,641.51	12,441.17	124.79
Pasqua, Richard M.	87,831.92	9,038.35	2,296.71
Paulrajan,Stanley P.	99,856.29	10,246.83	
Peake,Scott S.	101,549.74	7,436.44	
Pegios, Spiro	102,196.82	6,497.28	100.00
Pencer, Glenn C.	90,024.93	10,170.26	
Penner,Rick	82,335.86	7,333.92	78.40
Percival,Peter H	72,134.69	5,785.96	
Pereira, Charles M.	117,913.53	25,685.86	28.00
Pereira,Les P	84,236.12	6,764.81	
Perka, Daniel	82,457.47	6,448.02	
Perry,Scott D.	102,150.60	4,839.52	
Pervan,Ward A	85,841.27	5,082.26	
Peters, David	75,506.90	3,212.24	5,578.93
Peters,Raelyn S.	115,310.09	6,597.42	4,241.71
Peters,Shawna	78,137.23	5,060.17	4,979.10
Peterson,Cory W.	74,919.17	2,913.51	4,925.51
Petretta,May	81,839.19	4,189.58	1,063.99
Petrovic, Mirjana	115,373.42	8,268.37	1,992.65
Petrovic, Sinisa	123,421.61	13,766.89	436.96
Pillainayagam,Jude R	85,238.19	33,291.35	2,180.87
Pinchin,Jay D.	88,714.56	6,383.74	*
Pitcairn,Lee-Anne	89,752.68	6,058.16	747.50
,	23,. 32.00	2,222.10	30

NAME Pocock,Randall J. Poettcker,Alan M. Pokorny,Harold J Pollock,Michael E.	BASE SALARY REMUNERATION 87,327.11 82,457.47	TAXABLE BENEFIT & OTHER 4,384.16	TOTAL EXPENSES
Pocock,Randall J. Poettcker,Alan M. Pokorny,Harold J	87,327.11		TOTAL EXPENSES
Poettcker,Alan M. Pokorny,Harold J		4,384.16	
Pokorny,Harold J	82,457.47		
•		7,828.02	
Pollock,Michael E.	76,131.09	9,385.96	
	99,725.34	13,358.94	100.00
Popple,Helen E.	89,836.19	2,806.39	515.00
Possey,Chad	84,084.59	10,151.33	
Prasad, Jitendra	72,162.28	4,880.49	
Preston, Michael T.	102,058.20	3,217.01	
Price, Christopher C.	83,781.45	6,550.05	65.00
Price,Ivan C	89,885.02	9,302.44	102.75
Radovich, Joseph I.	87,862.10	15,814.90	66.21
Ramsay, David D.	83,705.62	8,794.40	56.00
Rankin,Donald I	87,130.24	10,105.86	75.00
Rawcliffe, Nicholas N.	136,884.61	12,473.19	1,620.96
Rayter,Kelly E.	140,645.18	3,767.72	4,847.80
Reddy,Rajesh K.	76,518.35	21,758.89	1,297.70
Redmond, John J.	83,931.49	5,137.15	
Rehal,Jaspreet	113,387.96	2,463.29	3,025.39
Rennie, Stacey A.	109,579.33	10,951.54	2,985.60
Reny,Robert D	77,004.22	6,381.16	8,402.89
Reston, Joanne M.	76,131.55	3,299.20	801.04
Restrepo,Juan J.	70,211.71	4,692.95	624.75
Reynolds,Guy Q.j.	70,865.18	4,269.46	10.60
Rezazadah, Akhshid Ali	72,249.99	2,946.05	632.46
Rezazadeh,Forouzan	76,413.58	5,522.70	
Rice, Wayne E.	70,810.18	16,780.84	7,433.19
Riley,Chris G.	70,611.85	4,467.66	78.40
Rimek,Brad W.	86,854.62	9,992.21	12.77
Rines, William A.	92,617.82	6,108.68	
Ristau,Kevin W.	87,273.54	6,643.15	
Ritchie,Ronald M.	102,289.30	5,075.64	
Robertson, Judith I.	150,120.05	17,839.86	2,666.28
Robertson,Ken	83,288.82	5,089.88	
Robinson,Lorne F.	76,464.63	17,841.38	
Robinson,Pierre B.	86,827.56	10,149.21	3,245.56
Robinson,Steve E.	127,452.69	16,468.09	5,823.10
Rolleston,Ron D.	75,753.74	2,518.68	7,309.86
Roman,Amanda M	82,123.26	5,419.27	
Rondeau, Mary Beth S.	103,048.53	9,363.06	1,042.72
Rothengatter,Fred	102,546.29	13,964.09	128.00
Rothwell, Michael L.	107,275.31	7,786.12	234.82
Rudzki,Remi	72,606.43	6,095.72	
Ruediger,Isabel	90,699.77	5,307.96	40.00
Ruitenbeck, Gregory	78,455.21	2,979.21	2,000.94

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	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Rukavina,Mary	82,051.86	2,845.78	381.57
Rupert,Thomas H.	101,393.66	4,742.83	
Russell,Neil	70,419.91	8,831.68	2,028.78
Ryan, Richard M.	101,370.18	17,819.58	1,894.88
Rychly, Carey	73,470.43	8,779.85	
Sabberton, Michael J.	90,298.76	7,771.59	150.00
Sachdeva, Vipin	94,146.08	4,085.39	2,157.81
Sadafi, Asma	102,284.06	4,315.81	554.22
Sadler, David R	67,293.69	4,089.04	3,635.23
Saha,Manoj	95,000.05	5,996.13	
Sahota,Parwinder K.	70,208.63	3,723.48	2,322.58
Salisbury, Derek M.	83,755.67	6,830.79	
Sampietro, Terry P.	81,348.93	5,639.83	90.00
Samson,Geoff P.	162,292.90	19,296.45	6,454.88
Sander,Tim W	75,807.34	3,780.11	6,119.34
Sanderson, Daryl R.	102,104.40	12,753.66	40.00
Sandu,Rabinder S.	109,911.92	6,665.34	1,124.29
Sangha, Amrjit S.	82,271.77	9,059.24	
Savage,Reginald H.	81,937.48	6,406.77	1,232.76
Saxton,Lauralene	71,730.52	3,739.59	651.80
Sayson, Justin R	72,688.15	5,784.15	
Schaafsma, Jeffrey L.	106,934.52	7,019.87	2,374.64
Schierling,Todd D.	86,775.89	5,246.60	1,034.70
Schmidt,Michael K.	83,099.37	5,577.63	
Schmitz,William F.	81,566.05	7,756.85	
Schmor,Carl V.	86,854.64	9,838.26	1,012.81
Schnare, Philippe A.	90,281.79	11,100.80	75.00
Schultz,Erin J.	74,419.94	4,301.53	513.16
Schulz, Alanna J	64,738.83	12,788.29	
Schulze,Kevin M.	87,041.80	9,690.00	2,275.68
Schwartz, Andy A	86,927.32	4,334.37	,
Scott,Eric D.	99,885.76	5,161.75	
Seehra,Gurbaksh K.	76,002.02	3,234.53	448.00
Sekhon,Hartej S	76,374.57	3,969.79	
Senft,David W	68,923.80	6,915.15	
Serediuk, James M.	76,996.90	4,423.56	1,069.83
Seter,Mark H.	87,856.84	11,336.74	2,152.71
Shah,Javed Ali	70,207.82	4,222.01	1,378.24
Sharma,Brennan K	77,650.61	4,728.18	545.05
Sharp,Keith Gordon	119,731.59	17,214.52	1,704.00
Shauer, Jennie-Lee R	95,359.92	4,310.69	,
Sheel,Daniel D.	100,949.97	7,772.90	33.60
Sheeley,Patrick J	82,950.28	6,390.99	22.00
Shield, Jonathan W.	86,471.14	4,728.08	134.09
	00,777.17	7,720.00	10-1.00

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	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Shirley,Brad D.	102,104.39	7,559.60	
Siemens, Jonathan M	72,249.84	4,405.46	28.00
Siggs,Jerry L.	83,819.33	7,927.19	57.62
Silvestre, Jorge M	70,977.29	8,757.30	2,062.73
Simoes,Fernando M.	87,248.39	3,701.74	
Simonsen,Kirk K	83,399.23	7,217.77	
Simpson, Joshua R	82,383.22	6,468.36	90.00
Simpson,Martin	81,974.60	5,891.75	
Simpson,Sean T.	117,851.85	11,409.84	4,767.29
Singh, Andrew W.	71,205.79	4,083.19	1,194.51
Singh, Gian	86,416.18	9,361.57	2,049.74
Siudut,George E.	126,170.94	19,359.05	1,617.60
Skowronski, Michael	66,639.58	11,849.38	355.61
Skytte,Steven A.	102,289.31	10,116.22	
Slamang, Hassem	102,196.89	4,482.83	
Sloan, Richard G.	89,639.88	8,690.70	28.00
Smeenk,Andrea L	82,448.60	3,095.60	2,392.61
Smid,Yme	68,603.18	7,791.66	
Smith,Colby P	69,589.37	4,882.97	2,651.03
Smith, Donald V.	73,034.46	5,074.49	203.25
Smith,Murray G.	102,520.40	5,831.66	
Smith,Roger	83,392.83	5,667.51	1,710.93
Smith,Ron R.	81,247.73	2,197.27	553.76
Smith,Ryan G.	101,827.06	4,002.32	
Smith,Scott J.	102,104.38	4,628.01	49.93
Snider, Gregory M	83,936.90	3,956.92	4,056.77
Snyder,Colin B.	87,474.63	4,619.95	
Solomon,Scott T.	86,893.99	7,916.89	
Sorenson,Kris J.	71,978.89	4,473.52	63.77
St Cyr, Maureen L.	140,758.50	13,647.17	4,848.93
Standfield,Shira B	80,008.40	3,155.08	2,930.16
Starchuk, Michael A.	114,305.67	8,347.88	212.25
Steele,Paul S.	74,794.65	2,907.55	7,996.91
Stevens,Mark A	72,162.29	3,356.42	5,803.45
Stewart, Carla A	92,749.34	6,428.34	1,795.81
Stewart, Christopher L	72,755.01	6,193.02	
Stiebel, Thomas A.	103,252.57	13,524.56	65.00
Strathdee, Audrey J.	76,117.21	8,064.12	
Strating,Jeff	71,140.43	6,855.08	10.63
Strega,Judith F.	71,952.23	2,876.73	5,592.07
Stretch,Bryan P	82,802.67	7,202.34	100.00
Strobel, Richard D.	90,207.86	10,530.10	3,703.57
	00 000 00	0.006.67	1,587.58
Sukenick,Freedom S.	82,680.33	9,286.67	1,307.30

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Sutherland, Derek V	81,788.94	6,261.46	61.10
Swanson,David J	61,148.41	18,472.68	943.95
Swanson,Kelsey	103,704.66	8,462.45	3,458.35
Symons, Charleen M.	76,086.82	4,449.28	509.25
Szostak,Chris S.	83,819.33	8,885.22	150.00
Takhar,Rosy K	102,587.78	2,653.07	73.14
Tasaka,Bryan T.	86,196.82	5,108.27	3,726.72
Taylor,Christopher J.	82,346.05	6,817.46	
Taylor,Stephen S.	119,562.44	25,100.75	1,382.92
Teeple, Michael N.	70,608.96	6,342.81	
Temperton,Ross G	71,961.47	3,512.16	201.60
Terrace,Anna M	73,250.74	3,495.67	4,133.56
Tetrault,Bruce E.	90,205.40	5,485.43	
Tewson,Robert E.	92,940.44	20,202.48	
Thibaudeau,Jerome P	86,952.38	5,163.42	1,486.31
Thiel, Elisabeth M	67,995.80	2,572.00	4,761.06
Thind,Bobby S	74,363.24	4,666.86	565.43
Thomas,Larry S.	138,332.11	15,334.04	5,299.78
Thompson,Lance	70,208.87	4,989.78	380.59
Tiede,Kristen L	82,660.71	7,782.61	406.58
Tighe,Tanya R	76,633.81	9,154.81	760.89
Tojcic,Angela D	63,221.57	13,418.09	1,634.28
Tosdevine-Tataryn,Sahra-Lea	67,643.16	11,028.04	337.51
Townsend, Charles A.	90,711.76	11,566.87	1,453.72
Traa,John J	82,710.98	5,127.79	
Trainor, Michael	73,106.01	4,773.96	167.99
Trill,Dallas J.	92,279.32	5,243.94	
Trotman,Robert S.	75,554.73	3,705.74	5,961.82
Turner,Carol L.	16,652.30	30,242.54	
Tyler,James F.	106,343.21	11,454.08	2,062.22
Uhrich,Edward L.	104,821.09	3,986.19	1,788.02
Umpleby,Jane L.	91,072.78	4,815.60	355.66
Underhill,Candy L	67,651.85	8,991.98	
Unsworth, James D	87,051.50	7,908.33	1,232.77
Upshon,Simon B.	81,676.92	7,904.38	1,620.39
Uy,Manuel	73,069.66	3,930.61	1,248.78
Vadik,David J.	83,288.85	6,801.84	
Vallis,James B	86,684.94	6,391.16	183.00
Van Dijk,Victor H	82,854.06	6,303.07	
Van Dongen,George C.	102,150.61	5,854.83	186.66
Van Houten,Alanna M.	82,680.37	5,311.62	
			2.74
Van Rooyen,Dylan	72,684.43	5,829.70	2.14
Van Rooyen,Dylan Varaitch,Terri K.	72,684.43 72,777.62	2,575.40	2.14

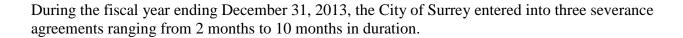
NANAG	BASE SALARY	TAXABLE BENEFIT &	
ALA BAE			
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Vaughan,Lyle D.	101,965.76	12,265.75	141.65
Velin,Chris E	78,644.12	4,223.77	7,349.00
Vincent,Michael J	72,821.87	6,368.25	
Waddington,Lisa M.	81,900.34	5,589.21	
Wade,Lisa	70,957.04	14,254.44	1,144.70
Wallace,Michael B.	88,187.18	9,910.29	
Walters,Corey D	102,424.43	11,487.00	140.24
Walters,Troy	82,457.47	4,750.04	
Wang,Timothy X.	98,629.89	11,826.50	1,183.19
Ward,Greg A.	30,798.07	80,821.99	65.23
Warner,William P.	99,318.61	4,703.31	
Warren,Tracy	87,372.91	12,225.35	
Watson,Myles E.	83,895.07	8,314.11	
Watters,Sandra L	82,011.81	5,496.50	
Watts,Nicholas J.	100,952.23	18,116.88	484.78
Watts,Trevor M.	92,415.99	7,630.46	
Webb,Nicola J	193,719.28	44,331.06	647.55
Wegleitner,Michael G.	86,854.63	7,792.98	
Welch,Jeff A.	109,652.25	25,437.49	1,992.08
Wells,Edward J.	113,739.83	10,223.47	25.85
Westman,Alison	82,346.09	5,625.27	
Westman,Warren G	87,130.23	10,065.96	
White,Lisa A.	149,951.46	19,572.50	5,535.22
Whittingham, Nicholas	77,039.80	4,208.85	5,168.91
Whitton,Stephen P	90,433.65	3,393.18	274.71
Widera, Waldemar	81,900.34	5,194.16	
Wiederick,Gordon C.	73,146.86	4,336.75	1,522.74
Wiggins,Cory M.	82,494.62	4,510.07	171.00
Wilke, Vivienne	218,707.24	36,539.41	3,942.80
Wilson,Andrew T	90,866.33	17,659.20	
Wilson,Gordon J.	107,297.08	14,312.63	662.66
Wilson,Michael J.	82,197.51	9,289.18	
Wilson,Susan A.	82,233.42	4,389.33	3,160.46
Witt,Matthew	82,197.49	8,498.13	330.96
Wolfe,Tamara M.	82,271.79	3,016.68	
Wong Moon,Roger L	83,518.56	6,977.37	3,044.53
Wong,Robert S	70,303.73	9,272.50	315.50
Wood,Ken	102,520.40	6,995.12	
Woodward,Ken S.	103,116.51	12,395.18	1,967.54
Wooldridge,Collin E	72,598.15	12,010.28	
Woronuik,Brian D	86,894.03	4,269.52	
Woznikoski,Brian W	127,466.74	22,288.00	5,017.58
	81,920.71	3,014.29	1,428.75
Wright,Avril E			,

20.90 95.97 69.82 78.73 46.14 13.07 42.84		5,366.34 5,880.72 6,993.87 3,057.31 8,368.49 6,940.72 4,911.66 7,681.06	TC	35.00 1,942.70 1,104.17 313.12
95.97 69.82 78.73 46.14 13.07 42.84 77.10		5,880.72 6,993.87 3,057.31 8,368.49 6,940.72 4,911.66		1,942.70 1,104.17
69.82 78.73 46.14 13.07 42.84 77.10		6,993.87 3,057.31 8,368.49 6,940.72 4,911.66		1,942.70 1,104.17
78.73 46.14 13.07 42.84 77.10		3,057.31 8,368.49 6,940.72 4,911.66		1,942.70 1,104.17
46.14 13.07 42.84 77.10		8,368.49 6,940.72 4,911.66		1,104.17
13.07 42.84 77.10		6,940.72 4,911.66		
42.84 77.10		4,911.66		313.12
77.10				
		7,681.06		
84.72		20,739.85		186.03
73.34		3,123.93		1,849.24
66.64		7,555.17		
13.62		3,559.05		
86.96		59,706.91		479.24
9.34	\$	6,828,958.38	\$	923,806.11
8 82	\$	5,393,560.16	\$	363,941.55
·0.02			¢	1,287,747.66
	19.34 58.82	58.82 \$	58.82 \$ 5,393,560.16	

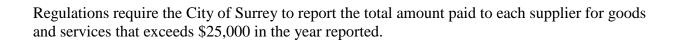
[&]quot;Taxable Benefit & Other" included payout of earned time for vacation, gratuity payments, pay for performance, banked time, and/or vehicle allowances.

City of Surrey Schedule of Remuneration and Expenses For the year ended December 31, 2013 (in thousands of dollars) Reconciliation of Remuneration to Financial Statements

Total Remuneration - Elected Officials	\$	666
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Total Remuneration - Other Employees		160,109
Subtotal		160,775
Reconciling items:		
Add: Other Benefit overhead		31,531
Less: Prior-Year Accrual		(4,221)
Add: Current-year accrual		5,593
Total City Salary and Benefits	\$	193,678
Total per Consolidated Statement of Expenses, Schedule 12	\$	208,324
Less: Library Salaries and Benefits per Statement of Operations		(12,191)
Less: SCDC Salaries and Benefits included in Consolidated Stat.		(2,455)
Total City Salary and Benefits	\$	193,678



Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7)



Prepared under the Financial Information Regulation, Schedule 1, subsection 7(1)

0695661 BC LTD. 0760918 B.C. LTD.	248,561.30
0760918 B C LTD	240,301.30
0700510 D.C. ETD.	47,368.00
0825207 BC LTD.	50,129.00
0866236 BC LTD	82,915.84
0885838 B.C. LTD.	44,684.33
0890551 BC LTD. DBA ALPINE LANDSCAPING	100,743.85
0931701 B.C. LTD. DBA KAY GUMSLEY	112,971.60
0962873 B.C. LTD.	25,000.00
3M CANADA COMPANY COMPAGNIE 3M CANADA	98,036.82
4REFUEL CANADA LP	113,531.29
4TH UTILITY INCORPORATED	73,244.52
555978 B.C. LTD.	332,000.00
624091 ALBERTA LTD. O/A R & N MAINTENANCE WESTERN DIV	88,162.29
635913 BC LTD DBA MUSTANG CONTRACTING	307,159.08
690174 B.C. LTD.	91,598.09
7218 KG FINANCIAL INC. C/O VALUE PROPERTY CENTRE INC	563,958.73
A & T EQUESTRIAN	25,499.80
A&G SUPPLY LTD.	
	46,452.42
A.A. ADVERTISING LTD.	58,461.94
A.R. THOMSON GROUP	40,512.07
A.R.M. CONTRACTING	60,164.16
ABC TRANSMISSIONS LTD.	51,811.64
ABD TRUCK CRANE SERVICE LTD.	40,252.52
ABSOLUTE DEMOS & RENOS BY SALEX LTD.	88,988.82
ACAPULCO POOLS LTD.	302,150.30
ACCESS POINT INFORMATION CANADA LTD.	47,584.36
ACCURACIA SECURITY PATROL LTD	276,707.09
ACE LOCK & KEY	63,012.66
ACKLANDS-GRAINGER INC.	131,095.15
ACOM BUILDING MAINTENANCE LTD.	977,363.54
ACRODEX INC.	174,999.23
ACTION STAINLESS LTD.	85,580.34
ACTIVE FIRE & SAFETY SERVICES LTD.	93,784.87
ACTIVE FITNESS EQUIPMENT SERVICES LTD.	76,354.47
ADCENTIVES	177,315.05
ADVANCE DEMOLITION AND RECYCLING INC.	29,120.00
AECOM CANADA LTD.	809,316.93
AGRIUM ADVANCED TECHNOLOGIES	33,453.73
ALEXANDER, HOLBURN, BEAUDIN & LANG LLP BARRISTERS & SOLICITORS	161,600.28
ALLIANCE FIRE & SAFETY CO.	26,308.55
ALLONDALE ANIMAL HOSPITAL	60,156.30
ALPINE BIKE PARKS CANADA LTD	64,336.16
ALPINE LANDSCAPING	54,968.65
ALSCO CANADA CORPORATION	45,507.74
ALTASTREAM POWER SYSTEMS	177,500.31
ALTIVON L.P.	75,360.45
AMERESCO CANADA LTD.	62,139.70
ANDREW SHERET LIMITED	444,908.44
ANGEL ANIMAL HOSPITAL	40,551.88
ANIXTER CANADA INC.	139,451.76
ANIATEN CANADA INC.	359,116.89

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
ANSAN INDUSTRIES LTD.	26,331.20
ANTHEM CLOVERDALE RETAIL LP	30,228.05
ANTHEM FLEETWOOD 3 DEVELOPMENTS LTD.	59,192.00
ANTON ELECTRICAL SERVICES INC.	390,565.77
APARC SYSTEMS LTD.	161,753.78
APEX TENT & EVENT RENTALS	175,194.89
APLIN & MARTIN CONSULTANTS LTD.	798,874.42
APPLE CANADA INC.	68,180.88
APRIL CREEK JOINT VENTURE	53,762.50
ARGUS CARRIERS LTD.	206,953.76
ARMTEC LIMITED PARTNERSHIP	63,661.74
ARNTORP MANAGEMENT LTD.	25,140.00
ART'S NURSERY LIMITED	63,060.15
ARTS CLUB THEATRE	248,439.29
ASSOCIATED ENGINEERING (B.C.) LTD.	182,868.53
ASSOCIATED FIRE & SAFETY	163,519.55
ASSOCIATED FIRE SAFETY EQUIPMENT INC.	36,161.24
ASTECH CONSULTANTS LTD.	31,960.58
ASTROGRAPHIC INDUSTRIES LTD.	30,087.13
ATHELITE SPORTS ACADEMY INC.	106,088.12
ATLANTIC INDUSTRIES LIMITED	64,455.82
ATLAS POWER SWEEPING LTD.	88,205.29
AVENUE MACHINERY CORP.	34,441.75
B & B BEARING AND ELECTRIC MOTOR LTD.	128,081.50
B & B CONTRACTING LTD.	7,897,518.69
B & R METALWORKS 1998 INC.	124,715.08
B C HYDRO & POWER AUTHORITY	8,349,127.36
B.A. BLACKTOP LTD.	46,465,531.52
B.C. HARDWOOD FLOOR CO. LTD.	33,356.06
B.C.I.T.	29,424.74
BADGER DAYLIGHTING LP	640,395.90
BAG TO EARTH INC.	172,277.00
BAILLIE & ASSOCIATES CONSULTING LTD.	25,282.04
BANK OF MONTREAL	38,743.71
BARBARA M. SMITH (Appraiser)	65,345.30
BARNES DISTRIBUTION CANADA	78,804.36
BASH MASTERS CATERERS LTD.	86,516.15
BAY HILL CONTRACTING LTD.	510,622.10
BC BOILER SERVICES LTD.	166,312.75
BC COMFORT AIR CONDITIONING LTD.	56,400.43
BC EVENT MANAGEMENT INC.	101,557.04
BC PLACE STADIUM	67,200.00
BC PLANT HEALTH CARE INC.	1,229,158.30
BE GARDENING & LANDSCAPING	
BEATTY FLOORS LTD.	53,285.07 56,018.20
BEEDIE 132ND STREET SURREY LP	67,192.16
BELL CANADA	
	2,230,171.68
BELL MOBILITY INC.	525,019.73
BELZONA MOLECULAR (B.C.) LTD	46,746.00
BENTON & OVERBURY LTD.	40,332.30
BERGER BOYZ EXCAVATING	46,742.08

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
BEST FACILITIES SERVICES LTD.	67,638.82
BFI CANADA INC. VANCOUVER DISTRICT	14,275,003.58
BFW DEVELOPMENTS LTD.	63,043.90
BIGBELLY SOLAR	313,746.91
BILL MATHERS CONTRACTING	511,320.73
BING THOM ARCHITECTS INC.	998,550.02
BIO-ORGANIC GARBAGE SERVICES LTD.	28,304.14
BLACHERE ILLUMINATION CANADA	38,231.97
BLACK PRESS GROUP LTD.	289,329.38
BLACKALL INDUSTRIES INC D.B.A. HIGHLAND LOWBED SERVICE	29,157.68
BLACKBURN YOUNG OFFICE SOLUTIONS	75,616.24
BLD DECOR AND SCENERY	107,214.39
BLUE MAX LIGHTING & EMERGENCY EQPT. LTD.	48,984.23
BLUE PINE ENTERPRISES LTD.	31,215.80
BLUEFISH COMMUNICATIONS	147,803.60
BOARDWALK TOWNHOMES LTD.	57,036.48
BORDEN LADNER GERVAIS LLP	58,329.34
BRANDT TRACTOR LTD.	181,692.20
BRAY ENTERPRISES LTD.	84,618.15
BRIERE PRODUCTION GROUP INC.	105,981.06
BRYCO PROJECTS INC	213,054.96
BUDGET BRAKE & MUFFLER AUTO CENTRES	83,343.58
BUNT & ASSOCIATES ENGINEERING (BC) LTD.	31,377.80
BUSCH SYSTEMS INTERNATIONAL	28,085.31
BUSY BEE SANITARY SUPPLIES INC.	149,409.81
C.P. DISTRIBUTORS LTD.	30,465.35
CAM MANAGEMENT SOLUTIONS	31,360.00
CAMCENTRAL SYSTEMS INC.	285,218.22
CAN RIDGE INDUSTRIES LTD.	26,175.28
CANADA POST CORPORATION	207,514.10
CANADA REVENUE AGENCY	8,262,429.12
CANADA SAFEWAY LIMITED	36,735.94
CANADIAN DEWATERING LP	70,929.27
CANADIAN LAWN CARE SERVICES LTD.	82,123.35
CANADIAN MATTRESS RECYCLING INC.	131,953.12
CANADIAN NATIONAL RAILWAY COMPANY	61,929.30
CANADIAN PACIFIC RAILWAY COMPANY	65,696.44
CANADIAN UNION OF PUBLIC EMPLOYEES, SURREY LOCAL 402	2,248,569.10
CANBRIGHT ENTERPRISES LTD.	63,259.51
CANNOR NURSERIES LTD.	239,878.24
CANUEL CATERERS	93,008.59
CANWEST CUTTING & CORING LTD.	198,724.64
CAPILANO HIGHWAY SERVICES COMPANY	192,711.76
CARPELL SURFACES INC	44,758.11
CARSWELL, A DIVISION OF THOMSON CANADA LIMITED	59,301.66
CARTER CHEVROLET BUICK GMC CADILLAC LTD.	104,600.16
CASCADE WEAR LTD.	33,481.69
CASCADIA ENERGY LTD.	524,465.63
CASH & CARRY	•
CEDAR RIM NURSERY LTD.	29,906.70 85,841.83
	•
CF PROJECTS INC.	46,707.06

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
CGI INFORMATION SYSTEMS & MGMT CONSULTANTS INC.	87,615.36
CH2M HILL CANADA LIMITED	39,028.91
CHARTIS INSURANCE COMPANY OF CANADA	62,871.86
CHEMAQUA	27,907.09
CHERNOFF THOMPSON ARCHITECTS	140,187.31
CHEVRON CANADA LIMITED	2,909,432.83
CHRISTIE LITES (VANCOUVER) INC	123,769.91
CHURCHILL ARMOURED CAR SERVICE	77,845.01
CINTAS	52,720.65
CITIWEST CONSULTING LTD.	100,808.03
CITRIX SYSTEMS INC.	29,086.50
CITY OF LANGLEY	28,661.14
CLEAN FOR YOU CLEANING SERVICES LTD.	296,561.18
CLEARTECH INDUSTRIES INC.	176,220.03
CLEMAS CONTRACTING LTD.	48,090.00
CLHB EXPLORATION SVC LTD.C3191	160,726.54
CLOVER TOWING LTD.	47,880.00
CLOVERDALE BUSINESS IMPROVEMENT ASSOC.	160,000.00
CLOVERDALE CURLING CLUB	56,981.24
COAST SPAS LIFESTYLES INC.	35,941.60
COASTAL TRAINING CONSULTANTS LTD.	25,854.50
COBRA ELECTRIC LTD.	6,384,196.80
COBRA ELECTRIC (SOUTH COAST) LTD.	90,119.01
COLLABORATORS IN KNOWLEDGE INC	122,766.00
COLLINGWOOD APPRAISALS LTD.	42,896.65
COMMERCIAL AQUATIC SUPPLIES	37,096.99
COMMERCIAL AQUATIC SUPPLIES COMMERCIAL LIGHTING PRODUCTS LTD.	196,580.78
COMMERCIAL EIGHTING PRODUCTS ETD. COMMERCIAL TRUCK EQUIPMENT CO.	31,023.00
	•
COMPASS CROUP CANADA LTD	568,022.94
COMPLICENTING	41,224.69
COMPUTED ANY (CANADA) LED	112,223.57
COMPUTRONIX (CANADA) LTD.	198,079.52
COMTEX MICRO SYSTEM INC.	59,185.41
CONCORD SECURITY CORPORATION	904,259.00
COOKE-SASSEVILLE SENC	43,670.89
CORIX UTILITIES INC.	2,446,008.37
CORIX WATER PRODUCTS LP	257,552.78
CRANE DESIGN & CONSULTING INC.	27,450.50
CREATIVE CHILDREN FURNITURE AND ART SUPPLIES LTD.	31,767.74
CRESCENT BEACH LIFE GUARDING CORPORATION	87,150.00
CRESSEY (DOUGLAS) DEVELOPMENT LP	623,002.22
CROCKER EQUIPMENT CO. LTD.	66,098.21
CROWN CONTRACTING LIMITED	95,751.35
CSDC SYSTEMS INC.	151,215.24
CULINARY CAPERS CATERING INC.	193,807.54
CURB KING BORDERLINE EDGING INC.	35,592.69
CUSTOM LOADING LTD.	110,357.52
CWPC PROPERTY CONSULTANTS LTD.	65,362.78
CYPRESS SOLUTIONS	25,822.11
D.A. ABERDEEN & ASSOCIATES LTD.	50,923.70
D'ARTAGNAN CONSULTING LLP	30,000.00

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
DALAL ASSOCIATES ENGINEERING	26,640.79
DAMS FORD LINCOLN SALES LTD.	264,750.46
DAVEY TREE EXPERT CO. OF CANADA LIMITED	534,472.36
DB PERKS & ASSOCIATES LTD.	105,916.54
DELCAN CORPORATION	726,024.01
DELL CANADA INC.	1,369,482.63
DELTA AGGREGATES LTD.	221,260.66
DENBOW TRANSPORT LTD.	106,035.63
DENTONS CANADA LLP	241,113.05
DEWAR PACIFIC PROJECTS DEMOLITION SERVICES	34,720.00
DGWORKS	33,257.28
DIAMOND HEAD CONSULTING LTD.	629,304.48
DIGIGRAPHIX PRINTING OP. BY MAZ ENTERPRISES LTD.	31,360.00
DILIGENT BOARD MEMBER SERVICES INC.	40,173.97
DILLON CONSULTING LIMITED	1,437,346.07
DINESEN NURSERIES LTD.	177,906.59
DIRECT EQUIPMENT WEST LTD.	111,486.19
DISCOVERY PRODUCTS LTD.	•
	49,902.81
DIVERSECITY COMMUNITY RESOURCES SOCIETY	30,609.13
DIXON HEATING & SHEET METAL LTD.	98,496.39
DL SAFETY CONSULTING LTD.	1,352,786.65
DLO MOVE SUPPORT SERVICES LTD.	46,522.88
DM FOURCHALK PROPERTY CONSULTANTS INC.	26,741.78
DMD & ASSOCIATES LTD.	28,135.50
DOMINION FAIRMILE CONSTRUCTION LTD.	168,919.08
DOUBLE M EXCAVATING LTD.	412,677.49
DOUBLE R RENTALS 1987 LIMITED	65,707.99
DOUBLE V CONSTRUCTION LTD.	822,662.70
DOUGLAS COLLEGE	46,172.34
DOWNTOWN SURREY BUSINESS IMPROVEMENT ASSOCIATION	843,246.82
DRG EXCAVATING & CONTRACTING	31,317.82
DS TACTICAL	26,974.98
DYE & DURHAM CORPORATION	139,473.64
E.B. HORSMAN & SON	93,200.26
EAST RICHMOND NURSERIES INC.	55,311.20
EAST-WEST BUILDING MAINTENANCE LTD.	110,620.87
EBA ENGINEERING CONSULTANTS LTD.	158,600.50
ECL ENVIROWEST CONSULTANTS LIMITED	35,132.76
E-COMM, EMERGENCY COMMUNICATION FOR SOUTHWEST B.C. INC.	872,161.56
ECONOLITE CANADA, INC.	235,051.38
ECO-SOIL RECYCLING CORP.	26,331.97
ECOWORKS LANDSCAPE SERVICES LTD.	143,575.74
EECOL ELECTRIC CORP	50,146.15
ELGAR ELECTRIC LTD.	358,189.93
ELLA VENTURES LTD. DBA BC UPFITTERS AND LINE-X	64,438.91
ELLISDON CORPORATION	2,994,074.63
EMCO CORPORATION	528,281.29
ENCOM WIRELESS DATA SOLUTIONS	211,367.52
ENJOY - THE LIFE EXPERIENCES CO.	32,188.98
ENKON ENVIRONMENTAL	
	74,425.10
ENTERPRISE RENT-A-CAR CANADA LIMITED	29,512.00

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
ENVIRO-VAC (A DIVISION OF PARAGON REMEDIATION GROUP LTD.)	35,461.59
ENVOY CONSTRUCTION SERVICES LTD.	28,929.60
EOS LIGHTMEDIA CORPORATION	51,557.93
EPOCH ENVIRONMENTAL CONSULTING LTD.	27,584.03
ERICSSON MFG. LTD.	34,184.19
ESC AUTOMATION INC.	42,495.89
ESRI CANADA LIMITED	495,463.43
ETHICAL PLANET SUPPLY COMPANY	100,632.11
EVENTPOWER	86,957.99
EXTREME GLASS LTD.	78,047.96
FAMILY SERVICES OF GREATER VANCOUVER	108,722.84
FARM-TEK SERVICES INC.	213,680.09
FDM SOFTWARE LTD.	239,444.63
FEDERATION OF CANADIAN MUNICIPALITIES	67,636.46
FERNGROVE GARDEN CARE	61,407.93
FINAL DRIVE INVESTMENTS LTD	32,327.57
FIRST TRUCK CENTRE VANCOUVER INC.	25,552.22
FIRSTONSITE RESTORATION L.P.	83,030.46
FITNESS TOWN COMMERCIAL (FTC)	234,792.32
FLAMAN FITNESS B.C. LTD.	81,453.62
FLEETCOR COMMERCIAL CARD MANAGEMENT (CANADA) LTD.	97,302.24
FLYNN CANADA LTD.	154,556.65
FORRESTER RESEARCH, INC.	41,416.83
FORTISBC ENERGY INC.	740,284.03
FORTRAN TRAFFIC SYSTEMS LTD	33,760.38
FRANCES ANDREW SITE FURNISHINGS LTD.	28,872.45
FRASER HEIGHTS ANIMAL HOSPITAL	29,314.01
FRASER MILNER CASGRAIN LLP	99,341.61
FRASER RICHMOND SOIL & FIBRE LTD.	3,166,822.45
FRASER VALLEY DISPOSAL LTD.	26,200.00
FRASER VALLEY EQUIPMENT LTD.	61,504.00
FRASER VALLEY GILBERT & SULLIVAN SOCIETY	28,197.23
FRASER VALLEY HERITAGE RAILWAY SOCIETY	35,934.83
FRASER VALLEY REFRIGERATION LTD.	243,861.80
FRASER VALLEY SNOW REMOVAL INC.	45,217.48
FRIENDS OF THE SURREY MUSEUM & ARCHIVES SOCIETY	200,000.00
FVB ENERGY INC.	61,460.50
G & R SINGH & SON TRUCKING LTD.	141,207.66
G.R.P. CONSTRUCTION LTD.	58,500.46
G.W.G. RENTALS LTD.	351,760.70
GAGE-BABCOCK & ASSOCIATES LTD.	25,282.95
GARTNER CANADA, CO.	42,224.00
GDI SERVICES (CANADA) LP	51,346.02
GENERAL PAINT AFFILIATE OF WILLIAMS HLDG INC	38,454.82
GEOPACIFIC CONSULTANTS LTD.	100,908.25
GEOSYS TECHNOLOGY SOLUTIONS	51,703.40
GERRY ENNS CONTRACTING LTD.	132,178.74
GFS BRITISH COLUMBIA INC.	85,538.55
GIBRALTAR HOLDINGS LTD.	1,411,588.69
GIS INNOVATIONS LTD.	32,375.00
GLACIER MEDIA INC.	200,766.

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
GLEN CHUA MEDIA	33,195.60
GLOBAL FORCE REALTY LTD.	80,403.75
GLOBAL KNOWLEDGE NETWORK CANADA INC #B9268	53,265.45
GO AUDIO INC.	28,773.92
GOLDER ASSOCIATES LTD.	74,341.03
GORANSON CONSTRUCTION LTD.	535,491.22
GP CANADA GYPSUM HOLDING LTD.	25,000.00
GRAHAM CONSTRUCTION & ENGINEERING LP	1,121,686.19
GRAND FAIRWAY DEVELOPMENTS INC	52,623.57
GRANDVIEW BLACKTOP LTD.	483,586.76
GREATER VANCOUVER REGIONAL DISTRICT	351,075.66
GREATER VANCOUVER SEWERAGE AND DRAINAGE DISTRICT	34,671,298.78
GREATER VANCOUVER WATER DISTRICT	40,340,663.71
GREEN OVER GREY LIVING WALLS AND DESIGN INC.	30,377.98
GREEN TIMBERS HERITAGE SOCIETY	135,000.00
GREGG DISTRIBUTORS (B.C.) LTD.	35,031.47
GUILD YULE LLP	82,997.54
GUILLEVIN INTERNATIONAL CO.	26,889.23
GUNNEBO CANADA INC.	131,774.16
H.Y. ENGINEERING LTD.	128,574.58
HABITAT SYSTEMS INC.	247,901.44
HADDON HOLDINGS LIMITED	28,795.45
HALTON RECYCLING LTD, DBA EMTERRA GROUP & EMTERRA ENVIRO	496,023.06
HANLEY AGENCIES LTD.	561,133.37
HAPA LANDSCAPE ARCHITECTURE COLLABORATIVE INC.	46,377.77
HARBOUR WEST CONSULTING INC.	28,408.00
HARLAN FAIRBANKS CO. LTD.	26,977.61
HATFIELD CONSULTANTS	93,304.86
HAZMASTERS INC.	65,095.10
HB LANARC CONSULTANTS LTD.	25,065.29
HDR CORPORATION	237,850.16
HEATHERBRAE BUILDERS CO. LTD.	16,411,934.98
HEMMERA ENVIROCHEM INC.	48,579.28
HERITAGE OFFICE FURNISHINGS LTD.	2,014,546.84
HOME DEPOT CANADA	49,717.89
HORIZON LANDSCAPE CONTRACTORS INC.	1,029,114.22
HRC CONSTRUCTION INC.	32,760.78
HUB FIRE ENGINES & EQUIPMENT LTD.	38,388.91
HUGH & MCKINNON REALTY LTD.	72,199.37
HUGHES CONDON MARLER ARCHITECTS	1,867,502.46
HUSKY OIL MARKETING COMPANY A DIVISION OF HUSKY OIL LTD	66,591.18
HYTEK MECHANICAL INC.	381,339.93
IBM CANADA LTD.	160,527.48
IMPERIAL PAVING LIMITED	10,502,640.00
IMPEX MANAGEMENT LTD.	108,751.71
INFINITE IDEAS	153,084.75
INLINE SALES AND SERVICE LTD.	37,892.85
INPROTECT SYSTEMS INC.	75,869.54
INSTANT LAWN TURF FARM(1994)	81,023.88
INTEGRATED DIRECT RESPONSE SERVICES	318,176.35
INTERCONTINENTAL TRUCK BODY (BC) INC.	69,493.44

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
INTERNATIONAL CROWD MANAGEMENT INC.	87,185.81
INTERNATIONAL MULCH COMPANY INC.	29,731.16
INTERNATIONAL WEB EXPRESS INC	163,661.75
INTERPAVE PRECAST SYSTEMS LTD.	26,533.50
INTERPROVINCIAL TRAFFIC SERVICES LTD.	155,221.60
INTREPID SECURITY	30,371.04
I-OPEN TECHNOLOGIES INC.	79,819.53
IRON MOUNTAIN CANADA CORPORATION	123,314.02
ISL ENGINEERING AND LAND SERVICES LTD.	961,936.66
ISLAND KEY COMPUTER LTD	485,111.47
J E BINDING ENTERPRISES LTD. DBA SURREY AUTO TEC	50,990.22
J.R. INDUSTRIAL SUPPLIES LTD.	327,463.39
JACK CEWE LTD.	126,921.76
JAGMINDER BAINS & AMANPREET BAINS (Construction)	35,995.00
JB MARKO DEVELOPMENT CORP.	98,527.05
JL LAWN & TREE CARE INC.	129,114.74
JOHN DONNELLY & ASSOCIATES EVENT MARKETING INC.	267,634.97
JONATHAN MORGAN & COMPANY LTD.	40,421.87
JUSTICE INSTITUTE OF BRITISH COLUMBIA	·
	51,111.54
K.D.S. CONSTRUCTION LTD.	74,885.37
KAL TIRE	85,229.64
KASIAN ARCHITECTURE INTERIOR DESIGN & PLANNING LIMITED	1,606,416.40
KEATON SERVICES LTD.	33,389.36
KENT'S BACKHOE SERVICES	59,985.82
KERR WOOD LEIDAL ASSOCIATES LTD.	328,981.31
KEYWEST ASPHALT LTD.	2,982,014.34
KIMBERLEY YARKER LTD.	42,643.14
KING HOE EXCAVATING LTD	465,534.63
KLM CONTRACTING LTD.	86,029.28
KM CIVIL CONSULTANTS LTD.	49,140.37
KORTECH CALCIUM SERVICES LTD.	56,071.01
KPMG LLP	101,940.30
KT TRAFFIC SOLUTIONS	63,692.25
L.A. TRANSPORT LTD.	26,040.00
L.I.T. AQUATICS LTD.	527,934.56
LA RUE HOMES LTD.	54,077.54
LAFARGE CANADA INC.	3,782,546.28
LAKEWOOD FUSION DEVELOPMENTS LTD.	238,807.44
LANGLEY CONCRETE LIMITED PARTNERSHIP	42,442.86
LANGLEY ROOFING CO. LTD.	92,397.85
LEBLANC ILLUMINATIONS CANADA INC	54,208.58
LEE DUNCAN HOLDINGS LTD.	62,562.49
LEE'S TREES & EXCAVATING SERVICES	113,997.27
LEHIGH MATERIALS, A DIV. OF LEHIGH HANSON MATERIALS LTD.	430,321.51
LESLIE & RENNEY CONSTRUCTION LTD.	36,294.27
LEVELTON CONSULTANTS LTD.	122,024.96
LH LAND SERVICES	54,084.46
LIFESTYLE MAINTENANCE INC.	378,525.54
LINKEDIN IRELAND LIMITED	25,700.00
LIVINGSTON INTERNATIONAL INC.	39,629.54
LM GARDENING INC.	
LIVI GANDENING INC.	280,777.27

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
LOBLAW PROPERTIES WEST INC.	1,229,291.64
LONG VIEW SYSTEMS CORPORATION	479,501.85
LORDCO PARTS LTD.	49,476.30
LORNE LAPHAM SALES & RENTALS INC	28,053.71
MAINLAND CIVIL WORKS INC.	6,709,934.75
MAINLAND INFORMATION SYSTEMS LTD	577,261.26
MAINLAND SAND & GRAVEL LTD.	334,566.69
MANUFACTURERS LIFE INSURANCE COMPANY (MANULIFE FINANCIAL)	7,395,581.02
MARINE REPAIR & MAINTENANCE	33,373.29
MARINE ROOFING (1996) LTD.	84,100.24
MARSHALL SURVEYS LTD.	67,671.04
MAR-TECH UNDERGROUND SERVICES LTD.	553,926.05
MCAP SERVICE CORPORATION MORTGAGE SERVICING CENTRE	38,359.07
MCELHANNEY ASSOCIATES LAND SURVEYING LTD.	33,057.41
MCELHANNEY CONSULTING SERVICES LTD.	345,649.29
	•
MCEWAN ELECTRIC LTD.	39,230.19
MCRAE'S ENVIRONMENTAL SERVICES LTD.	258,081.70
MCRAE'S POWER SWEEPING LTD.	267,010.80
MCRAE'S SEPTIC TANK SERVICE (FRASER VALLEY LTD.)	1,435,428.85
MCW CONSULTANTS LTD.	50,400.00
MEADOWLANDS HORTICULTURAL INC.	40,188.62
MEDIA-STOP	34,360.00
METRO MOTORS LTD.	290,915.24
METRO TESTING LABORATORIES (SURREY) LTD.	60,690.34
MHPM PROJECT MANAGERS INC.	28,447.99
MICHAEL A. KRONDL (Artist)	32,543.97
MICHELIN NORTH AMERICA (CANADA) INC.	62,015.85
MICRO COM SYSTEMS LTD.	637,998.01
MICROSERVE BUSINESS COMPUTER SERVICES	153,723.92
MICROSOFT CANADA CO.	104,379.32
MICROSOFT CANADA INC.	25,426.80
MICROSOFT LICENSING, GP	1,145,072.47
MIERAU CONTRACTORS LTD.	1,037,057.84
MILL & TIMBER PRODUCTS LTD.	25,000.00
MILLS BASICS	200,414.11
MINISTER OF FINANCE AND CORPORATE RELATIONS	2,276,530.83
MISSION CONTRACTORS LTD.	73,720.43
MODERN GROUNDS MAINTENANCE LTD.	524,211.53
MODU-LOC FENCE RENTALS LTD.	33,190.22
MORGAN CREEK HOLDINGS INC.	148,171.52
MORRISON HERSHFIELD LIMITED	234,356.90
MUD BAY DYKING DISTRICT	25,453.98
MULTIVISTA CONSTRUCTION DOCUMENTATION	37,658.76
MUNICIPAL PENSION PLAN	13,949,862.60
MUSCO SPORTS LIGHTING CANADA CO.	51,408.00
MWL DEMOLITION LTD.	218,981.39
N.A.T.S. NURSERY LTD.	194,515.49
NAPA SURREY - MAG AUTO & INDUSTRIAL SUPPLIES	58,005.62
NATIONAL PUBLIC RELATIONS INC.	372,115.24
NEC CANADA, INC.	974,127.98
NERO GLOBAL TRACKING	106,576.13

NEW PLANET COLLISION LTD. NEW WORLD SCREEN PRINTING LTD. NEWALTA CORPORATION NORTH 60 DEVELOPMENT INC. NORTHCOAST BUILDING PRODUCTS LTD. NORTHWEST GARDENING SERVICES LTD.	0,059.81 0,083.42 0,109.82 0,264.00 0,841.23 0,941.42 0,631.58 0,983.80 0,897.30 0,113.26 0,821.65
NEW WORLD SCREEN PRINTING LTD.120NEWALTA CORPORATION38NORTH 60 DEVELOPMENT INC.835NORTHCOAST BUILDING PRODUCTS LTD.59NORTHWEST GARDENING SERVICES LTD.243	0,083.42 0,109.82 0,264.00 0,841.23 0,941.42 0,631.58 0,983.80 0,897.30 0,113.26 0,821.65
NEWALTA CORPORATION NORTH 60 DEVELOPMENT INC. NORTHCOAST BUILDING PRODUCTS LTD. NORTHWEST GARDENING SERVICES LTD. 38 59 50 50 50 50 50 50 50 50 50 50 50 50 50	3,109.82 5,264.00 5,841.23 5,941.42 5,620.81 5,631.58 5,983.80 5,897.30 5,113.26 5,821.65
NORTH 60 DEVELOPMENT INC. NORTHCOAST BUILDING PRODUCTS LTD. NORTHWEST GARDENING SERVICES LTD. 243	5,264.00 ,841.23 ,941.42 ,620.81 5,631.58 ,983.80 ,897.30 ,113.26 5,821.65
NORTHCOAST BUILDING PRODUCTS LTD. 559 NORTHWEST GARDENING SERVICES LTD. 243	,841.23 ,941.42 ,620.81 ,631.58 ,983.80 ,897.30 ,113.26 ,821.65
NORTHWEST GARDENING SERVICES LTD. 243	5,941.42 5,620.81 5,631.58 5,983.80 5,897.30 5,113.26 5,821.65
	,620.81 ,631.58 ,983.80 ,897.30 ,113.26 ,821.65
NODTHWEST HYDDALILIC CONSULTANTS LTD	6,631.58 6,983.80 6,897.30 6,113.26 6,821.65
NORTHWEST HTDRAULIC CONSULTANTS LTD.	6,631.58 6,983.80 6,897.30 6,113.26 6,821.65
	,983.80 ,897.30 ,113.26 ,821.65
	,897.30 ,113.26 ,821.65
	,113.26 ,821.65
	,821.65
	•
	,153.26
	,999.54
	,246.65
	,030.29
	,724.11
	.,585.54
	,785.50
	-
	2,569.03
	,360.45
	,026.28
·	,840.00
	,767.96
	,670.45
	,813.59
	,140.73
	,337.52
	,498.15
	,213.48
	,087.45
· · · · · ·	,000.00
	,000.00
	,536.19
	,517.12
·	,445.57
PCM PROPERTY SERVICES INC. 84	,948.97
PEDRE CONTRACTORS LTD. 11,292	,955.19
PEEL'S NURSERIES LTD. 82	,046.95
PEERS EMPLOYMENT & EDUCATION RESOURCES INC 148	,537.84
PERFORMANCE ELECTRIC LTD. 132	,588.34
PETER CLAIR (Instructor) 38	,819.33
PHOENIX TENT AND EVENT RENTALS 96	,419.59
PICTOMETRY CANADA CORP. 59	,281.60
PIEDMONT SHEET METAL (1997) LTD.	,206.41
PINELAND PEAT FARMS LTD.	,080.00
	,456.61
	,000.00
	,997.18
	,012.51

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
PLANET CLEAN CANADA INC.	29,691.72
POLYCRETE RESTORATIONS LTD.	28,197.40
PORTAL VILLAGE MANAGEMENT LTD.	120,437.18
PRECISION SERVICE & PUMPS INC.	70,953.81
PREMIER PACIFIC SEEDS LTD.	56,841.56
PRICEWATERHOUSE COOPERS LLP CHARTERED ACCOUNTANTS	153,279.35
PRINTHINK SOLUTIONS INC	76,027.17
PRO ACTIVE HAZMAT & ENVIRONMENTAL	30,440.35
PRO QUALITY LOCKSMITH CO.	45,569.52
PROFIRE EMERGENCY EQUIPMENT INC.	118,510.38
PROGRESSIVE CONSTRUCTION LTD.	30,770.18
PROPER LANDSCAPING INC.	365,056.62
PROSHOW AUDIOVISUAL BROADCAST	52,456.60
PROSTAR PAINTING AND RESTORATION LTD	35,770.14
PW TRENCHLESS CONSTRUCTION INC.	334,462.13
QUADRI PROPERTIES LTD.	93,275.00
R. AND L. BIO-PEST CONTROL LTD.	47,258.75
R.F. BINNIE & ASSOCIATES LTD.	1,898,262.65
RAINBOW PAVING LTD.	161,669.20
RAINCOAST APPLIED ECOLOGY	25,177.68
RAINTREE LUMBER SPECIALITIES LTD.	86,342.84
RAM MECHANICAL LTD	67,954.95
RAYBERN ERECTORS LTD.	189,375.20
RAZOR MANUFACTURING LTD.	89,257.82
RECALL SECURE DESTRUCTION SERVICES	27,833.02
RECEIVER GENERAL FOR CANADA	92,685,786.91
RECTEC INDUSTRIES INC.	26,702.76
RETHINK COMMUNICATIONS INC.	54,110.00
RICHCO CONTRACTING LTD.	1,163,739.48
RICH-TEK INDUSTRIES	68,075.21
RICOH CANADA INC	84,927.51
RISKWIDE CONSULTING INC	40,836.25
RJS PAINTING & WALLCOVERING LIMITED	89,909.70
ROADWAY TRAFFIC PRODUCTS LTD.	160,473.60
ROARON CONSTRUCTION LIMITED	58,670.36
ROCKSTONE HOMES LTD & HILLTON HOMES LTD.	68,264.24
ROCKY MOUNTAIN PHOENIX	226,227.07
ROGAD CONSTRUCTION(2006) LTD.	360,463.37
ROLLINS MACHINERY LIMITED	341,161.81
RONA HOME CENTRE	28,723.89
RONA REVY INC.	33,735.83
RONCO PRODUCTS INC.	35,73.83
ROPER GREYELL LLP	103,824.63
ROYAL PACIFIC REALTY (KINGSWAY) LTD.	36,750.00
RYDER TRUCK RENTAL CANADA LTD.	41,426.67
S.L. FELDMAN & ASSOCIATES	25,250.00
SAFE GUARD FENCE LTD.	·
	138,680.56
SAFELIGHT COMMUNICATIONS LTD.	30,742.76
SANDHURST PROPERTIES INC.	1,293,333.60
SBC INSURANCE AGENCIES LTD.	34,479.77
SCALAR DECISIONS INC.	61,882.44

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
SCHINDLER ELEVATOR CORPORATION	238,740.90
SCHOOL DISTRICT (NO. 36)	77,443.03
SEA TO SKY TRANSFER	105,319.04
SEMIAHMOO BULLDOZING & TRUCKING LTD.	140,802.39
SENTINEL SECURITY SOLUTIONS INC.	141,230.04
SHANAHAN'S BUILDING PRODUCTS DIV OF SHANAHANS LTD PARTNERSHIP	50,981.28
SHAPE ARCHITECTURE INC.	68,367.72
SHAW BUSINESS, A DIVISION OF SHAW TELECOM G.P	36,381.91
SHAW CABLESYSTEMS G.P.	94,213.95
SHELL CANADA PRODUCTS LIMITED	34,406.13
SHERATON VANCOUVER GUILDFORD HOTEL	30,627.36
SHERINE INDUSTRIES LTD.	78,674.83
SHOWTIME EVENT & DISPLAY	34,660.30
SIERRA SYSTEMS GROUP INC.	131,700.80
SIGNS NOW	44,093.22
SIMON FRASER UNIVERSITY	38,319.72
SINGH TRUCKING	36,798.04
SINGLETON URQUHART LLP	33,198.60
SIRSI CORP DBA: SIRSIDYNIX	66,979.61
SKYE CONSULTING	95,805.00
SMITH-CAMERON PUMP SOLUTIONS	151,072.32
SMITHRITE DISPOSAL LTD.	343,265.34
SMS EQUIPMENT INC.	49,482.66
SOCIETY OF COMPOSERS, AUTHORS AND MUSIC PUBLISHERS OF CANADA	27,982.01
SOFTCHOICE CORPORATION	183,793.43
SOUND SOLUTIONS (2002) INC.	36,519.29
SOURCE OFFICE FURNISHINGS & SYSTEMS LTD.	43,633.50
SOUTH 60 DEVELOPMENT INC.	157,717.01
SOUTHERN RAILWAY OF BC LTD.	103,749.58
SOUTHWESTERN FLOWTECH & ENVIRONMENTAL LTD.	121,099.95
SPECIALTY COATINGS CO. DIV. OF L&M PAINTING & DEC.	37,716.00
SPECIMEN TREES WHOLESALE NURSERIES LTD.	55,183.96
SPICERS CANADA LTD.	161,213.04
SPORT MEDICINE COUNCIL OF B.C.	28,541.91
SPOTLESS JANITORIAL SERVICES	30,474.95
SR ENVIRONMENTAL GROUP INC.	54,395.25
STAALS EQUIPMENT LTD.	55,720.00
STANTEC CONSULTING LTD.	1,049,778.43
STEELE'S GARAGE	99,437.77
STEER DAVIES & GLEAVE NORTH AMERICA INCORPORATED	102,899.00
STEFAN, FRASER & ASSOCIATES INC.	145,118.31
STEVE MURRAY TRUCKING	49,159.64
STILLWOOD CAMP & CONFERENCE CENTRE	30,980.00
STONEMARKS ENGRAVING	41,568.40
STUDIO ROSO LIMITED	353,942.54
SULLIVAN HILLS DEVELOPMENT CORPORATION	38,192.00
SULLY'S LANDSCAPING & LAWNCARE	41,863.72
SUNCOR ENERGY PRODUCTS PARTNERSHIP	48,636.90
SUNCORP VALUATIONS LTD.	39,532.50
SUNRISE LANDSCAPING LTD.	119,576.40
SUPER SAVE DISPOSAL INC.	164,048.92

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
SUPER SAVE TOILET RENTALS INC.	32,139.93
SUPERIOR CITY SERVICES LTD.	370,461.58
SUPERIOR PROPANE INC.	32,894.32
SURREY ASSOCIATION FOR COMMUNITY LIVING	69,301.98
SURREY BOARD OF TRADE	32,101.98
SURREY CRIME PREVENTION SOCIETY	32,250.00
SURREY FOOD BANK SOCIETY	35,199.88
SURREY INTERNATIONAL MARATHON SOCIETY	165,000.00
SURREY MEMORIAL HOSPITAL FOUNDATION	405,546.28
SURREY RADIATOR & AIR CONDITIONING	58,662.62
SURREY TOURISM AND CONVENTION ASSOCIATION	456,992.53
SUSTAINABLE CONCRETE CANADA LTD	789,801.40
SUTTLE RECREATION INC.	167,430.92
SUTTON ROAD MARKING LTD.	385,202.56
SUTTON WEST COAST REALTY-VAN49	52,479.78
SWAN COMMUNITY SERVICES LTD.	34,320.00
SWR DRAIN SERVICE LTD	134,606.65
SYMANTEC CORPORATION	32,735.21
SYSCO FOOD SERVICES OF CANADA, INC.	110,026.55
TAG CONSTRUCTION LTD.	7,542,028.89
TARGA CONTRACTING LTD.	151,756.92
TASK CONSTRUCTION MANAGEMENT	81,621.95
TAYLOR KURTZ ARCHITECTURE & DESIGN INC.	1,590,476.34
TEAM 3000 REALTY LTD.	57,198.75
TEK SYSTEMS CANADA INC.	952,752.75
TELUS COMMUNICATIONS COMPANY	984,665.71
TELUS COMMUNICATIONS INC.	184,353.16
TELUS OUTSIDE PLANT ENGINEERING	206,512.94
TELUS SERVICES INC. PAYMENT PROCESSING	414,689.34
TERRA EQUIPMENT LTD.	60,151.98
TERRASOL ENVIRONMENT INC.	59,613.12
TEXTILE IMAGE INC.	39,513.38
THE ACTIVE NETWORK, LTD.	93,490.00
THE AGENCY GROUP, LTD.	29,875.00
THE AME CONSULTING GROUP LTD.	84,320.40
THE CO-OPERATORS	45,190.74
THE CORPORATION OF DELTA	103,110.48
THE DRIVING FORCE INC.	135,000.92
THE DUTCHMAN'S CATERERS LTD.	28,553.85
THE FELDMAN AGENCY	25,500.00
THE FINDOLOGIST	49,943.56
THE LOGIC GROUP	43,593.40
THE PEPSI BOTTLING GROUP (CANADA) CO.	30,349.95
THE TEMPEST DEVELOPMENT GROUP INC.	231,722.24
THE W GROUP	49,700.00
THORNLEY ADVERTISING SERVICES LTD	57,934.71
THURBER ENGINEERING LTD.	81,838.51
TIDE'S OUT SERVICES LTD.	756,642.18
T-KENNEL	97,536.62
TODAY'S TILE LTD TOPPING ELECTRONICS - DIV. OF INSPECTECH ANALYGAS GROUP INC.	145,891.0 36,624.0

SUPPLIER NAME	AGGREGATE AMOUNT PAID TO SUPPLIER
TOTAL ENERGY SYSTEMS LTD.	133,572.11
TOTER INCORPORATED	4,331,168.95
TOURISM SURREY	30,509.50
TRAFCO (CANADA)	37,754.74
TRAILER WIZARDS LTD.	28,616.00
TRANE CANADA T42324C	192,494.93
TRANSAFE CONSULTING LTD.	54,289.91
TRANSLINK	57,031.54
TRI ENVIRONMENTAL CONSULTING INC.	74,037.40
TRICO EXCAVATING INC.	1,033,233.71
TRILLIUM INFRASTRUCTURE SOLUTIONS INC.	327,918.26
TURNBULL CONSTRUCTION SERVICES LTD.	303,839.75
TYBO CONTRACTING LTD.	6,578,534.77
U.S. BANCORP CANADA CO.	643,005.90
UBS INDUSTRIES	59,901.32
ULMER CONTRACTING LTD.	50,876.00
UNION OF BRITISH COLUMBIA MUNICIPALITIES	64,684.51
UNISOURCE CANADA INC.	122,066.44
UNIT4 BUSINESS SOFTWARE CORP	997,225.38
UNITED RENTALS OF CANADA, INC.	33,927.58
UNITED WAY OF THE LOWER MAINLAND	206,563.78
UNITOW SERVICES (1978) LTD.	45,929.27
UNIVERSAL POWER SOLUTIONS INC.	46,152.40
UNIVERSAL SUPPLY CO. INC	45,112.50
UNIVERSITY OF THE FRASER VALLEY	190,544.00
UNIWELD SERVICES (2007) LTD.	131,956.25
URBAN SYSTEMS LTD.	614,675.61
URS CANADA INC.	138,840.82
VALLEY MOBILE POWERWASH (AVON-LEAH ENTERPRISES LTD.)	52,372.64
VALLEY TRAFFIC SYSTEMS INC	81,303.29
VAN DER ZALM & ASSOCIATES INC.	99,458.98
VANCOUVER AREA CYCLING COALITION	63,750.00
VANCOUVER CASKET LTD.	41,545.35
VANE LAWN & GARDEN SERVICES LTD.	843,692.76
VENKATESH HOLDING COMPANY (1998) LTD.	38,900.00
VIMAR EQUIPMENT LTD.	47,888.78
VISION CRITICAL COMMUNICATIONS INC.	58,377.90
W.K. WILLIAMS CONSULTING SERVICES	60,701.20
WALES MCLELLAND CONSTRUCTION COMPANY (1988) LTD.	33,600.00
WAL-MART CANADA INC.	37,655.59
WALNUT GROVE CONSTRUCTION	49,339.12
WASTE MANAGEMENT OF CANADA CORPORATION	84,929.22
WATERFORD PARTNERS INC.	107,900.36
WEB ENGINEERING LTD.	1,248,394.03
WEDLER ENGINEERING LIP	107,246.99
WEEDBUSTERS LTD. LANDSCAPE MAINTENANCE SERV	37,082.05
WEST COAST BARK PRODUCTS INC	31,620.83
WEST PACIFIC CONSULTING GROUP MANAGED SERVICES INC.	410,593.09
WEST PACIFIC CONSULTING GROUP MANAGED SERVICES INC. WESTBURNE WEST DIVISION OF REXEL CANADA ELECTRICAL INC.	•
WESTCHEM MFG. LTD.	34,322.30 53,504.60
	53,504.60
WESTERN DECAL LTD.	31,901.32

SUPPLIER NAME		REGATE AMOUNT FO SUPPLIER
WESTERN SAFETY PRODUCTS LTD.		49,066.36
WESTERN TURF FARMS LTD.		25,646.18
WESTKEY GRAPHICS LTD.		29,863.36
WESTPORT CONSTRUCTION GROUP INC.		3,002,032.06
WESTPRO INFRASTRUCTURE LTD.		7,724,444.62
WESTSHORE CONSTRUCTORS LTD.		96,456.14
WESTVIEW SALES LTD.		148,889.47
WHITE PAPER CO. LTD.		84,187.41
WICKE HERFST MAVER CONSULTING INC.		25,418.19
WILCO CIVIL INC.		356,031.66
WILLETTS CONTRACTING (2004)LTD		67,781.70
WILLIS CANADA INC.		1,892,034.00
WINVAN PAVING LTD.		7,828,008.29
WOLSELEY CANADA INC.		411,376.51
WOOD WYANT INC.		75,178.57
WORK AUTHORITY, A DIVISION OF KODIAK GROUP HOLDINGS CO.		56,056.45
WORKSAFE BC WORKERS COMPENSATION BOARD/BC		1,815,325.03
WORLEYPARSONS CANADA SERVICES LTD.		112,039.14
WPCG FINANCE & PROFESSIONAL RECRUITMENT INC.		37,776.38
XEROX CANADA LTD.		422,384.48
XYLEM CANADA COMPANY		61,896.33
YARD-AT-A-TIME CONCRETE (1988) LTD.		234,719.65
YELLOW PENCIL INC.		832,253.00
YOLLES PARTNERSHIP INC		32,320.96
YOUNG WOMEN'S CHRISTIAN ASSOCIATION		426,544.08
YOUNG, ANDERSON BARRISTERS & SOLICITORS		38,748.24
ZAHRA INVESTMENTS LTD.		50,000.00
ZAPPONE TRUCKING LTD.		27,514.33
ZONDERVAN ASSOCIATES ENGINEERING LTD.		37,012.51
ZONE WEST ENTERPRISES LTD.		69,189.19
PAYMENTS TO SUPPLIERS WHO RECEIVED AGGREGATE PAYMENTS EXCEEDING \$25,000	\$	585,654,451.36
CONSOLIDATED TOTAL PAID TO SUPPLIERS WHO RECEIVED AGGREGATE PAYMENTS OF \$25,00	00	
OR LESS	\$	13,255,709.61

Schedule of Payments to Suppliers for Goods and Services For the year ended December 31, 2013 (in thousands of dollars) Reconciliation to Financial Statements

Total of aggregate payments exceeding \$25,000 paid to suppliers Consolidated total of payments of \$25,000 or less paid to suppliers Consolidated total of all grants and contributions Consolidated total of all grants and contributions Consolidated total of all lease-in-kind Eess: Sales tax rebate Add: Payments made for lawsuit settlements and land purchases Total City Payments made for lawsuit settlements and land purchases Total Consolidated Statement of Operations Adjustments: In-kind donations Interest on debt Cost recoveries City Salary and Benefits per Statement of Operations Cost recoveries Consolidated City and Benefits per Statement of Operations Capital adjustments* Consolidated City Copital assets Consolidated City Copital adjustments * 1,075 333,985 Capital adju	RECONCILIATION:		2013
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Consolidated total of all lease-in-kind 232 Reconciling items: (25,445) Less: Sales tax rebate (25,445) Add: Payments made for lawsuit settlements and land purchases 25,894 Total City Payments to Vendors \$ 601,004 Total Consolidated Statement of Operations \$ 574,560 Adjustments: 1,638 In-kind donations 1,638 Interest on debt (5,505) Cots recoveries 21,234 Amortization expense (94,198) Cash used to acquire capital assets (94,198) Capital adjustments * 1,075 333,985 Capital adjustments * 1,075 333,985 Capitalized wages (6,032) 4dd: Prior-year accruals (82,307) Consolidated City increase in prepaid expenses (82,307) 20 Consolidated City increase in inventory of supplies 20 20 Library expenditures (2,825) 5 SUIT of the decrease in inventory of supplies (2,825) 2 Corpolidated City increase in prepaid expenses (358) 2 <tr< td=""><td></td><td></td><td>•</td></tr<>			•
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Adjustments: In-kind donations Interest on debt Cost recoveries Cost recoveries City Salary and Benefits per Statement of Operations Amortization expense Cash used to acquire capital assets Consolidated City Capital adjustments * Capital adjustments * Capital adjustments * Capitalized wages Add: Prior-year accruals Less: Current-year accruals Less: Current-year accruals Consolidated City increase in prepaid expenses Consolidated City decrease in inventory of supplies Consolidated C	Total Consolidated Statement of Operations	Ś	574 560
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Other Employee expenses on remuneration schedule (1,343)	Surrey Homelessness & Housing Society expenditures		(510)
	Elected Officials expenses on remuneration schedule		(139)
Total City Payments to Vendors \$ 601,004	Other Employee expenses on remuneration schedule		(1,343)
	Total City Payments to Vendors	\$	601,004

^{*} The Financial Statements are prepared on a consolidated basis using the accrual method of accounting, whereas the supplier payments schedule is prepared on a cash basis. The supplier payment schedule includes expenditures on both assets and operations. Library payments are reported separately.

Regulations require the City of Surrey to report the total amount paid for grants and contributions that exceeds \$25,000 in the year reported.

Prepared under the Financial Information Regulation, Schedule 1, subsection 7(2)(b)

City of Surrey Schedule of Grants and Contributions For the year ended December 31, 2013

ORGANIZATION	AMOUNT
LOWER FRASER VALLEY EXHIBITION ASSOCIATION	\$ 750,000.00
SURREY CRIME PREVENTION SOCIETY	63,375.00
FRASER VALLEY HERITAGE RAILWAY SOCIETY	60,000.00
CLOVERDALE CURLING CLUB	60,000.00
SURREY FIREFIGHTERS CHARITABLE SOCIETY	56,157.35
METRO VANCOUVER CRIME STOPPERS	50,000.00
NEWTON BUSINESS IMPROVEMENT ASSOCIATION	33,600.00
CHILDREN'S ARTS UMBRELLA ASSOCIATION	25,000.00
PAYMENTS FOR GRANTS RECEIVING AGGREGATE PAYMENTS EXCEEDING \$25,000	\$ 1,098,132.35
CONSOLIDATED TOTAL GRANTS RECEIVING AGGREGATE PAYMENTS OF \$25,000 OR LESS	\$ 314,329.45

City of Surrey Schedule of Lease-in-kind For the year ended December 31, 2013

ORGANIZATION		AMOUNT
Fraser Valley Heritage Railway Society	\$	112,000.00
Sunnyside Saddle Club		38,400.00
PAYMENTS FOR LEASE-IN-KIND CONTRIBUTING AGGREGATE PAYMENTS EXCEEDING		_
\$25,000	\$	150,400.00
CONSOLIDATED TOTAL LEASE-IN-KIND CONTRIBUTING AGGREGATE PAYMENTS OF		
\$25,000 OR LESS	Ġ	81.125.00