

# CORPORATE REPORT

NO: R161 COUNCIL DATE: July 9, 2012

**REGULAR COUNCIL** 

TO: Mayor & Council DATE: July 5, 2012

FROM: General Manager, Engineering FILE: 0430-01

General Manager, Planning & Development General Manager, Parks, Recreation & Culture

SUBJECT: Support for "Target 2014: Building Our Future" - FCM's Campaign for a New

Long Term Infrastructure Plan

#### RECOMMENDATION

The Engineering Department, the Planning & Development Department, and the Parks, Recreation & Culture Department recommend that Council:

- 1. Adopt the resolution that is attached as Appendix I (including Appendix "A") to this report, thereby indicating the City of Surrey's strong support for the creation of a new long-term national infrastructure program and endorsement of the Federation of Canadian Municipalities (FCM) campaign titled "Target 2014: Building our Future"; and
- 2. Authorize the Mayor on behalf of City Council to forward to each of the Federal Minister of Transport, Infrastructure and Communities, the Provincial Minister of Transportation and Infrastructure, the Provincial Minister of Community, Sport and Cultural Development, the Surrey Members of Parliament, the Surrey Members of the Legislative Assembly, the FCM and the Union of BC Municipalities (UBCM) a copy of this report and the related Council resolution.

#### **INTENT**

The purpose of this report is to provide information about the status of the federal government's actions in relation to developing a new national infrastructure program and about a campaign titled "Target 2014: Building our Future" by which FCM is mobilizing municipal and community participation in the consultations being held by the Federal Government regarding the creation of the new program. This report also seeks to obtain Council approval of a resolution that will be forwarded to the federal Minister of Transport, Infrastructure and Communities, the provincial Minister of Community, Sport and Cultural Development, the Surrey MPs, the Surrey MLAs, the FCM and the UBCM to indicate Surrey's strong support of the FCM campaign and the creation of the new national infrastructure program.

#### **BACKGROUND**

In March 2014 the federal Building Canada infrastructure plan will expire. This plan has provided nearly \$2 billion per year of federal infrastructure funding to local governments for the construction of infrastructure on a cost-shared basis. The federal government has commenced dialogue with provincial, territorial, and municipal governments across the country in relation to the development of a new long-term national infrastructure program (refer to Corporate Report No. Roo2; 2012, attached as Appendix II) to replace the current Building Canada plan when it expires. The consultations commenced at the FCM 2012 annual conference in June 2012 in Saskatoon as did an FCM campaign titled "Target 2014; Building Our Future", that is focused on demonstrating the need for and the broad national support for such a new long-term, predictable and stable federal infrastructure funding plan beyond 2014. The goal of the campaign is to ensure that the new plan reflects municipal priorities across the country and is fully in place when the existing program expires in 2014. The FCM campaign is designed to encourage each local government:

- to provide information on the state of their community infrastructure and the important role that federal funding has played and must continue to play in the development of strong communities; and
- to mobilize municipal and community leaders to participate in the federal consultations to demonstrate the importance of continued investment in the real needs of cities and communities.

#### **DISCUSSION**

As was noted in Corporate Report No. Roo2; 2012, (copy attached as Appendix II) the federal government process related to implementing a new infrastructure program involves three phases. The Federal Government has commenced the third phase of the process, which is focused on dialogue among all levels of government and other key stakeholders to explore the broad principles and future directions for public infrastructure in Canada and to identify key lessons from past plans and programs that can aid in the development of the next long-term plan.

The FCM has deemed it crucial at this stage that municipal governments participate in the process through a common FCM-led campaign to assist in ensuring that municipal priorities are reflected in the new long-term infrastructure plan. The campaign is intended to encourage local residents, businesses and other organizations to become involved, along with local governments, to show unified support regarding the need for continued federal investment in communities. As the first step in demonstrating such support, the FCM has requested that each municipal Council in Canada pass a resolution in the form attached as Appendix I to this report that indicates Council support for the development of a new federal infrastructure program. The FCM has requested that the resolution be sent to the FCM and the federal Minister of Transport, Infrastructure and Communities and that a copy of the resolution be forwarded to each of the provincial Minister of Municipal Affairs, local MLAs and local MPs.

Previous Federal partnership funding programs such as the Building Canada Plan, the Economic Action Plan, the Infrastructure Stimulus Fund, the Building Canada Fund–Communities Top-Up and the Green Infrastructure Fund have been very instrumental in the development of infrastructure in the City of Surrey. Funding contributions from other orders of government in the amount of \$45.6 million have been received toward Surrey capital projects over the last 5 years.

The prospect of a new national long-term, stable and predictable infrastructure plan is a welcome prospect; both for the renewal of existing, aging infrastructure and for capital investment in support of growth and economic development.

Canada's municipalities play the leading role in building, operating, managing, maintaining, rehabilitating and replacing public infrastructure in Canada. In fact, approximately two-thirds of all public infrastructure in Canada falls under the jurisdiction of local governments. The City of Surrey, as one of Canada's most rapidly growing municipalities and with the pressures for provision of core public infrastructure associated with that growth, has appreciated the benefits that the current and previous federal infrastructure programs have provided. The implementation of a new long-term infrastructure investment plan and strengthened partnerships between all orders of government should be strongly supported.

## **Surrey's Needs:**

The following table documents the infrastructure renewal and capital improvement investments that the City of Surrey will need to make over the next ten-year period to support the on-going vibrancy of our City. These investment requirements are categorized by infrastructure type. The amounts documented in the following table are further defined in the tables that are attached to this report as Appendix "A".

Investment Type	Required Infrastructure Renewal Investment	Investment Required to Support Expected Growth	Total Required Investment over the next 10 years
Transportation	\$215 million	\$425 million	\$640 million
Water	\$105 million	\$60 million	\$165 million
Sanitary Sewer	\$60 million	\$80 million	\$140 million
Drainage	\$110 million	\$90 million	\$200 million
Civic Buildings and Facilities	\$100 million	\$400 million	\$500 million
Total Required Investment over the next 10 years	\$590 million	\$1,055 million	\$1.645 billion

In working with TransLink, the Regional Transportation Authority, a substantive need for additional transit has been identified in Surrey to meet Provincial emission targets, achieve sustainable development goals and create a livable city.

The two key elements to achieve this are an expansion of transit (bus) service as defined through the South of Fraser Area Transit Plan and an LRT system operating on the key City routes (Fraser Highway, King George Boulevard and 104 Avenue). The amounts needed are identified in the following table:

Investment Type	Required Infrastructure Renewal Investment	Investment Required to Support Expected Growth	Total Required Investment over the next 10 years
LRT System		\$2 billion	\$2 billion
Transit Infrastructure Improvements	\$10 million		\$10 million
Transit		\$280 million	\$280 million
Total Required Investment over the next 10 years	\$10 million	\$2.28 billion	<u>\$2.29 billion</u>

The City has also identified another \$150 million in required infrastructure investments that will need to be made to contribute directly to economic development and job creation on the City's business land base. These investments are not included in the above tables.

## Suggestions Regarding a New National Infrastructure Program:

Based on Surrey's experience with the previous programs, the new infrastructure program should take the following factors into account:

- Multi-year projects: The new program should allow for multi-year project implementation. Given the time required for design, property acquisition, environmental review and approvals, restricted working windows such as the restrictions required by the Department of Fisheries and Oceans, etc., project schedules for larger projects can typically stretch well beyond one year. Previous federal infrastructure programs have been quite restrictive in relation to project timelines as dictated by funding deadlines.
- **Flexibility**: The new program should allow maximum flexibility for an individual municipality to allocate available funding across projects and fiscal years. When circumstances arise that create unexpected delays, the ability to transfer funding to another approved project would support effective project delivery and better outcomes.
- Pavement Rehabilitation: The new program should include pavement rehabilitation as
  an eligible capital infrastructure renewal project. Typically roadway pavements are the
  single largest municipal capital asset and the relative condition of that asset dictates the
  attractiveness of the community in relation to commerce and economic development and
  therefore the overall economic well-being of the community.
- Equity: Although equity of program funding between communities across Canada is an important consideration, the funding criteria for the new program should recognize those communities that are experiencing high growth rates, which bring increased infrastructure construction pressures in relation to responding effectively to such growth.

The federal government is to be applauded for recognizing the importance of Canadian cities to the welfare of Canada and the need for a strong funding partnership between orders of government to ensure that infrastructure investments are made in communities across Canada in a timely manner to ensure strong and vibrant communities in support of a strong nation.

As one of Canada's fastest growing municipalities with the associated demands for municipal infrastructure, a long-term predictable and stable program for further partnership funding is vitally important. Showing support, by means of a Council Resolution, for a new infrastructure plan is a first step in achieving such a plan. A resolution for Council's consideration is attached to this report as Appendix I.

#### **SUSTAINABILITY CONSIDERATIONS**

A new long-term national infrastructure plan and the City's participation in such a plan would assist in achieving the objectives of the City's Sustainability Charter; more particularly, the following action items, among others:

- EC1; Corporate Economic Sustainability; and
- EC3: Sustainable Infrastructure Maintenance and Replacement.

#### **CONCLUSION**

Based on the above discussion and to assist the FCM in their campaign to secure a new long-term infrastructure program for Canadian local governments, it is recommended that Council:

- Adopt the resolution that is attached as Appendix I (including Appendix "A") to this report, thereby indicating its strong support for the creation of a new long-term national infrastructure program and endorsement of the Federation of Canadian Municipalities (FCM) campaign titled "Target 2014: Building our Future"; and
- Authorize the Mayor on behalf of City Council to forward to each of the Federal Minister
  of Transport, Infrastructure and Communities, the Provincial Minister of Transportation
  and Infrastructure, the Provincial Minister of Community, Sport and Cultural
  Development, the Surrey Members of Parliament, the Surrey Members of the Legislative
  Assembly, the FCM and the UBCM a copy of this report and the related Council
  resolution.

Laurie Cavan General Manager, Parks, Recreation & Culture Jean Lamontagne, General Manager, Planning & Development Vincent Lalonde, P. Eng. General Manager, Engineering

JB/KZ/brb

Appendix I: Council Resolution (including Appendix "A")

Appendix II: Corporate Report No. Roo2; 2012

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#### **COUNCIL RESOLUTION**

# Development of a New Long-Term Federal Plan for Municipal Infrastructure Funding

WHEREAS The Building Canada Plan and a number of important federal-provincial transfer agreements vital to Canada's cities and communities will expire in March 2014;

WHEREAS Federal investments over the last few years have helped to slow the decline of our cities and communities, and the Government of Canada has committed to develop a new long-term plan for municipal infrastructure funding in consultation with municipal and provincial/territorial governments;

**WHEREAS** a seamless transition from the Building Canada Plan to a new long term plan is necessary to ensure that municipalities can continue planning their capital spending effectively;

**WHEREAS** The Federation of Canadian Municipalities (FCM) has launched a campaign to ensure the new plan reflects municipal priorities across the country and asks its member municipalities to pass a Council resolution supporting the campaign;

**AND WHEREAS** the City of Surrey has continuing infrastructure needs, such as those that are listed in Appendix "A" that can only be met with the kind of long-term planning and investment made possible by a national plan;

**THEREFORE BE IT RESOLVED** that Council endorses the FCM campaign and urges the federal Minister of Transport, Infrastructure and Communities to work with FCM to ensure the new long-term infrastructure plan meets the core infrastructure needs of cities and communities; and

**BE IT FURTHER RESOLVED** that Council urges the Minister of Transport, Infrastructure and Communities to ensure that the new long-term plan is fully in place when existing programs expire in 2014; and

**BE IT FURTHER RESOLVED** that a copy of this resolution be sent to the federal Minister of Transport, Infrastructure and Communities, to the provincial Minister of Community, Sport and Cultural Development, to the Surrey Members of Parliament, to the Surrey Members of the Legislative Assembly, to the Federation of Canadian Municipalities and to the Union of BC Municipalities.

APPENDIX "A"

TRANSPORTATION – ARTERIAL ROAD REQUIREMENTS

PROGRAM	INFRASTRUCTURE TO SUPPORT GROWTH (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
1000 – Arterial New Construction	57,800,000		57,800,000
1002 – Arterial Ultimate Widening	174,375,000		174,375,000
1004 – Arterial Interim Widening	36,875,000		36,875,000
1006 – Arterial Property Acquisition	10,000,000		10,000,000
1008 – Arterial DCW	3,500,000		3,500,000
1012 –Arterial Intersection Improvements	17,250,000		21,250,000
1016 – Arterial Paving		70,000,000	70,000,000
1018 – Arterial Bridges	5,250,000	1,250,000	10,000,000
1020 – Provincial Hwy Cost-Sharing	21,300,000		21,300,000
1102 – Traffic Signals & Major Signs	8,760,000	2,850,000	20,610,000
1112 – Pavement Repair		13,000,000	13,000,000
1120 – Bicycle On-Street Network	1,667,000	3,333,000	5,000,000
1122 – Bicycle Off-Street Network	5,000,000	10,000,000	15,000,000
1142 – Transit Projects	3,000,000	1,500,000	4,500,000
1150 – Arterial Sidewalks	8,000,000		8,000,000
1160 – Pedestrian Signals	3,750,000		3,750,000
TOTAL	356,527,000	101,933,000	474,960,000

APPENDIX "A"

TRANSPORTATION – COLLECTOR AND LOCAL ROAD REQUIREMENT

PROGRAM	INFRASTRUCTURE TO SUPPORT GROWTH (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
1022 - City Centre Upgrading	4,000,000	3,000,000	7,000,000
1030 - Non-Arterial New Construction	9,494,250		9,494,250
1032 – Non-Arterial Ultimate Widening	5,765,750		5,765,750
1034 – Non-Arterial Upsizing	5,000,000		5,000,000
1036 – Non-Arterial Property Acquisition	11,500,000	9,200,000	20,700,000
1038 – Non-Arterial DCW	4,500,000	300,000	4,800,000
1042 – Non-Arterial Intersection Improvements	7,500,000		7,500,000
1046 – Non-Arterial Paving		20,000,000	20,000,000
1070 - Local (Road) Paving		60,000,000	60,000,000
1076 - Local (Road) Strategic Links	1,650,000		1,650,000
1102 – Traffic Signals & Major Signs	640,000	150,000	790,000
1104 – Street Lights Replacement		4,000,000	4,000,000
1108 – Traffic Calming Measures	1,500,000	500,000	2,000,000
1112 – Pavement Repair		4,000,000	4,000,000
1120 - Bicycles On-Street Network	1,000,000	2,000,000	3,000,000
1142 – Transit Related Projects	1,500,000	1,500,000	3,000,000
1146 – Park and School Frontages	5,000,000		5,000,000
1152 – Collector Sidewalks	8,500,000		8,500,000
1154 – Local (Road) Sidewalks		10,000,000	10,000,000
1160 – Pedestrian Signals	1,250,000		1,250,000
TOTAL	68,800,000	114,650,000	183,450,000

APPENDIX "A"

DRAINAGE – PROGRAM REQUIREMENTS

PROGRAM	INFRASTRUCTURE TO SUPPORT GROWTH (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
1660 - General Items		17,300,000	17,300,000
1662 and			
1663			
<ul> <li>Existing System Upgrades</li> </ul>	700,000	50,600,000	51,300,000
1664,			
1665, and			
1666  - Lowlands Flood Control	5,000,000	23,750,000	28,750,000
1670 - Relief and Trunk System	33,000,000	2,660,000	35,660,000
1672 - Community Detention	25,500,000	2,150,000	27,650,000
1673 - Habitat Compensation	200,000	800,000	1,000,000
1675 - Grandview Heights - Area 2	6,700,000		6,700,000
1678 and 1679  - Erosion and Ravine			
Stabilization & Operation	2,675,000	6,100,000	8,775,000
1680 – DCW Upsizing	18,250,000		18,250,000
1682 - Environment		4,600,000	4,600,000
1690 - Operations & Maintenance		2,700,000	2,700,000
TOTAL	92,025,000	110,660,000	202,685,000

# WATER - PROGRAM REQUIREMENTS

PROGRAM	INFRASTRUCTURE TO SUPPORT GROWTH (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
1600 – General		5,700,000	5,700,000
1602 – Distribution Mains (<= 300mm)	20,000,000	45,000,000	65,000,000
1604 – Cross Connection Control		750,000	750,000
1606 – Minor Projects		3,000,000	3,000,000
1609 - Demand Management		28,000,000	28,000,000
1610 – Supply Works & Feeder Mains	19,200,000	12,000,000	31,200,000
1620 – DCW Upsizing	21,000,000	10,500,000	31,500,000
TOTAL	60,200,000	104,950,000	165,150,000

**APPENDIX "A"** 

## **SEWER - PROGRAM REQUIREMENTS**

PROGRAM	INFRASTRUCTURE TO SUPPORT GROWTH (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
1630 - General		4,200,000	4,200,000
1632 - Minor Mains (< 450mm diameter)	12,500,000	13,850,000	26,350,000
1634 - Inflow & Infiltration		15,000,000	15,000,000
1644 - Major Facilities	55,850,000	28,300,000	84,150,000
1650 - DCW Upsizing	10,143,000		10,143,000
TOTAL	78,493,000	61,350,000	139,843,000

# INFRASTRUCTURE - PROGRAM REQUIREMENTS TO SUPPORT ECONOMIC DEVELOPMENT / JOB CREATION

PROGRAM	INFRASTRUCTURE TO SUPPORT ECONOMIC DEVELOPMENT / JOB CREATION (\$)	INFRASTRUCTURE RENEWAL (\$)	TOTAL (\$)
TRANSPORTATION	94,275,200		94,275,200
DRAINAGE	12,700,000		12,700,000
WATER	10,270,000		10,270,000
SEWER	14,863,000		14,863,000
TOTAL	132,108,200		132,108,200

## **CIVIC BUILDINGS AND FACILITIES - PROGRAM REQUIREMENTS**

PROJECT	DESCRIPTION	ESTIMATED COST
South Surrey Recreation Centre Expansion	South Surrey Fitness Facility – A new fitness facility will be added to the South Surrey Recreation Centre to provide service to the growing South Surrey Community.	\$6,000,000
	Community Arts Space – An addition to the South Surrey Recreation Centre will provide arts programming and arts and heritage display space.	\$1,500,000
	Total South Surrey Recreation Centre Expansion	<b>\$7</b> 500 000
		\$7,500,000

PROJECT	DESCRIPTION	ESTIMATED COST
Newton Athletic Park	The City will construct on an annual basis	\$2,500,000
	additional recreational amenities in	
	Newton Athletic Park including volley ball	
	courts, children's play area, spray park, cricket pitch, additional parking facilities,	
	etc.	
	Total Project \$9,165,000 2010 to 2016;	
	phased development proposed.	
Fleetwood Recreation	A pair of gymnasiums will be added to the	\$16,500,000
Centre Gymnasiums	Fleetwood Recreation Centre to allow for	
	a broader range of recreation	
Danfarrain a Auta	programming to be offered in Fleetwood.	<b>*</b> C 000 000
Performing Arts Centre	Design plans for the Performing Arts Centre with 1,200 seat flexible theatre	\$6,000,000
Centre	and a 300 seat studio theatre.	
	and a 500 seat studio trieatre.	
Performing Arts	Construction of a 1,200 seat theatre with	\$150,000,000
Centre	a 300 seat black box theatre,	
	multipurpose rooms, commercial space	
	and multi functional lobby	<b></b>
Newton Fitness	A significantly expanded fitness facility	\$15,000,000
Facility	will be constructed at the Newton  Recreation Centre/Wave Pool to better	
	meet the demands of the continuing	
	growth in Newton.	
Cloverdale Covered	A new covered outdoor youth park will be	\$1,500,000
Youth Park	constructed in Cloverdale similar in scope	
	to the recently constructed youth park at	
	Chuck Bailey.	A50 500 000
Grandview Heights	This will be the second swimming pool in	\$52,500,000
Aquatic Centre	the South Surrey area (will include 10 lanes – 52 metre plus diving, leisure pool	
	& fitness space) to provide service to this	
	rapidly growing community and will	
	relieve some of the high demand currently	
	being experienced at the existing South	
Outlike a LA	Surrey Pool.	<b>640 700 000</b>
Guildford Aquatic	This pool (8 lane – 52 metre with leisure	\$40,700,000
Centre	pool) will be added to the Guildford Recreation Centre complex and will serve	
	the North Surrey area, particularly the	
	communities of Guildford and Fraser	
	Heights. It will complement the service	
	being provided by the pool at the North	
	Surrey Recreation Centre and the pool at	
Wast Name - O to to t	the Surrey Sport and Leisure Complex.	<b>#0.400.000</b>
West Newton Cricket Park	This new community park will feature a	\$3,400,000
raik	cricket and soccer field, pathway system, washrooms, parking lot and children's	
	play area.	
	play area.	

PROJECT	DESCRIPTION	ESTIMATED COST
North Surrey RCMP Detachment	New 80,000 square feet municipal policing facility.	\$36,000,000
Main Central Works yard	New Main works yard that will include Engineering Operations, Civic Facilities and Parks Operations	\$39,000,000
New South Works yard	New South Works yard that will include Engineering and Parks Operations and satellite administration services to residents.	\$5,000,000
New South Surrey Arts Centre	Space to be built within a commercial project, 25,000 square feet including a theatre, black box theatre and gallery space – Tenant Improvements	\$15,000,000
North Surrey Arena Replacement	Two new arenas to replace the North Surrey Arenas that have reached the life of the building.	\$30,000,000
New Ice Rink co- located with the Grandview Aquatic Centre	This new ice sheet which is part of the Build Surrey program would serve Cloverdale and South Surrey.	\$12,000,000



# CORPORATE REPORT

NO: R002 COUNCIL DATE: January 9, 2012

**REGULAR COUNCIL** 

TO: Mayor & Council DATE: January 4, 2012

FROM: General Manager, Engineering FILE: 0430-01

SUBJECT: Government of Canada - Long-term Infrastructure Plan

#### RECOMMENDATION

The Engineering Department recommends that Council:

- Receive this report as information, and
- 2. Authorize staff to engage in processes that the federal government establishes to obtain local government input into the development of a new Long Term Infrastructure Plan (the "Plan") for Canada and to provide further reports to Council complete with recommendations as appropriate to ensure that local government interests and opportunities are fully addressed in the new Plan.

#### INTENT

The intent of this report is to advise Council of the Government of Canada's proposed process for developing a long-term infrastructure plan and to obtain Council's support for participation in this process.

#### **BACKGROUND**

Canada's public infrastructure investments in the 1800's focused on canals and railways, uniting sparse populations and forming a basis for Confederation. In the first half of the twentieth century, public works throughout Canada responded to the new industrial reality and booming cities by means of electrification, reliable water, waste management, public transit, and other transportation investments. In the post World War II boom, the automobile became the symbol of prosperity, individuality and modernity and infrastructure investment mirrored this in the creation of the world's longest national highway. Enthusiasm for public infrastructure as nation building also extended to cultural facilities with libraries, arenas and art galleries constructed across the country. Following a decline in public infrastructure spending in the 1970's and 1980's, renewed interest in public works investments has emerged. In 2006 the Building Canada Plan committed \$33 billion to infrastructure with a further \$2 billion annual increase in 2009 under the Gas Tax Fund. In 2009, in response to the global economic downturn, additional billions of dollars in short-term funding were added under the Economic Action Plan, including the Infrastructure Stimulus Fund, the Building Canada Fund-Communities Top-Up, and the Green Infrastructure Fund.

Moving forward, the federal government is proposing to engage in a dialogue with provincial, territorial, and municipal governments to develop a new long-term public infrastructure plan, as outlined in the Backgrounder document attached as Appendix I. This process will be undertaken in three phases as follows:

**Phase I: Taking Stock** (Fall 2011 – Winter 2012) – This phase will take stock of past infrastructure investments to identify the many factors that have contributed to the success of thousands of projects throughout the country with a focus on the successes accomplished through strong partnerships.

**Phase II: Identifying Priorities** (Winter – Summer 2012) – This phase will build on the first round of analysis to build the technical and policy knowledge that will serve as the basis for the development of a long-term infrastructure plan and inform the broader discussions that will be the focus of the third phase of the process. During Phase II the federal government will work with other levels of government, stakeholders, experts, and leading practitioners to undertake research and analysis around the themes of the economy, the environment, stronger communities, infrastructure financing, and asset planning and sustainability.

**Phase III: Informing the Next Agenda** (Summer – Fall 2012) – This phase will focus on a constructive dialogue among all orders of government and other key stakeholders, building on the work of the first two phases, to explore the broad principles and future directions for public infrastructure in Canada and to identify key lessons from past plans and programs that can aid in the development of the next long-term public infrastructure plan.

#### **DISCUSSION**

In Canada, municipalities play the leading role in managing, building, operating, maintaining, rehabilitating and replacing public infrastructure. Municipalities own 65% of Canada's core public infrastructure (CPI) followed by Provinces who own 31% and the Federal Government at only 3.2% (see Figure 1 below). Considering that municipal government's share of the total public revenues is only 8%, there is a clear need for federal and provincial participation in infrastructure capital programs.

Figure 1

Net Stock of Public Capital Share 2009

Municipal 65.0%
Provincial 31.0%
Federal 3.2%

Source: Statistics Canada, Survey of Capital and Repair Expenditures. Core Public Infrastructure (Water, wastewater, recreation, culture, transit, roads, bridges) Recent investments by all orders of government through infrastructure programs have contributed to the renewal of Canada's Critical Public Infrastructure (CPI) (defined as bridges, roads, water, wastewater, transit, and cultural and recreational facilities). After remaining fairly stable throughout the 1980's and 1990's, investments in CPI increased rapidly over the last decade. The average age (used as an indication of the state of infrastructure) of Canada's CPI, peaked in 2001 at 17 years and then during the period 2001 – 2010 fell to 14.7 years. However, the Association of Consulting Engineers of Canada estimates that 50 percent of Canada's public infrastructure will have reached the end of its serviceable life by 2027. To maintain competitiveness and our standard of living and to safeguard a fragile economic recovery while supporting continued growth, prudent investment in public infrastructure remains very important. A predictable, stable, long-term funding plan will be necessary to plan for and meet continued infrastructure needs, building on the Partnership approach between Municipal, Provincial, and Federal governments that has proved very effective in the past decade.

#### CONCLUSION

Surrey, as one of Canada's most rapidly growing municipalities, is experiencing pressure for the on-going expansion of core public infrastructure and can only benefit from a federal long-term infrastructure investment plan and strengthened partnerships between all orders of government. Based on the above discussion, it is recommended that Council authorize staff to engage in the processes that the federal government establishes to obtain local government input into the development of the new Long Term Infrastructure Plan (the "Plan") for Canada and to provide further reports to Council complete with recommendations as appropriate to ensure that local government interests and opportunities are fully addressed in the new Plan.

Vincent Lalonde, P.Eng. General Manager, Engineering

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Appendix I - Backgrounder

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# Canad'ä

# Backgrounder

November 30, 2011

# The Engagement Process for Developing a Long-Term Infrastructure Plan

The Government of Canada is engaging its key partners – provinces, territories, the Federation of Canadian Municipalities and other stakeholders to develop a long-term infrastructure plan. Building on past achievements while strengthening partnerships between all orders of government, the process will roll out in three phases:

# Phase 1: Taking Stock (Fall 2011-Winter 2012)

Taking Stock is about working with our partners to review the accomplishments and results of past infrastructure investments. The Government of Canada will work together with provincial, territorial and municipal partners to review past infrastructure investments and initiatives and examine their benefits for communities.

# Phase II – Identifying Priorities (Winter-Summer 2012)

To help ensure all levels of government have the right information to make informed decisions on infrastructure investments, we will work with our partners and stakeholders, as well as with technical experts and academics, to build knowledge around five broad themes:

- 1) Infrastructure and the Economy
- 2) Infrastructure and the Environment
- 3) Infrastructure and Stronger Communities
- 4) Financing Infrastructure
- 5) Asset Planning and Sustainability

# Phase III – Informing the Next Agenda (Summer-Fall 2012)

Building on the work of the first two phases, we will have in-depth and constructive discussions with our provincial, territorial and municipal partners and other key stakeholders. Together, we will explore the broad principles and future directions for public infrastructure in Canada, and discuss key lessons learned from past plans and programs that can help develop the next long-term public infrastructure plan.

As this engagement process unfolds, <u>www.infrastructure.gc.ca</u> will feature regular updates, along with research publications as they are developed.

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# GOVERNMENT OF CANADA INVITES PARTNERS TO JOIN IN DEVELOPING A LONG-TERM INFRASTRUCTURE PLAN

November 30, 2011

OTTAWA, ONTARIO – The Honourable Denis Lebel, Minister of Transport, Infrastructure and Communities, and Minister of the Economic Development Agency of Canada for the Region of Quebec, today launched the formal engagement process that will bring together the Government of Canada, provinces, territories, the Federation of Canadian Municipalities and others to develop a new long-term plan for public infrastructure beyond the expiry of the Building Canada Plan in 2014.

"Completing the economic recovery remains our Government's top priority. Our new plan will help identify Canada's infrastructure priorities to meet the needs of Canadians and build a more prosperous, competitive, and sustainable economy," said Minister Lebel. "Working together with partners, we will take stock, identify opportunities, and build the foundation of a new infrastructure plan that supports economic growth and job creation."

The engagement process will take place in three phases over the next year. First, the Government of Canada will work together with its partners to take stock of recent accomplishments and their impacts, and examine the results of the significant investments that have been made by all orders of government. The second phase will be working with our partners and leading experts to collaborate on research and analysis that will inform and guide the long-term infrastructure plan.

This important work will lay the foundation for the third phase that will include a series of indepth discussions with partners to confirm the principles and priorities of the plan. The result: an effective, sustainable, long-term infrastructure plan for Canadians.

As the Government of Canada develops this new plan, it will continue to deliver significant infrastructure investments through the \$33-billion Building Canada Plan. It has also tabled legislation to make the \$2 billion Gas Tax Fund permanent, providing stable and predictable funding for municipalities to help support their local infrastructure priorities.

Through strong partnerships with provinces, territories, municipalities and other stakeholders, the Government of Canada is leading the way in investing in public infrastructure.

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### Contacts:

Pierre Floréa
Press Secretary
Office of the Minister of Transport, Infrastructure and Communities
613-991-0700

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Infrastructure Canada 613-960-9251 or toll-free 1-877-250-7154