

CORPORATE REPORT

NO: R140 COUNCIL DATE: June 25, 2012

REGULAR COUNCIL

TO: Mayor & Council DATE: June 18, 2012

FROM: General Manager, Finance & Technology FILE: 1880-20

SUBJECT: 2011 Statement of Financial Information

RECOMMENDATION

The Finance & Technology Department recommends that Council approve the 2011 Statement of Financial Information that is attached to this report as *Appendix "A"*.

BACKGROUND

The Financial Information Act (the "Act") was enacted in the fall of 1993 and requires all municipalities to provide the Province with a Statement of Financial Information on an annual basis. The Statement is to include, for the year being reported, the City's audited financial statements along with information regarding the remuneration paid to the Mayor and Council, the remuneration paid to every employee that the City paid more than \$75,000, the amount paid to any supplier of goods and/or services that the City paid more than \$25,000, and all grants paid by the City. The Act requires that Council approve the Statement of Financial Information prior to its submission to the Province. The Act also requires that this Statement be made available to the public before June 30th of the year following the year to which the information in the Statement applies.

DISCUSSION

The 2011 Statement of Financial Information has been prepared in accordance with the *Act* and is attached as *Appendix "A"* to this report. The Statement includes the 2011 audited financial statements, which were adopted by Council on May 7, 2012.

The remuneration and expenses paid to City staff are reported in the Statement under three categories as follows:

- <u>Base Salary</u>: This includes only the actual salary that the employee earned in 2011;
- <u>Vacation</u>, <u>Overtime and Other</u>: This includes any payout of earned time related to vacations, gratuity payments, pay for performance, lump sum payments, banked overtime, retirement and/or vehicle allowances; and
- <u>Expenses</u>: This includes any expenses paid by the City on behalf of the employee, including annual professional association and membership fees, conferences, training, seminars and travel related to City business.

CONCLUSION

The *Act* requires that municipalities provide the Province with a Statement of Financial Information for each calendar year that has been approved by Council. This Statement must be made available to the public before June 30th of the year following the year to which the information in the Statement applies. Based on the above discussion, it is recommended that Council approve the 2011 Statement of Financial Information, which is attached as Appendix "A" to this report and which has been prepared in accordance with the requirements of the *Act*.

Vivienne Wilke, CGA General Manager, Finance & Technology

Appendix "A": 2011 Statement of Financial Information for the City of Surrey

CITY OF SURREY

STATEMENT OF FINANCIAL INFORMATION

Year Ended December 31, 2011

(In Compliance with the Public Bodies Financial Information Act Statutes of British Columbia, Chapter 140)

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The undersigned, as authorized by the Financial Information Regulation, Schedule 1, subsection
9(2), approves all the statements and schedules included in this Statement of Financial
Information, produced under the Financial Information Act.

Dianne L. Watts Mayor, City of Surrey Vivienne Wilke, CGA General Manager, Finance & Technology

June 25, 2012

The Financial Statements contained in this Statement of Financial Information have been prepared by management in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants. The integrity and objectivity of these statements are management's responsibility. Management is also responsible for all statements and schedules and for ensuring that this information is consistent with the information contained in the audited financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Audit Committee is responsible for ensuring that management fulfils its responsibilities for financial reporting and internal controls. The Audit Committee meets with management, the internal auditor and the external auditors as required.

The external auditors, KPMG, conduct an independent examination, in accordance with generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Financial Information Act. Their examination includes a review and evaluation of the City's system of internal controls and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and fair access to the Audit Committee.

On behalf of The City of Surrey

Vivienne Wilke, CGA

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General Manager, Finance & Technology

June 18, 2012



FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2011



AUDIT COMMITTEE







Councillor Hayne, Member



Councillor Hunt, Member

The primary function of the Audit Committee is to assist the City Council in fulfilling its oversight responsibilities by reviewing the audited annual financial statements and other financial information, and the City's staff conduct within systems of internal controls and auditing processes.

REPORT from the General Manager, Finance & Technology

May 7, 2012

To Mayor Dianne L. Watts and Members of Council

In accordance with Sections 98 and 167 of the Community Charter, I am pleased to submit the Annual Financial Report for the City of Surrey for the year ended December 31, 2011. The report includes both the consolidated financial statements and the Auditors' Report.

The consolidated financial statements were prepared in accordance with Canadian Generally Accepted Accounting Principles (GAAP) as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA). The City continues to maintain a comprehensive system of internal controls to safeguard City assets and to provide reliable financial information.

City Council appointed the accounting firm of KPMG to conduct an audit and to express an opinion as to whether the consolidated financial statements present fairly the financial position of the City of Surrey as at December 31, 2011 and the result of its operations and its cash flows for the year then ended.

FINANCIAL OVERVIEW

2011 in Review

Surrey continued to experience strong growth through 2011. The implementation of the Build Surrey Program was a strong focus of activities in 2011 and is being undertaken to prepare the City for continued growth and development in the next decade. Citizens saw the opening of a new state-of-the-art library in City Centre and a multi-purpose recreation centre in Cloverdale. The construction of the New City Hall commenced in 2011 as part of the on-going transformation of the City Centre core that is becoming Metro Vancouver's next metropolitan centre.

The global economy remains unstable; however, Surrey continues to grow with its population expanding by approximately 12,000 residents in 2011. Residential construction in Surrey continues to shift from single family homes to multi-family dwellings with affordability driving this shift.

The City's revenues totalled \$654.8 million in 2011, which is down from \$699.1 million in 2010. This reduction was attributable to a decrease in developer-contributed assets and a reduction in capital contributions from the Federal and Provincial governments for infrastructure-related projects. The 2011 Financial Plan included a budgeted \$4.0 million transfer from surplus. The actual transfer from surplus was less than budgeted at \$1.9 million due to reduced operating expenditures and increased fee revenue.

The City remains in financially-sound condition. The City of Surrey received an "A" rating by the C.D. Howe Institute for budget management and financial reporting; being one of only three cities across Canada to receive this top rating.

The Surrey City Development Corporation (SCDC) converted its financial reporting framework in 2011 to Public Sector Accounting Standards. During the year, SCDC entered into three separate partnership agreements for the development of properties. The year 2011 marked a turning point for the SCDC with the company generating its first operating profit and moving towards self-sufficiency.

Investments

The City's investment policy, which complies with Community Charter requirements, outlines how City funds are invested to blend reasonable returns and with investment security while meeting the City's daily cash flow requirements. The average portfolio balance invested during the year was \$649.5 million, which earned interest of \$24.5 million, of which \$3.7 million was allocated to deferred development cost charges. The average rate of return on the City's investment portfolio was 3.39%.

Reserve Funds

The City's statutory reserve funds have decreased to \$100.6 million (\$106.5 million in 2010). This is mainly due to internal borrowing for the purpose of funding Build Surrey projects. Deferred development cost charges at the end of 2011 have remained relatively stable with a balance of \$183.9 million (\$184.4 million in 2010) as Surrey continues to experience steady development. These funds will be used for capital projects identified in the current Five-Year Financial Plan.

Financial Position

The City continues to maintain a strong financial position. Cash and investments have increased to \$719.4 million in 2011 from \$644.0 million in 2010, as a result of the City entering into a borrowing arrangement with the Municipal Finance Authority to fund projects being constructed under the Build Surrey Program.

THE FUTURE

The City will continue to be subject to change; including the implementation of a new financial system on January 1, 2013, the move to a new City Hall in September 2013, the implementation of an Electronic Content Management System, ongoing infrastructure development under the Build Surrey Program, including two new pools, and continuing population growth. These are just a glimpse of the myriad of activities with which City staff is involved, in addition to the on-going day-to-day delivery of municipal services such as water, sewer, drainage, roads, waste collection, etc.

Staff continues to stay abreast of new accounting standards as mandated by PSAB. Staff are currently in the process of identifying the impact of proposed changes in relation to accounting for Government Transfers, Tax Revenue, Liability for Contaminated Sites, Financial Instruments and Foreign Currency Translation. The changes related to these standards will be implemented between 2012 and 2015.

Efforts by the Surrey City Development Corporation, growth in areas such as City Centre, Campbell Heights and Grandview Heights, as well as the construction of new facilities identified as part of the Build Surrey Program will continue to attract additional business activity to the City.

Population projections show that Surrey will continue to welcome an average of 10,000 to 12,000 residents each year. Staff will continue to work efficiently and effectively in delivering quality services with modest revenue increases. The City's continued growth and expansion will require careful financial planning but will also offer opportunities in the months and years to come.

Sustainability, crime reduction, transportation, homelessness, social well-being and city beautification, continue to be a high priority for the City. City staff will continue to pursue new revenue opportunities and leverage the use of technology to recognize efficiencies that technology can deliver in the on-going delivery of services. This will allow the City to maintain property taxes at a level amongst the lowest in the region.

Under the leadership of City Council, the strong efforts of the City's employees and the numerous volunteers and benefactor organizations that contribute to the City's health and vitality, the City of Surrey is well positioned for continuing vibrancy into the future.

Respectfully submitted,

Vivienne Wilke, CGA

General Manager, Finance & Technology

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CITY OF SURREY



KPMG LLP Chartered Accountants Metrotower II Suite 2400 - 4720 Kingsway Burnaby BC V5H 4N2 Canada Telephone (604) 527-3600 Fax (604) 527-3636 Internet www.kpmg.ca

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council

We have audited the accompanying consolidated financial statements of the City of Surrey, which comprise the consolidated statement of financial position as at December 31, 2011 and the consolidated statements of operations, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Surrey as at December 31, 2011, and its consolidated results of operations, its changes in net consolidated financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The current year's supplementary information included in schedules 1 through 9 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Chartered Accountants

May 7, 2012

Burnaby, Canada

KPMG LLP

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	2011	2010
FINANCIAL ASSETS		
Cash and cash equivalents	\$ 43,612	\$ 24,226
Accounts receivable (note 2)	135,845	133,891
Properties available-for-sale (note 1 (i) (vii))	8,711	-
Investments (note 3)	675,749	619,739
	863,917	777,856
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities (note 4)	128,518	107,414
Deposits and prepayments (note 5)	141,278	129,397
Deferred revenue (note 6)	42,527	34,780
Deferred development cost charges (note 7)	183,889	184,404
Debenture debt (note 8)	100,000	-
	596,212	455,995
NET FINANCIAL ASSETS	267,705	321,861
NON-FINANCIAL ASSETS		
Tangible capital assets (note 10)	7,183,370	7,018,349
Inventories of supplies	1,012	1,002
Prepaid expenses	1,725	1,495
	7,186,107	7,020,846
ACCUMULATED SURPLUS (note 11)	\$ 7,453,812	\$ 7,342,707
Commitments and contingencies (note 12)		

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Vivienne Wilke, CGA General Manager Finance & Technology Department Dianne L. Watts Mayor, City of Surrey

To be read in conjunction with the Notes to the Consolidated Financial Statements

City of Surrey CONSOLIDATED STATEMENT OF OPERATIONS

For the year ended December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

		2011 Budget	2011	2010
	not	(unaudited tes 1(h) and 21)		(note 22)
REVENUES				
Taxation revenue (note 14)	\$	260,182	\$ 259,526	\$ 244,552
Sales of goods and services		153,209	159,469	152,822
Development cost charges (note 7)		97,400	57,045	56,899
Developer contributions		57,241	81,914	126,053
Investment income		28,334	20,890	21,940
Transfers from other governments (note 20)		30,313	34,695	61,417
Other		43,100	41,298	35,403
		669,779	654,837	699,086
EXPENSES				
Fire services		50,507	52,073	48,510
Police services		106,038	107,127	97,011
Water, sewer & drainage		127,546	141,507	119,654
Parks, recreation and culture		66,044	72,198	81,134
General government		54,270	54,292	57,651
Public works		49,011	55,441	43,315
Environment and health		25,835	25,582	21,821
Planning and development		21,366	20,638	18,144
Library services		15,253	14,874	13,852
		515,870	543,732	501,092
Annual Surplus		153,909	111,105	197,994
Accumulated Surplus, beginning of year		7,342,707	7,342,707	7,144,713
Accumulated Surplus, end of year	\$	7,496,616	\$ 7,453,812	\$ 7,342,707

To be read in conjunction with the Notes to the Consolidated Financial Statements

City of Surrey CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	2011 Budget	2011	2010
	(unaudited notes 1 (h) and 21)		
ANNUAL SURPLUS	\$ 153,909	\$ 111,105	\$ 197,994
Acquisition of tangible capital assets	(412,885)	(263,267)	(343,830)
Amortization of tangible capital assets	79,073	87,597	81,097
Loss (gain) on disposal of tangible capital assets	-	(3,256)	25,370
Proceeds on disposal of tangible capital assets	-	5,194	170
	(179,903)	(62,627)	(39,199)
Acquisition of inventories of supplies	-	(1,012)	(1,002)
Consumption of inventories of supplies	-	1,002	1,123
Acquisition of prepaid expenses	-	(1,725)	(1,495)
Use of prepaid expenses	-	1,495	1,940
Transfer to properties-available-for-sale	-	8,711	-
	-	8,471	566
Change in net financial assets	(179,903)	(54,156)	(38,633)
Net financial assets, beginning of year	321,861	321,861	360,494
Net financial assets, end of year	\$ 141,958	\$ \$267,705	\$ \$321,861

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For the year ended December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	2011	2010
Cash provided by (used in):		
OPERATING TRANSACTIONS		
Annual surplus	\$ 111,105	\$ 197,994
Non-cash charges to operations		
Amortization expense	87,597	81,097
Loss (gain) on disposal of tangible capital assets	(3,256)	25,370
Developer contributions of tangible capital assets (note 10 (b))	(66,524)	(111,680)
Change in non-cash operating working capital		
Accounts receivable	(1,954)	(33,977)
Inventories of supplies	(10)	121
Prepaid expenses	(230)	445
Accounts payable and accrued liabilities	21,104	14,242
Deposits and prepayments	11,881	13,058
Deferred revenue	7,747	(747)
Deferred development cost charges	(515)	(801)
Net change in cash from operating transactions	166,945	185,122
FINANCING TRANSACTIONS		
Proceeds from issuance of debenture debt	100,000	-
Cash provided by (used in) financing transactions	100,000	-
CAPITAL TRANSACTIONS		
Cash used to acquire tangible capital assets	(196,743)	(232,150)
Proceeds on disposal of tangible capital assets	5,194	170
Net change in cash from capital transactions	(191,549)	(231,980)
INVESTING TRANSACTIONS		
Decrease (increase) in investments	(56,010)	55,368
Increase in cash and cash equivalents	19,386	8,510
Cash and cash equivalents, beginning of year	24,226	15,716
Cash and cash equivalents, end of year	\$ 43,612	\$ 24,226

To be read in conjunction with the Notes to the Consolidated Financial Statements

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

GENERAL

The City of Surrey (the "City") is incorporated under the Local Government Act of British Columbia. The City's principal activities include the provision of local government services to residents of the incorporated area. These include administrative, protective, infrastructure, environmental, recreational, water and sewer services.

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City are prepared in accordance with Canadian generally accepted accounting principles as prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants.

a) Basis of consolidation

The consolidated financial statements are comprised of the City's Operating, Capital and Reserve Funds consolidated with the Surrey Public Library (the "Library"), Surrey City Development Corporation ("SCDC") and Surrey Homelessness and Housing Society ("SHHS"). The Library, SHHS and SCDC are consolidated as they are considered to be controlled by the City by virtue of their Board being appointed by the City. Interfund transactions, fund balances and activities are eliminated on consolidation.

The Library Services activities are maintained in separate operating and capital funds.

i) Operating Funds

These funds include the General, Water, and Sewer & Drainage Operating Funds as well as the Surrey Public Library. They are used to record the operating costs of the services provided by the City.

ii) Capital Funds

These funds include the General, Water, and Sewer & Drainage Capital Funds and Library Services. They are used to record the acquisition costs of tangible capital assets and any related debt outstanding.

iii) Reserve Funds

Under the Community Charter of British Columbia, City Council may, by by-law, establish reserve funds for specified purposes. Money in a reserve fund, and interest earned thereon, must be expended only for the purpose for which the fund was established. If the amount in a reserve fund is greater than required for the purposes for which it was established, City Council may transfer all or part of the amount to another reserve fund.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED):

a) Basis of consolidation (continued):

iv) Other Entities Funds

These funds include the operations of Surrey City Development Corporation and Surrey Homelessness and Housing Society. The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the organizations listed below. All inter-departmental and inter-entity accounts and transactions between these organizations are eliminated upon consolidation.

Surrey City Development Corporation ("SCDC") has the following government partnerships:

i) Surrey City Investment Corporation ("SCIC") - (100% owned and fully consolidated by SCDC)

SCIC has a 50% ownership in nine holding companies that are proportionately consolidated and referred to as the "Tower Holdings".

SCIC has a 29.4% ownership in the following entities (proportionately consolidated) referred to as the "Surrey Centre Limited Partnerships":

- Surrey Centre Office Limited Partnership
- Surrey Centre Hotel Limited Partnership
- Surrey Centre Residential Partnership
- ii) Grove Limited Partnership and Grove (G.P.) Inc. (50% owned and proportionately consolidated)
- iii) The Croydon Drive Development Limited Liability Partnership ("Croydon") (50% owned and proportionately consolidated)

v) Trust Funds

These funds account for assets which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's consolidated financial statements. Trust funds administered by the City are presented in note 16.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED):

b) Basis of accounting

The City follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measurable. The City is required to act as the agent for the collection of certain taxes and fees imposed by other authorities. Collections for other authorities are excluded from the City's taxation revenues. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and/or the creation of a legal obligation to pay. Interest expense is accrued as the obligation is incurred.

c) Government transfers

Restricted transfers from governments are deferred and recognized as revenue in the year in which the related expenditures are incurred. Unrestricted transfers are recognized as revenue when received.

d) Revenue recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Revenue recognition on sale of properties occurs when the City has transferred the significant risks and rewards of ownership. Property lease revenue includes all amounts earned from tenants including property tax and operating cost recoveries. Lease revenues are recognized on a straight-line basis over the term of the lease.

e) Deferred revenue

The City defers the portion of the revenue collected from permits, licenses and other fees relating to services not yet rendered. This revenue is recognized in the year in which related inspections are performed or other related services are provided.

f) Investment income

Investment income is reported as revenue in the period earned.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED):

g) Properties available-for-sale

Properties available for sale include real estate properties which are ready and available to be sold and for which there is a market. They are valued at the lower of cost or expected net realizable value.

h) Investments

Investments consist of demand deposits, short-term investments, bonds and debentures and are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments on a straight line basis.

i) Employee future benefits

The City and its employees participate in a Municipal Pension Plan. The Municipal Pension Plan is a multiemployer contributory defined benefit pension plan. Payments in the year are expensed.

Sick leave and post-employment benefits also accrue to the City's employees. The liability relating to these benefits is actuarially determined based on length of service, best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefit plans are accrued based on projected benefits pro-rated as employees render services necessary to earn the future benefits.

The liability for event driven benefits, such as disability benefits, is calculated after the event occurs.

i) Budget data

The unaudited budget data presented in these consolidated financial statements was included in the City of Surrey 2011 – 2015 Consolidated Financial Plan and was adopted through By-law #17299 on January 10, 2011.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

1 SIGNIFICANT ACCOUNTING POLICIES (CONTINUED):

k) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives as follows:

ASSET	USEFUL LIFE - YEARS
Land improvements	12 - 60
Buildings and improvements	10 - 50
Infrastructure	10 - 100
Machinery and equipment	5 - 40

Annual amortization is charged commencing on the date the asset is acquired or available for use. Work-in-progress amounts are not amortized until the asset is put into service.

ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are recorded as revenue. These assets include some land, road infrastructure, water and wastewater infrastructure, machinery and equipment assets.

iii) Intangible assets

Intangible assets, including works of art and historic assets are not recorded as assets in these financial statements.

iv) Interest capitalization

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED):

k) Non-financial assets (continued):

v) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all the benefits and risks incidental to ownership of the property are accounted for as capital leases and the related asset and obligation are recorded on the statement of financial position. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

vi) Inventories of supplies

Inventories of supplies held for consumption are recorded at the lower of cost and replacement cost.

vii) Work-in-progress

Work-in-progress are costs related to projects currently under planning, development or construction that will result in a finished asset at a future date. Costs related to planning, development or construction are capitalized until such time as the property is ready for use or sale.

viii) Impairment of properties available for sale and tangible capital assets

Properties available for sale and tangible capital assets are written down when conditions indicate that they no longer contribute to the City's ability to provide goods and services, or when the value of future economic benefits are less than their net book value. Any impairment is accounted for as an expense in the consolidated statement of operations. No impairments were identified or recorded during the year ended December 31, 2011 and 2010.

I) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period. Significant estimates include assumptions used in estimating contributed tangible capital assets, developer contributions, useful life for amortization, provisions for accrued liabilities, contingencies and in performing actuarial valuations of employee future benefits.

Actual results could differ from these estimates.

m) Segment disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information to achieve the objectives of the standard. The City of Surrey has provided definitions of segments used by the City (note1(a)) as well as presented financial information in segmented format (note 19).

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

2. ACCOUNTS RECEIVABLE

	:	2011	2010
General accounts receivable	\$ 56	,146	\$ 72,536
Development cost charges	34	,998	27,956
Property taxes	19	,171	18,112
Utility rates	10	,042	9,813
Due from joint venture partners	9	,597	-
Due from other authorities	4	,739	5,027
Debenture debt guarantee	1	,026	-
Tax sale properties		126	447
	\$ 135	,845	\$ 133,891

3. INVESTMENTS

	2011	2010
Investments maturing within one year	\$ 246,479	\$ 241,173
Investments maturing within two years	121,725	81,751
Investments maturing from three to seven years	307,545	296,815
	\$ 675,749	\$ 619,739

Average portfolio yield 3.39% (2010 - 3.92%). All investments can be liquidated on demand, and may have associated penalties on liquidation.

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2011	2010
Trade accounts payable	\$ 52,370	\$ 42,003
Due to Federal Government	24,224	22,550
Employee future benefits (note 9)	19,839	18,680
Due to joint venture partners	9,597	-
Contractors' holdbacks	9,016	10,052
Due to Regional Districts	6,802	8,758
Due to Province of British Columbia	4,260	3,951
Due to other government entities	1,397	1,420
Interest on debenture debt	1,013	-
	\$ 128,518	\$ 107,414

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

5. DEPOSITS AND PREPAYMENTS

3. DEI OSITO AND I HEI ATMENTS		
	2011	2010
Deposits		
Future works	\$ 31,552	\$ 28,383
Planning and permits	30,832	26,815
Engineering	22,661	21,642
Capital deposits	14,174	13,624
Pavement cuts	4,121	3,500
Boulevard trees	2,699	2,703
Latecomer	1,563	542
Other deposits	1,357	1,087
Developer works agreement	1,315	514
Amenities	271	252
Total Deposits	\$ 110,545	\$ 99,062
Prepaids		
Taxes	\$ 28,286	\$ 26,891
Utilities	1,859	2,074
Tax sale private purchase payment	586	1,368
Other prepaids	2	2
Total Prepaids	30,733	30,335
Total Deposits and Prepaids	\$ 141,278	\$ 129,397
6. DEFERRED REVENUE		
	2011	2010
Neighbourhood Concept Plans	\$ 20,657	\$ 19,460
Development/Building Permits	16,205	13,822
Other	5,665	1,498

\$

42,527

\$

34,780

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

7. DEFERRED DEVELOPMENT COST CHARGES

Development Cost Charges (DCC's) are collected to pay for 95% of the general capital costs due to development and 90% of utility capital costs on specified projects. In accordance with the Local Government Act, these funds must be deposited into a separate reserve fund. DCC's are deferred and recognized as revenue when the related costs are incurred.

	2011	2010
Deferred DCC's:		
Arterial roads	\$ 54,033	\$ 57,749
Parkland	44,314	49,159
Drainage/storm water detention	33,936	29,375
Sanitary sewer	18,472	16,961
Collector roads	15,247	13,372
Water	12,430	10,104
Area specific	2,733	3,913
Park development	2,724	3,771
	\$ 183,889	\$ 184,404
Deferred DCC's, beginning of year	\$ 184,404	\$ 185,205
DCC's levied for the year	52,828	50,891
Investment income	3,702	5,207
Total DCC's deferred	56,530	56,098
Revenue recognized for General Capital Fund	(49,878)	(45,701)
Revenue recognized for Water Capital	(1,922)	(2,652)
Revenue recognized for Sewer & Drainage Capital	(5,245)	(8,546)
Total DCC's recognized as revenue	(57,045)	(56,899)
Net decrease for the year	(515)	(801)
Deferred DCC's, end of year	\$ 183,889	\$ 184,404

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

8. DEBENTURE DEBT

The City obtains debt instruments through the Municipal Finance Authority (MFA) pursuant to security issuing by-laws under authority of the Community Charter to finance certain capital expenditures. Sinking fund balances managed by the MFA are netted against related long-term debt.

Gross amount of the debt and the amount of the sinking fund assets available to retire the debt are as follows:

	Gross debt	Sinking fund asset	Net debt 2011	Ne	t debt 2010
General Capital Fund	\$ 100,000	\$ -	\$ 100,000	\$	-

The 25 year borrowing was undertaken on April 4, 2011 with April 4, 2036 as the maturity date. The interest rate has been set at 4.2% in effect until April 4, 2021 (10 years). On April 4, 2021 the City has the option to retire the debt early or refinance the borrowing at a new interest rate for the remaining 15 years.

Sinking fund installments due over the next five years and thereafter are as follows:

	inking fund payments"	,	Actuarial sinking fund earnings		Total
2012	\$ 2,401	\$	-	\$	2,401
2013	2,401		96		2,497
2014	2,401		196		2,597
2015	2,401		300		2,701
2016	2,401		408		2,809
2017 and thereafter	48,025		38,970		86,995
Total	\$ 60,030	\$	39,970	\$	100,000

Interest charges on debt are as follows:

	2	011	2010
Cash for interest payments	\$ 2,	100 \$	-
Interest accrued at December 31	1,	013	-
Total interest expense	\$ 3,	113 \$	-

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

9. EMPLOYEE FUTURE BENEFITS

The City provides certain post-employment and sick leave benefits to its employees. These benefits include accumulated non-vested sick leave, post-employment service pay and post-retirement top-ups for dental, life insurance and accidental death, dismemberment insurance, vacation deferral, supplementary vacation and benefit continuation for disabled employees. The liability associated with these benefits is calculated based on the present value of expected future payments pro-rated for services, and is included in accounts payable and accrued liabilities.

	2011	2010
Accrued benefit liability:		
Balance, beginning of year	\$ 18,680	\$ 16,813
Current service cost	1,043	1,942
Interest cost	1,065	952
Amortization of actuarial loss	531	190
Benefits paid	(1,480)	(1,217)
Balance, end of year	\$ 19,839	\$ 18,680

An actuarial valuation for these benefits was performed to determine the City's accrued benefit obligation as at December 31, 2011. The difference between the actuarially determined accrued benefit obligation of \$25.3 million and the accrued benefit liability of \$19.8 million as at December 31, 2011 is an unamortized actuarial loss of \$5.5 million. The actuarial loss is amortized over a period equal to the employees' average remaining service lifetime of 11 years.

	2011	2010
Actuarial benefit obligation:		
Accrued benefit liability, end of year	\$ 19,839	\$ 18,680
Unamortized actuarial loss	5,526	5,050
Actuarial benefit obligation, end of year	\$ 25,365	\$ 23,730

Actuarial assumptions used to determine the City's accrued benefit obligation are as follows:

	2011	2010
Discount rate	3.75%	4.50%
Expected future inflation rate	2.00% - 2.50%	2.00% - 2.50%
Expected wage and salary range increases	0.50%	0.50%

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

10. TANGIBLE CAPITAL ASSETS

Cost	De	Balance at cember 31, 2010	Additions	[Disposals / WIP Allocations	Dec	Balance at ember 31, 2011
Land and land improvements	\$	1,660,727	\$ 54,179	\$	9,722	\$	1,705,184
Buildings		247,470	54,535		1,407		300,598
Infrastructure		3,771,527	83,640		2,254		3,852,913
Machinery and equipment		125,800	22,950		5,701		143,049
Land under road		2,392,460	47,714		-		2,440,174
Work-in-Progress		192,554	263,267		263,018		192,803
Total	\$	8,390,538	\$ 526,285	\$	282,102	\$	8,634,721

Accumulated Amortization	Dec	Balance at ember 31, 2010	An	nortization	,	Accumulated Amortization on Disposals	Decer	Balance at nber 31, 2011
Land and land improvements	\$	58,559	\$	3,604	\$	646	\$	61,517
Buildings		142,750		7,632		1,182		149,200
Infrastructure		1,104,390		62,099		1,076		1,165,413
Machinery and equipment		66,490		14,262		5,531		75,221
Total	\$	1,372,189	\$	87,597	\$	8,435	\$	1,451,351

De	cember 31, 2010	December 31, 2011
\$	1,602,168	\$ 1,643,667
	104,720	151,398
	2,667,137	2,687,500
	59,310	67,828
	2,392,460	2,440,174
	192,554	192,803
\$	7,018,349	\$ 7,183,370
	\$	104,720 2,667,137 59,310 2,392,460 192,554

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

10. TANGIBLE CAPITAL ASSETS (CONTINUED):

a) Work-in-progress

Work-in-progress having a value of \$192.8 million (2010 - \$192.6 million) has not been amortized. Amortization of these assets will commence when each specific asset is put into service.

b) Contributed Tangible Capital Assets

Contributed capital assets have been recognized at fair market value at the date of contribution. The value of contributed assets received during the year is \$66.5 million (2010 - \$111.7 million) comprised of roads infrastructure in the amount of \$56 million (2010 - \$63.5 million), water and wastewater infrastructure in the amount of \$7.9 million (2010 - \$44.7 million) and land and improvements in the amount of \$2.6 million (2010 - \$3.5 million).

c) Tangible Capital Assets Disclosed at Nominal Values

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value.

d) Intangible assets

The City manages and controls various works of art and non-operational historical cultural assets including buildings, artifacts, paintings and sculptures located at City sites and public display areas. These assets are not recorded as tangible capital assets and are not amortized.

e) Write-down of Tangible Capital Assets

There were no write downs of tangible capital assets during the year (2010 \$nil).

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

11. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus and reserves. Operating surplus for the City is as follows:

	2011	2010
Accumulated Surplus per Statement of Financial Position	\$ 7,453,812	\$ 7,342,707
Less:		
Invested in Tangible Capital Assets	7,147,649	7,018,349
Reserves set aside by Council		
Equipment and Building Replacement	38,157	40,268
Capital Legacy	28,417	30,424
Local Improvement Financing	14,435	13,847
Municipal Land	1,665	7,626
Environmental Stewardship	6,359	6,908
Park Land Acquisition	9,040	5,027
Water Claims	1,255	1,226
Parking Space	1,202	1,174
Affordable Housing	67	5
	100,597	106,505
Restricted Reserves		
Infrastructure Replacement	58,018	53,830
Self Insurance	14,442	18,554
Revenue Stabilization	9,723	9,124
Operating Emergencies	7,042	7,042
Environmental Emergencies	5,771	5,206
Prepaid Expenses	1,725	1,495
Inventories of Supplies	1,012	1,002
Committed Funds	110,114	114,785
	207,847	211,038
Other Entities		
Surrey City Development Corporation	(18,472)	(13,229)
Surrey Homelessness and Housing Society	8,720	8,847
	(9,752)	(4,382)
Total Restricted Funds	7,446,341	7,331,510
Unappropriated Surplus	\$ 7,471	\$ 11,197
- the terminal	/	+,.07

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

12. COMMITMENTS AND CONTINGENCIES

- a) The City has significant future contractual commitments for incomplete capital acquisitions and capital construction projects in progress. The City records the capital costs incurred to the end of the year on these projects as tangible capital assets. To provide for the completion of the projects, unexpended budget money for incomplete projects is appropriated as Committed Funds. The Financial Plan, updated annually, provides for the financing of these and future obligations within the estimated financial resources of the City.
- b) The City has a contingent liability with respect to debentures of the Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District and Greater Vancouver Regional District, to the extent provided in their respective Enabling Acts, Acts of Incorporation and Amending Acts. Management does not consider payment under this contingency to be likely and therefore no amounts have been accrued.
- c) The City is a shareholder of the Emergency Communications for Southwest British Columbia Incorporated (E-Comm) whose services provided include: regional 9-1-1 call centre for the Greater Vancouver Regional District; Wide Area Radio network; dispatch operations; and records management. The City holds 2 Class "A" shares and 1 Class "B" share (of a total of 26 Class "A" and 23 Class "B" shares issued and outstanding as at December 31, 2011). As a Class "A" shareholder, the City shares in both funding the future operations and capital obligations of E-Comm (in accordance with a cost sharing formula), including any lease obligations committed to by E-Comm up to the shareholder's withdrawal date. As a Class "B" shareholder, the City is obligated to share in funding of the ongoing operating costs.
- d) The City entered into an agreement with the YMCA of Greater Vancouver for the joint development of a facility in Surrey. The City contributed \$5.5 million towards the completion of the project, which was matched by the YMCA. The City has also provided a guarantee through an \$8.0 million non-recourse first collateral mortgage expiring August 31, 2012, in favour of the Royal Bank of Canada that is registered against the land and facility. The City does not expect to make any payments on the guarantee and no amounts have been accrued in the financial statements.
- e) The City insures itself through a combination of insurance policies and self-insurance. The City has a funded self-insurance appropriation (note 11). Based on estimates, this appropriation reasonably provides for all outstanding claims.

There are several lawsuits pending in which the City is involved. The outcome and amounts that may be payable, if any, under some of these claims, cannot be determined and accordingly only those claims in which a payment is considered likely and the amounts can be estimated have been accrued based on the best estimate of management.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

12. COMMITMENTS AND CONTINGENCIES (CONTINUED):

f) Debt Reserve Fund Demand Note

The City has a contingent liability with respect to the Municipal Finance Authority of BC's (MFA) Debt Reserve Fund Demand Note. As a condition of the borrowing undertaken by the City through MFA Debenture Issue No. 116 April 4, 2011, the City was required to contribute to the MFA Debt Reserve Fund through a demand note. The demand note will only be recorded as an asset and liability if a local government, under the joint and several agreement of the regional district, defaults on their loan obligation. Upon this action of default, the MFA may call the outstanding demand notes of the deficient regional district at which point the demand notes then become an asset and a liability of the associated members. Once the defaulting local government repays in full the defaulted position, the MFA will refund all called demand notes. It is generally unlikely that the funds will be demanded by the MFA, therefore the contingent liability has not been recorded in the consolidated financial statements. Demand note amounts are as follows:

Issue	LA	SI	Rgn SI	Purpose	Term	DRF Demand Note
116	17173	R10-2022	1139	Other	25	\$ 319
116	17180	R10-2357	1141	Other	25	637
116	17231	R11-124	1142	Other	25	1,036
					Total	\$ 1,992

g) Policing services

The City has a contract with the federal government whereby the federal government provides Royal Canadian Mounted Police ("RCMP") policing services. RCMP members and the federal government are currently in legal proceedings regarding pay raises for 2009 and 2010 that were retracted for RCMP members. As the final outcome of the legal action and the potential financial impact to the City is not determinable, the City has not recorded any provision for this matter in the financial statements as at December 31, 2011.

h) Land purchase

As at December 31, 2011 the City had a commitment to purchase a parcel of land valued at \$22.14 million with a completion date of January 5, 2012.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

13. PENSION PLAN

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trusteed pension plan. The Plan's Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer contributory pension plan. Basic pension benefits are defined. The Plan has about 173,000 active members, approximately 63,000 retired members. Active members include approximately 35,000 contributors from local governments.

The latest valuation as at December 31, 2009 indicated an unfunded liability of \$1,024 million for basic pension benefits. The next valuation will be as at December 31, 2012 with results expected to be available in 2013. Defined contribution plan accounting is applied to the Plan as the Plan exposes the participating entities to actuarial risks associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Plan assets and cost to individual entities participating in the Plan.

The City paid \$13.2 million for employer's contributions to the Plan in Fiscal 2011 (2010 - \$11.8 million) and employees contributed \$10.6 million to the Plan in Fiscal 2011 (2010 - \$9.2 million).

14. TAXATION REVENUE

	2011	2010
Tax collected:		
Property taxes	\$ 222,172	\$ 208,300
Collections for other authorities	241,149	234,216
Sewer frontage taxes	24,352	23,359
Grants-in-lieu of taxes	12,768	12,583
Other	234	293
	500,675	478,751
Less transfers to other authorities:		
Province of BC - School Taxes	182,591	177,047
Greater Vancouver Regional District	10,726	10,198
BC Assessment Authority	5,918	5,777
Greater Vancouver Transportation Authority	38,714	38,129
Other	3,200	3,048
	241,149	234,199
Taxation revenue	\$ 259,526	\$ 244,552

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

15. SIGNIFICANT TAXPAYERS

The City is not reliant upon the revenue from any specific large property taxpayers or businesses. Tax revenues received from the seven largest taxpayers amount to three percent of the City's annual gross taxation revenues.

16. TRUST FUNDS

These funds account for assets, which must be administered as directed by agreement or statute for certain beneficiaries. In accordance with PSAB recommendations on financial statement presentation for local governments, trust funds are not included in the City's Consolidated Financial Statements. Amounts administered by the City as trust funds are as follows:

Assets					2011	2010
Cash and short term investments					\$ 2,818	\$ 2,683
Equity	Employee Benefits Fund		Cemetery Perpetual Care Fund		2011	2010
Balance, beginning of year	\$	643	\$	2,040	\$ 2,683	\$ 2,535
Employment insurance rebate		87		-	87	84
Contributions		-		82	82	71
Interest revenue		15		48	63	80
Benefits purchased		(29)		-	(29)	(28)
Refunded to employees		(68)		-	(68)	(59)
Balance, end of year	\$	648	\$	2,170	\$ 2,818	\$ 2,683

17. SURREY HOMELESSNESS AND HOUSING SOCIETY

On June 22, 2007, the City of Surrey incorporated the Surrey Homelessness and Housing Society. The purposes of the Society are to raise funds for financing programs and projects that address homelessness in Surrey; conduct and provide financial assistance to homelessness housing initiatives; manage the disbursements of grants for projects and programs that address homelessness in Surrey and act to raise funds for these purposes. As the majority of members in the Society consist of City officials, the City is considered to have control over the Society's functions and the Society's financial information is fully consolidated within the City's financial statements.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

18. SURREY CITY DEVELOPMENT CORPORATION

On April 24, 2007 the City of Surrey incorporated a Development Corporation with broad powers to advance the commercial, industrial, institutional and residential development of the City. The City is the sole shareholder of the Development Corporation and has provided interest-bearing loans to sustain operations and finance development at this time. The Corporation's financial information is fully consolidated within the City's financial statements.

As at December 31, 2011, the Surrey City Development Corporation ("SCDC") has entered into Government Partnerships as follows:

a) The Grove Limited Partnership

The Grove Limited Partnership ("Grove") is a partnership between SCDC and Townline Grove Limited Partnership ("Townline") for the development of 141 three-level townhomes located in the East Clayton area of Surrey. SCDC contributed \$4,191,596 to the Grove, comprising beneficial interest in lands valued at \$2,850,000 and cash consideration of \$1,341,596, for a 50% interest in the Grove.

b) Croydon Drive Limited Partnership

Croydon Drive Limited Partnership ("Croydon") is a partnership between SCDC and Back Lot Holdings LLP for the development of two office buildings. There were no operations in Croydon for the year ended December 31, 2011.

c) Surrey Centre Tower Partnerships

Surrey Centre Tower Partnerships ("Surrey Centre") are various partnerships with Century Group and Delta West Developments Inc., through SCDC's wholly-owned subsidiary, Surrey City Investment Corporation ("SCIC"), for the development of a tower which will include retail, residential and office spaces. At December 31, 2011 SCDC is obligated to contribute assets totalling \$13.6 million in exchange for partnership units, of which \$9.6 million is payable to outside partners. At December 31, 2011 the partners are obligated to contribute assets totalling \$32.6 million in exchange for partnership units, of which 29.4% or \$9.6 million is receivable by SCDC.

For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

19. SEGMENTED INFORMATION

The City of Surrey is a diversified municipal government institution that provides a wide range of services to the citizens of Surrey, including Fire and Police Services; Parks, Recreation and Culture Services; General Government Services; Public Works Services; Solid Waste Management Services; Planning and Development Services; Water, Sewer and Drainage Services; and Surrey Public Library Services. For management reporting purposes the Government's operations and activities are organized and reported by Service Area. Service Areas were created for the purpose of recording specific activities and related objectives in accordance with legislated requirements.

City Departments and the activities for which they are responsible are reported in these Service Areas. The Departments listed in the Segmented Information, along with the services that each Department provides are listed below:

Fire Services

The mandate of the Fire Department is to enforce codes and maintain security by protecting life, property and the environment through the provision of emergency response services.

Police Services

The mandate of the Police Department includes enforcing laws, preventing crime, and maintaining peace, order and security.

Parks, Recreation and Culture Services – Parks, Recreation and Culture Department

The Parks, Recreation and Culture Department is responsible for planning, facilitating the development of, operating and maintaining high quality parks, recreation facilities, and cultural services.

General Government Services – Mayor & Councillors' Department, City Manager's Department, Finance & Technology Department, Human Resources Department, Surrey City Development Corporation and Surrey Homelessness and Housing Society

General Government Services includes those elements of the organization with responsibility for adopting by-laws, adopting administrative policy, levying taxes, acquiring, disposing and managing City assets, ensuring effective financial management, monitoring performance and ensuring that high quality City service standards are met. General Government Services also include the Surrey City Development Corporation, which engages in the provision of consulting services, land development activities, property acquisition/disposal and asset management. General Government Services also includes the Surrey Homelessness and Housing Society, which focuses on addressing homelessness in Surrey through raising funds and the provision of grants to worthy projects.

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For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

19. SEGMENTED INFORMATION (CONTINUED):

Public Works Services and Solid Waste Management Services – Engineering Department

The Engineering Department is responsible for the delivery of municipal services (garbage collection, recycling, and transportation systems).

Planning and Development Services - Planning and Development Department

The Planning and Development Department is responsible for preparing land use plans, by-laws and policies for sustainable development of the City and for reviewing and approving new land and building development.

Water, Sewer & Drainage Services - Water Department and Sewer & Drainage Department

The Water, Sewer & Drainage Utilities operate the water system to distribute water, operate the network of sewer mains, to collect sewage and convey such sewage to treatment plants and to operate the network of storm sewers and pump stations for stormwater management.

Surrey Public Library Services

The Surrey Public Library provides access to local and global information through its nine Library branches located throughout the City.



As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

											CONSO	LIDATE	D
	General Government	Planning and Development	Fire Services	Police Services	Parks, Recreation and Culture	Solid Waste Management	Public Works	Water, Sewer & Drainage	Library Services		2011		2010
REVENUES													
Taxation, grants-in-lieu, assessments	\$ 467,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,126	\$ 24,581	\$ -	\$	500,675	\$	478,751
Collections for other authorities	(241,149)	-	-	-	-	-	-	-	-		(241,149)		(234,199)
Taxation revenue	226,819	-	-	-	-	-	8,126	24,581			259,526		244,552
Sales of goods and services	9,523	2,222	1,554	891	19,412	28,743	3,869	93,100	155		159,469		152,822
Development cost charges	57,045	-	-	-	-	-	-	-	-		57,045		56,899
Developer contributions	10,208	-	-	-	121	-	61,761	9,783	41		81,914		126,053
Investment income	17,395	-	-	-	-	-	-	3,495	-		20,890		21,940
Transfers from other governments	4,086	-	-	8,392	391	-	18,316	2,612	898		34,695		61,417
Other	21,447	14,307	-	86	1,787	100	1,873	1,167	531		41,298		35,403
	346,523	16,529	1,554	9,369	21,711	28,843	93,945	134,738	1,625		654,837		699,086
EXPENSES													
Salaries and benefits	27,178	16,086	46,745	17,947	35,331	-	32,623	-	10,374		186,284		172,888
Consulting and professional services	3,130	747	105	83	6,317	1,013	2,710	3,998	108		18,211		16,016
RCMP contracted services	-	-	-	86,193	-	-	-	-			86,193		77,869
Telephone and communications	742	40	931	384	279	4	220	43	33		2,676		3,052
Regional district utility charges	-	-	-	-	-	-	-	63,860			63,860		59,463
Utilities	14	287	322	347	2,421	-	3,455	2,004	268		9,118		8,720
Garbage collection and disposal	-	11	23	12	128	18,247	13	-	11		18,445		17,115
Maintenance and small equipment	3,752	3,418	170	54	6,654	-	163	600	82		14,893		14,016
Insurance and claims	1,956	-	9	-	-	-	10	17	-		1,992		5,349
Leases and rentals	285	1	1	658	481	5	570	443	84		2,528		3,503
Supplies and materials	2,280	1,000	1,610	339	6,340	826	7,122	3,548	354		23,419		21,801
Advertising and media	272	19	27	4	430	163	16	13	626		1,570		1,925
Grants and sponsorships	1,545	41	-	-	65	-	-	-	-		1,651		1,665
Contract payments	1,092	126	15	-	2,057	481	12,714	12,079	47		28,611		18,827
Other	27	840	467	740	2,247	3	719	1,260	1,293		7,596		21,582
Cost recoveries, net	(1,322)	(1,981)	32	(724)	(1,501)	4,840	(31,912)	17,503	(544)		(15,609)		(24,926)
Interest on debenture debt	3,113	-	-	-	-	-	-	-	-		3,113		-
Other interests and fiscal services	1,295	-	-	-	284	-	-	-	5		1,584		1,130
Amortization expense	8,933	3	1,616	1,090	10,665	-	27,018	36,139	2,133		87,597		81,097
	54,292	20,638	52,073	107,127	72,198	25,582	55,441	141,507	14,874		543,732		501,092
Excess (deficiency) of revenues over expenses	292,231	(4,109)	(50,519)	(97,758)	(50,487)	3,261	38,504	(6,769)	(13,249)		111,105		197,994
Transfer from (to) operating funds	(46,000)	-	-	-	-	(3,116)	24,508	12,858	11,750		_		-
Transfer from (to) reserve funds	(30,947)	(186)	(1,377)	(1,700)	307	-	26,789	6,419	695		_		_
Transfer from (to) capital funds	15,197	982	-	-	33	-	(4,783)	(11,420)			_		_
Annual surplus (deficit)	\$ 230,481		\$ (51,896)	\$ (99,458)	\$ (50,147)	\$ 145		\$ 1,088		\$	111,105	\$	197,994
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For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

20. TRANSFERS FROM OTHER GOVERNMENTS

The City recognizes the transfer of government funding as expenses or revenues in the period that the events giving rise to the transfer occurred. The Government transfers reported on the Statement of Operations are:

	2011	2010
venue		
B.C. provincial government grants:		
Roads	\$ 8,699	\$ 7,817
Traffic Fine Revenue Sharing	8,034	2,379
Casino Revenue Sharing	2,841	2,889
Sewer Replacement	1,473	1,278
Library Operating	857	866
Victim Services	167	166
Child Care	145	88
Arts	59	90
BC One Card	36	36
Union of BC Municipalities	14	348
Resource Sharing	5	5
City Centre Library	-	9,794
Drainage	-	5,141
Newton Gym	-	736
Parks Development	-	338
Kwomais Point	-	41
BCSea Solar BC	-	3
Subtotal B.C. provincial government grants	22,330	32,015
Federal government grants:		
Roads	3,215	1,617
Parks Development	1,257	829
Keep of Prisoners	190	186
Urban Aboriginal Strategy	107	15
Summer Students	10	15
Child Care	4	30
BCSea Solar BC	2	
City Centre Library	_	9.794
Newton Gym	_	736
Cloverdale Arena		42
Kwomais Point	_	41
Subtotal federal government grants	4,785	13,305
TransLink:	4	,
Arterial Widening & Intersection Improvements	1,032	11,354
Arterial Paving	2.863	1.764
Arterial Bridges	2.398	2.027
Traffic Signals, Signs & Markings	404	350
Bicycle On/Off Street Network	657	103
Transit Projects	191	209
Transportation Management	35	290
Subtotal TransLink grants	7,580	16,097
ountotal Hallorilly Alalito	1,300	10,037

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For the year ended December 31, 2011 [tabular amounts in thousands of dollars]

21. BUDGET DATA

The unaudited budget data presented in these consolidated financial statements was included in the City of Surrey 2011 – 2015 Consolidated Financial Plan and was adopted through By-law #17299 on January 10, 2011. The following table reconciles the approved budget to the budget figures reported in these consolidated financial statements.

	Budget Amount
Revenues:	
Consolidated budget	\$ 669,779
Expenses:	
Consolidated budget	1,018,064
Annual deficit per approved budget	(348,285
Add:	
Capital additions	502,194
Annual surplus per statement of operations	\$ 153,909

22. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the presentation adopted for the current year.

23. SUBSFOUENT EVENTS

At December 31, 2011, the SCDC had entered into tentative agreements to sell certain lots of a property for estimated proceeds of \$12.5 million, subject to successful subdivision of the property.

At December 31, 2011, SCDC had entered into tentative agreements to sell properties in future years, which were subject to certain conditions and clauses in favour of the purchaser. The agreements were therefore not binding as at December 31, 2011. The properties have an estimated carrying value at year-end of \$8.6 million, with estimated proceeds of \$14.3 million. The properties were classified as held for sale as at December 31, 2011. All subject conditions were removed in February 2012.

On February 23, 2012, a credit facility was entered into by the Grove Limited Partnership for a maximum of \$32.9 million for which SCDC provided a corporate guarantee limited to the lesser of 50% of the indebtedness or \$15.5 million.

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SUPPLEMENTARY FINANCIAL INFORMATION



City of Surrey Schedule 1 STATEMENT OF FINANCIAL POSITION - BY FUND

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	C	PERATING FUN	DS			CAPITAL	FUNDS		0	THER ENTIT	TES		CONSOLIDATED	
	General	Water	Sewer & Drainage	Library Services	General	Water	Sewer & Drainage	Library Services	SCDC	SHHS	Reserve Funds	Adjustments	2011	2010
FINANCIAL ASSETS														
Cash and cash equivalents	\$ 34,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 241	\$ 8,841	\$ -	\$ -	\$ 43,612 \$	24,226
Accounts receivable	111,058	-	-	-	-	-	-	-	9,815	1	36,512	(21,541)	135,845	133,891
Investments	714,695	-	-	-	-	-	-	-	-	-	-	(38,946)	675,749	619,739
Properties available-for-sale	-	-	-	-	-	-	-	-	8,711	-	-		8,711	-
Due from other funds	26,457	87,036	63,628	1,561	64,279	-	-	-	-	-	268,759	(511,720)	-	-
	886,740	87,036	63,628	1,561	64,279	-	-	-	18,767	8,842	305,271	(572,207)	863,917	777,856
LIABILITIES														
Accounts payable and accrued liabilities	150,832	-	-	1,153	-	-	-	-	31,904	122	-	(55,493)	128,518	107,414
Deposits and prepayments	139,539	961	898	-	-	-	-	-	65	-	128	(313)	141,278	129,397
Due to other funds	511,134	-	-	-	-	-	-	-	3,404	-	-	(514,538)	-	-
Deferred revenue	21,743	-	-	124	-	-	-	-	3	-	20,657	-	42,527	34,780
Deferred development cost charges	-	-	-	-	-	-	-	-	-	-	183,889	-	183,889	184,404
Debenture debt	-	-	-	-	100,000	-	-	-	-	-	-	-	100,000	-
	823,248	961	898	1,277	100,000	-	-	-	35,376	122	204,674	(570,344)	596,212	455,995
Net Financial Assets	63,492	86,075	62,730	284	(35,721)	-	-	-	(16,609)	8,720	100,597	(1,863)	267,705	321,861
NON-FINANCIAL ASSETS														
Tangible capital assets	-	-	-	-	4,979,404	568,637	1,585,981	5,125	51,687	-	-	(7,464)	7,183,370	7,018,349
Inventories of supplies	520	431	61	-	-	-	-	-	-	-	-	-	1,012	1,002
Prepaid expenses	1,608	-	-	43	-	-	-	-	428	-	-	(354)	1,725	1,495
	2,128	431	61	43	4,979,404	568,637	1,585,981	5,125	52,115	-	-	(7,818)	7,186,107	7,020,846
Accumulated Surplus	\$ 65,620	\$ 86,506	\$ 62,791	\$ 327	\$ 4,943,683	\$ 568,637	\$ 1,585,981	\$ 5,125	\$ 35,506	\$ 8,720	\$ 100,597	\$ (9,681)	\$ 7,453,812 \$	7,342,707

City of Surrey Schedule 2 STATEMENT OF OPERATIONS - BY FUND

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

		OPERAT	ING FUNDS			CAPITAL	FUNDS		0	THER ENTI	TIES	CO	NSOLIDATEI	D
	General	Water	Sewer & Drainage	Library Services	General	Water	Sewer & Drainage	Library Services	SCDC	SHHS	Reserve Funds	Adjustments	2011	2010
REVENUES														(note 22)
Taxation, grants-in-lieu, assessments	\$ 476,094	\$ 90	\$ 24,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,675	\$ 478,751
Collections for other authorities	(241,149)	· -	-	<u>-</u>	<u>-</u>	-	_	-	_	-	-	-	(241,149)	(234,199)
Taxation revenue	234,945	90	24,491	-	<u> </u>	_		_		_	_	-	259,526	244,552
Sales of goods and services	65,816	57,257	35,843	155	-	-	-	-	340	-	58	_	159,469	152,822
Development cost charges	-	· -	-	-	-	-	-	-	_	-	57,045	_	57,045	56,899
Developer contributions	343	-	213	-	64,760	566	9,005	41	_	-	6,986	-	81,914	126,053
Investment income	14,866	2,009	1,486	-	_	-	· <u>-</u>	-	_	239	2,290	-	20,890	21,940
Transfers from other governments	11,771	-	-	898	19,414	-	2,612	-	_	-	-	_	34,695	61,417
Other	30,604	748	420	531	+	-	-	-	3,541	7	7,433	(1,986)	41,298	35,403
	358,345	60,104	62,453	1,584	84,174	566	11,617	41	3,881	246	73,812	(1,986)	654,837	699,086
EXPENSES														
Fire services	50,363	-	-	-	1,710	-	-	-	_	-	-	-	52,073	48,510
Police services	106,037	-	-	-	1,090	-	-	-	_	-	-	_	107,127	97,011
Water, sewer & drainage	-	51,999	52,169	-	-	8,147	29,192	-	_	-	-	-	141,507	119,654
Parks, recreation and culture	61,769	-	-	-	10,429	-	-	-	_	-	-	-	72,198	81,134
General government	43,324	-	-	-	15,760	-	-	-	1,655	372	-	(6,819)	54,292	57,651
Public works	28,387	-	-	-	27,054	-	-	-	-	-	-	-	55,441	43,315
Environment and health	25,582	-	-	-	-	-	-	-	-	-	-	-	25,582	21,821
Planning and development	20,634	-	-	-	4	-	-	-	-	-	-	-	20,638	18,144
Library services	-	-	-	12,741	-	-	-	2,133	-	-	-	-	14,874	13,852
	336,096	51,999	52,169	12,741	56,047	8,147	29,192	2,133	1,655	372	-	(6,819)	543,732	501,092
Excess (deficiency) of revenues over expenses	22,249	8,105	10,284	(11,157)	28,127	(7,581)	(17,575)	(2,092)	2,226	(126)	73,812	4,833	111,105	197,994
Transfer from (to) operating funds	(9,280)	(285)	(1,666)	11,231	(25,912)	6,999	11,196	1,309	36,127	-	6,683	(36,402)	-	-
Transfer from (to) reserve funds	(7,172)	(289)	777	-	79,777	1,757	4,174	695	-	-	-	(79,719)	-	-
Transfer from (to) capital funds	(14,909)	(5,895)	(8,914)	-	-	-	-	-	-	-	(86,403)	116,121	-	-
Annual surplus (deficit)	(9,112)	1,636	481	74	81,992	1,175	(2,205)	(88)	38,353	(126)	(5,908)	4,833	111,105	197,994
Accumulated surplus, beginning of year	74,732	84,870	62,310	253	4,861,691	567,462	1,588,186	5,213	(2,847)	8,846	106,505	(14,514)	7,342,707	7,144,713
Accumulated surplus, end of year	\$ 65,620	\$ 86,506	\$ 62,791	\$ 327	\$ 4,943,683	\$ 568,637	\$ 1,585,981	\$ 5,125	\$ 35,506	\$ 8,720	\$ 100,597	\$ (9,681)	\$ 7,453,812	\$ 7,342,707

City of Surrey Schedule 3 GENERAL OPERATING FUND

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	Los	2011 Tax y Budget	2011 Actuals	2010 Actuals
	LC	y buuget	 schedule 2)	Actuals
REVENUES				
Taxation, grants-in-lieu, assessments	\$	477,195	\$ 476,094	\$ 455,107
Collections for other authorities		(242,366)	(241,149)	(234,199
Taxation revenue		234,829	234,945	220,908
Sales of goods and services		86,088	65,816	55,853
Investment income		12,991	14,866	13,052
Transfers from other governments		10,364	11,771	6,235
Other		7,689	30,947	31,936
		351,961	358,345	327,984
EXPENSES				
Fire services		48,749	50,363	46,773
Police services		105,238	106,037	96,427
Parks, recreation and culture		55,295	61,769	61,707
General government		47,144	43,324	35,807
Public works		24,338	28,387	23,630
Environment and health		25,835	25,582	21,821
Planning and development		21,362	20,634	18,140
		327,961	336,096	304,305
Excess of revenues over expenses		24,000	22,249	23,679
Transfers to other funds and reserves		(24,000)	(31,361)	(45,875
Annual deficit	\$	-	(9,112)	(22,196
Accumulated surplus, beginning of year			74,732	96,928
Accumulated surplus, end of year			\$ 65,620	\$ 74,732

The 2011 Tax Levy Budget was used to determine 2011 taxation rates.

For the year ended December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	2011 Utility tes Budget		2011 Actuals	2010 Actuals
		(sc	hedule 2)	
REVENUES				
Taxation, grants-in-lieu, assessments	\$ 122	\$	90	\$ 154
Sales of goods and services	55,114		57,257	60,435
Investment income	2,750		2,009	2,391
Other	545		748	703
	58,531		60,104	63,683
EXPENSES				
Water operations	49,585		51,999	46,288
	49,585		51,999	46,288
Excess of revenues over expenses	8,946		8,105	17,395
Transfers to other funds and reserves	(8,946)		(6,469)	(6,350)
Annual surplus (deficit)	\$ -		1,636	11,045
Accumulated surplus, beginning of year			84,870	73,825
Accumulated surplus, end of year		\$	86,506	\$ 84,870

The 2011 Tax Levy Budget was used to determine 2011 taxation rates.

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City of Surrey Schedule 5 SEWER & DRAINAGE OPERATING FUND

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	011 Utility tes Budget		2011 Actuals	2010 Actuals
		(:	schedule 2)	
REVENUES				
Taxation, grants-in-lieu, assessments	\$ 25,231	\$	24,491	\$ 23,490
Sales of goods and services	34,181		35,843	35,944
Investment income	2,000		1,486	1,902
Other	298		633	836
	61,710		62,453	62,172
EXPENSES				
Sewer & drainage operations	44,218		52,169	45,792
	44,218		52,169	45,792
Excess of revenues over expenses	17,492		10,284	16,380
Transfers to other funds and reserves	(17,492)		(9,803)	(12,365)
Annual surplus	\$ -		481	4,015
Accumulated surplus, beginning of year			62,310	58,295
Accumulated surplus, end of year		\$	62,791	\$ 62,310

The 2011 Tax Levy Budget was used to determine 2011 taxation rates.

.



As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	 ment and Building lacement	***	Municipal Land	Park Land cquisition	*Capital Legacy	onmental wardship	**Local rovement inancing	Water Claims	ordable ousing		rking pace	Reserves Subtotal
Balance, beginning of year	\$ 40,268	\$	7,626	\$ 5,027	\$ 30,424	\$ 6,908	\$ 13,847	\$ 1,226	\$ 5	\$ 1	1,174	\$ 106,505
Investment income	946		35	118	715	162	257	29	-		28	2,290
Asset disposals	2		7,369	-	-	-	-	-	62		-	7,433
Other revenue	-		58	3,895	-	-	-	-	-		-	3,953
	948		7,462	4,013	715	162	257	29	62		28	13,676
Transfers from (to)												
Operating funds	6,534		2,826	-	2,071	(74)	331	-	-		-	11,688
Capital funds	(9,593)		(16,249)	-	(4,793)	(637)	-	-	-		-	(31,272)
	(3,059)		(13,423)	-	(2,722)	(711)	331	-	-		-	(19,584)
Balance, end of year	\$ 38,157	\$	1,665	\$ 9,040	\$ 28,417	\$ 6,359	\$ 14,435	\$ 1,255	\$ 67	\$ 1	1,202	\$ 100,597

ADDITIONAL INFORMATION:

* Capital Legacy Reserve Fund (created by Bylaw in 1999):

The City borrows from this Fund to finance capital projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council. The debt costs are provided for annually within the operating budget of each capital project.

Capital Legacy Fund Prior to Borrowing	\$ 49,330
Principal Repayable, Tom Binnie/Chuck Bailey Multi-purpose Centre Loan	(6,196)
Principal Repayable, Fraser Heights Fitness Facility Loan	(5,261)
Principal Repayable, Artificial Turf Fields - Tamanawis Loan	(2,902)
Principal Repayable, Artificial Turf Fields - Hjorth & Newton Loan	(2,444)
Principal Repayable, SPCA Shared Facility Loan	(2,180)
Principal Repayable, Tom Binnie Covered Youth Park Loan	(900)
Principal Repayable, Newton Athletic Park Cricket Pitches Loan	(541)
Principal Repayable, Parking Meters Loan	(404)
Principal Repayable, Newton Athletic Park Master Plan Loan	(65)
Principal Repayable, Grandview Heights Pool Loan	(20)
Funds on Hand for Financing Projects	\$ 28,417

** Local Improvement Financing Reserve Fund:

The City borrows from this Fund to finance local improvement projects. The property owners' share, repayable with interest over 10 years, is levied against the benefiting properties. The City's share, repayable with interest over 10 years, is provided for annually within General Operating Fund debt costs.

Equity, December 31, 2011	\$ 14,435
Receivable From Property Owners	(2,923)
Funds on Hand For Financing Projects	\$ 11,512

*** Municipal Land Reserve Fund:

The City borrows from this Fund to finance specified projects. Principal and interest repayment schedules are based upon reasonable business case plans approved by City Council.

Municipal Land Fund Prior to Borrowing	\$ 54,095
Principal Repayable, Campbell Height Land Acquisition Loan	(31,387)
Principal Repayable, City Centre Land Loan	(12,547)
Principal Repayable, City Centre Social Lands Loan	(3,705)
Principal Repayable, City Centre Development Loan	(2,235)
Principal Repayable, Social Housing Loan	(1,311)
Principal Repayable, Heritage Railway Loan	(1,243)
Principal Repayable, Bio-Fuel Facility Loan	(2)
Funds on Hand for Financing Projects	\$ 1,665

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

		2011	2010	2009	2008	2007
RESERVE FUNDS		2011	2010	 2009	 2000	2007
Equipment and building replacement	\$	38,157	\$ 40,268	\$ 42,556	\$ 41,817	\$ 38,432
Municipal land		1,665	7,626	36,754	31,356	43,835
Park land acquisition		9,040	5,027	2,080	3,954	17,241
Capital legacy		28,417	30,424	32,820	36,524	32,199
Environmental stewardship		6,359	6,908	6,740	6,427	6,257
Local improvement financing		14,435	13,847	13,178	12,415	11,597
Water claims		1,255	1,226	1,188	1,142	1,098
Affordable housing		67	5	122	654	373
Parking space		1,202	1,174	1,138	1,094	1,053
		100,597	106,505	136,576	135,383	152,085
Restricted capital reserves		-	-	-	1,704	6,865
	\$	100,597	\$ 106,505	\$ 136,576	\$ 137,087	\$ 158,950
UNAPPROPRIATED SURPLUS						
General operating fund	\$	8,793	\$ 12,519	\$ 12,479	\$ 12,320	\$ 10,599
Employee future benefits		(6,998)	(6,998)	(6,998)	(6,998)	(6,998)
Water operating fund		3,000	3,000	3,000	3,000	3,000
Sewer & Drainage operating fund		3,000	3,000	3,000	3,000	3,000
Library Services		(324)	(324)	(276)	(425)	(436)
		7,471	11,197	11,205	10,897	9,165
Other Entities						
Surrey City Development Corp		(18,472)	(13,229)	(11,170)	(3,619)	(644)
Surrey Homelessness and Housing Society		8,720	8,847	8,784	9,155	9,000
	\$	(2,281)	\$ 6,815	\$ 8,819	\$ 16,433	\$ 17,521
APPROPRIATED SURPLUS						
Operating contingency and emergencies	\$	7,042	\$ 7,042	\$ 6,762	\$ 6,535	\$ 6,535
Environmental emergencies		5,771	5,206	4,782	4,649	4,177
Revenue stabilization		9,723	9,124	11,645	14,507	13,384
Self insurance		14,442	18,554	23,096	23,139	24,971
Infrastructure replacement		58,018	53,830	38,901	38,658	36,373
	\$	94,996	\$ 93,756	\$ 85,186	\$ 87,488	\$ 85,440
COMMITTED FUNDS						
General operating	\$	43,784	\$ 46,575	\$ 65,727	\$ 69,987	\$ 78,308
Inventories of supplies		1,012	1,002	1,123	1,136	-
Library Services		608	532	466	487	401
Prepaid expenses		1,725	1,495	1,940	611	-
Sewer & Drainage operating and capital		31,991	34,410	32,212	28,943	25,191
Water operating and capital		33,731	33,268	31,508	32,806	25,606
	\$	112,851	\$ 117,282	\$ 132,976	\$ 133,970	\$ 129,506
EQUITY IN TANGIBLE CAPITAL ASSI	ETS					
General operating and capital	\$	4,971,940	\$ 4,847,177	\$ 4,652,861	\$ 4,492,203	\$ 4,227,474
Water operating and capital		568,637	567,462	558,172	531,188	517,686
Sewer & Drainage operating and capital		1,585,981	1,588,186	1,555,830	1,494,871	1,476,252
Library Services		5,125	5,213	5,303	5,694	7,151
Surrey City Development Corp		51,687	10,311	8,990	2,444	374
Borrowing expenditures		(35,721)	-			-
	\$	7,147,649	\$ 7,018,349	\$ 6,781,156	\$ 6,526,400	\$ 6,228,937

For the year ended December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

		2011	2010	2009	2008	2007
TAXATION REVENUE						
Property taxes	\$	222,172	\$ 208,300	\$ 194,236	\$ 179,520	\$ 165,691
Sewer frontage taxes		24,352	23,359	22,915	21,762	20,331
Grants-in-lieu of taxes		12,768	12,583	11,996	11,271	10,017
Other		234	293	314	319	284
Collections for other authorities						
Province of BC - School taxes		182,591	177,047	173,699	169,051	161,514
Greater Vancouver Regional District		10,726	10,214	7,313	11,985	18,194
BC Assessment Authority		5,918	5,777	5,596	5,268	4,983
Greater Vancouver Transportation Authority		38,714	38,129	37,057	34,169	35,689
Other		3,200	3,049	2,018	4,070	5,536
		500,675	478,751	455,144	437,415	422,239
Collections for other authorities		(241,149)	(234,199)	(225,683)	(224,559)	(225,915
		259,526	244,552	229,461	212,856	196,324
SALES OF GOODS AND SERVICES						
Application fees		2,127	2,014	1,059	1,953	2,298
Recreation and culture		17,815	16,690	16,340	15,197	12,257
Utility rates and fees		121,747	121,643	102,460	95,332	89,592
Other		17,780	12,475	10,596	11,866	15,654
		159,469	152,822	130,455	124,348	119,801
DEVELOPMENT COST CHARGES		57,045	56,899	63,856	49,048	79,730
DEVELOPER CONTRIBUTIONS		81,913	142,150	147,916	222,983	31,102
INVESTMENT INCOME		20,890	21,940	23,736	26,696	26,798
TRANSFERS FROM OTHER GOVERNME	ENT	S				
Provincial government		29,911	32,015	17,933	21,505	12,355
Federal government		4,785	13,305	1,534	1,253	359
		34,696	45,320	19,467	22,758	12,714
OTHER			,			
Licenses and permits		19,978	20,204	19,661	21,756	20,907
Leases and rentals		4,942	5,105	4,800	5,280	5,257
Penalties and interest on taxes		4,184	3,873	3,929	3,512	3,231
Miscellaneous		3,898	3,669	6,743	3,424	2,964
Asset disposals		8,296	2,552	3,021	4,033	10,467
		41,298	35,403	38,154	38,005	42,826
TOTAL REVENUES	\$	654,837	\$ 699,086	\$ 653,045	\$ 696,694	\$ 509,295

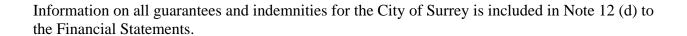
City of Surrey Schedule 9 CONSOLIDATED EXPENSES

As at December 31, 2011, with comparative figures for 2010 [in thousands of dollars]

	2011	2010	2009	2008	2007
BY FUNCTION					
Fire services	\$ 52,073	\$ 48,510	\$ 46,881	\$ 44,308	\$ 41,227
Police services	107,127	97,011	91,392	84,969	79,663
Water, sewer and drainage	141,507	119,654	120,829	104,223	101,578
Parks, recreation and culture	72,198	81,134	64,720	56,451	48,613
General government	54,292	57,651	35,724	36,806	31,697
Public works	55,441	43,315	46,931	40,247	37,702
Environment and health	25,582	21,821	21,020	20,013	15,984
Planning and development	20,638	18,144	17,567	16,097	14,594
Library services	14,874	13,852	13,370	14,140	13,163
	\$ 543,732	\$ 501,092	\$ 458,434	\$ 417,254	\$ 384,221
BY OBJECT					
Salaries and benefits	\$ 186,284	\$ 172,888	\$ 159,495	\$ 150,104	\$ 139,332
Consulting and professional services	18,211	16,016	13,174	8,843	7,101
RCMP contracted services	86,193	77,869	73,552	67,872	61,757
Telephone and communications	2,676	3,052	3,115	2,928	2,951
Regional district utility charges	63,860	59,463	57,561	52,006	49,709
Utilities	9,118	8,720	8,257	8,080	7,690
Garbage collection and disposal	18,445	17,115	18,310	14,726	13,943
Maintenance and small equipment	14,893	14,016	7,616	6,622	5,436
Insurance and claims	1,992	5,349	2,286	4,633	5,221
Leases and rentals	2,528	3,503	2,935	6,535	2,991
Supplies and materials	23,419	21,801	25,293	21,419	18,126
Advertising and media	1,570	1,925	1,366	3,097	2,695
Grants and sponshorships	1,651	1,665	3,213	2,011	1,323
Contract payments	28,611	18,827	20,110	16,917	15,220
Other	7,596	21,582	3,290	2,018	1,722
Cost recoveries, net	(15,609)	(24,926)	(18,591)	(23,677)	(20,634)
Interest on debenture debt (note 8)	3,113	-	-	-	-
Interest, fiscal services and other	1,584	1,130	1,025	1,355	1,283
	456,135	419,995	382,007	345,489	315,866
Amortization expense	87,597	81,097	76,427	71,765	68,355
	\$ 543,732	\$ 501,092	\$ 458,434	\$ 417,254	\$ 384,221

Information on the City of Surrey's outstanding debt is included in Note 8 to the Financial Statements.

Prepared under the Financial Information Regulation, Schedule 1, section 4



Prepared under the Financial Information Regulation, Schedule 1, section 5

Regulations require the City of Surrey to report the total amount of remuneration for each employee that exceeds \$75,000 in the year reported. However, certain exceptions have been noted below:

- 1. Certain employees were hired part way through the year and their remuneration does not reflect a full years cost.
- 2. Some employees terminated their employment part way through the year and their remuneration does not reflect a full years cost.

Prepared under the Financial Information Regulation, Schedule 1, subsection 6(2)

		BLE BENEFITS			
ELECTED OFFICIALS	BASE SALARY		& OTHER	EXPENSES	
				*	
Mayor Watts	\$ 116,638	\$	13,826	\$	29,618
Councillor Bose	\$ 61,129	\$	86	\$	9,115
Councillor Gill	\$ 64,212	\$	86	\$	19,644
Councillor Hayne	\$ 3,082	\$	-	\$	124
Councillor Hepner	\$ 59,278	\$	79	\$	29,480
Councillor Hunt	\$ 64,808	\$	86	\$	19,499
Councillor Martin	\$ 61,655	\$	86	\$	9,111
Councillor Rasode	\$ 63,445	\$	86	\$	33,360
Councillor Steele	\$ 59,014	\$	86	\$	6,452
Councillor Villeneuve	\$ 64,212	\$	86	\$	11,050
TOTAL - ELECTED OFFICIALS	\$ 617,473	\$	14,507	\$	167,453

^{*} Includes car allowance of \$13,740

Reconciliation to Council Remuneration Corporate Report							
Base Salary	\$	617,473					
Taxable Benefits & Other	\$	14,507					
Expenses	\$	167,453					
Per SOFI	\$	799,433					
Deduct life insurance premium **	-\$	767					
Per Corporate Report	\$	798,666					

^{**} Not recorded in mayor and councillors' expense G/L in 2011; will be recorded in 2012

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Acaster,Brad A.	101,116.73	5,687.07	-
Acob,Rizal A.	92,851.33	11,485.05	174.48
Adams,Laurie S	87,188.25	9,565.09	3,052.92
Afridi,Amer A	99,839.69	4,815.58	1,598.25
Ainscough, Thomas A.	95,481.73	1,255.41	2,088.80
Aldcorn,Robert	81,245.76	5,364.64	_,=====================================
Alizadeh Eghyanous, Farhad	105,262.60	11,882.82	5,234.65
Allegretto, Richard N.	103,046.40	5,628.49	3,484.19
Ambardar,Robert R	102,314.01	18,058.09	476.40
Amos,Daniel C.	81,845.52	5,795.24	50.00
Anbesso, Assegid M	72,963.33	2,628.62	815.14
Anuik,Lorne A.	87,531.31	3,712.09	5,299.83
Arason,Jeff R.	125,899.33	10,688.72	7,542.41
Arbo,Erik D.	83,835.07	4,908.21	5.60
Arlt,Tim J.	105,262.64	20,500.68	649.48
Arnett,John K	72,246.43	4,203.82	-
Asadian, Yalda	74,693.09	1,935.11	2,621.93
Aven,Neal W.	74,711.06	2,418.12	1,802.73
Ayach,Liana L.	68,140.48	7,437.29	1,149.00
Babyak,Gerard A.	73,172.68	4,938.15	1,408.00
Bachand,M. David	100,130.43	8,939.99	2,465.00
Bahia,Sukhjit S.	74,711.06	7,962.13	1,072.65
Baillie,Timothy J.	85,220.96	45,119.72	20.39
Bains, Jaspreet S.	72,881.80	3,477.49	2,110.52
Baird,David C.	86,816.91	8,842.90	-
Baldwin,Ryan W.	82,079.89	7,742.60	-
Bamford,Richard	86,477.96	5,590.33	-
Bandurka, Donald P.	87,265.24	5,013.86	192.20
BaObaid, Wajeih	71,651.48	19,873.47	262.07
Barber, Duncan	81,866.46	7,054.33	-
Barber,Howard G.	98,094.79	12,693.09	487.20
Barberis, Evan	73,850.45	2,173.79	7,640.46
Barclay, Michael	73,595.77	2,719.78	591.46
Bargen,Henry	101,916.25	8,300.38	-
Barnscher, Daniel A.	132,870.84	19,784.83	1,917.71
Baron,Carolyn A.	123,050.99	14,658.61	3,425.51
Bartlett,Scott M.	83,283.23	8,633.03	-
Bayda,Merv	73,082.23	4,965.00	239.91
Becker,Edward W.	81,838.70	6,631.89	-
Beenham,Kevin R.	100,882.00	9,784.28	-
Bell,R. Mark	100,779.86	8,725.29	-
Bellefontaine, Philip J.	117,944.64	11,024.17	1,527.35
Bello,Hernan H.	90,849.78	3,525.88	331.92

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Benes, John L.	100,695.50	8,524.92	-
Benson, Marty G.	74,434.58	2,628.13	5,058.59
Bentley, Darin R.	81,893.27	10,639.57	-
Berdusco,Kevin A	81,866.00	7,541.27	-
Berg, Douglas E.	89,125.46	9,044.48	-
Berg,Fred N.	100,321.13	12,036.04	1,276.58
Bergen,Brian D.	86,537.31	8,022.41 -	188.00
Berg-Iverson, Keith W.	86,142.06	9,979.09	5.60
Bernat,Siegfried	80,376.38	5,234.49	127.84
Bertoia,Daniel R	86,624.73	7,713.56	-
Bertoia,Mark A	81,547.20	7,157.48	5.60
Berube,Marc	100,261.69	12,756.50	239.24
Best,Jeffrey W.	101,831.73	12,820.38	5.60
Best,Rob M.	87,907.96	17,772.63	791.06
Betts,Mark E.	83,065.28	9,403.81	-
Bhullar-Gill,Sally S	92,605.55	11,027.62	6,515.36
Blackburn, Timothy A.	101,505.51	9,917.01	-
Blom, James W.	91,334.66	9,671.82	-
Boan, Jaime A.	140,171.41	17,930.16	1,603.08
Bobsien,Alex W.	88,516.64	5,346.54	-
Bodnark,Richard D.	81,283.83	6,887.81	-
Boechler, Dave F.	101,888.08	8,253.66	-
Bogen,Jan E.	83,063.47	6,424.26	-
Boles,Theresa M.	81,605.98	6,454.26	-
Boles,W. Brian	81,257.13	5,191.49	17.75
Bolt,Heather L.	87,859.84	12,127.91	-
Bolton,Lyle P.	100,845.66	7,404.03	-
Bolton,Tove D.	80,369.47	3,914.35	28.00
Bonn,Reginald S.	88,107.05	9,573.39	117.60
Bonn,Trevor A.	93,314.23	9,253.49	-
Booiman,Rudy S.	74,711.06	4,570.68	1,561.16
Boon, Jason	72,143.28	5,883.57	-
Boreson,Robert A.	80,959.53	5,941.61	5.60
Boswell,Keith C.	50,710.68	88,701.14	406.36
Bottrill,Daniel J	91,374.73	11,934.11	1,829.01
Bowie,Loretta L.	97,698.19	5,170.60	1,027.03
Boyes, Jason	94,765.55	3,998.18	72.28
Brand,I. Johan	118,784.91	10,536.54	2,020.18
Brar,Joey J.	96,861.10	12,328.32	2,360.19
Briscoe,Simon	74,996.17	6,418.54	-
Brisson, Montgomery C.	91,434.88	6,760.93	2,128.00
Britton,Tammy R.	86,342.96	12,074.79	-
Broersma,Keith	85,327.67	3,268.05	2,046.40

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Bromley,Chris F.	102,019.01	13,117.64	-
Brown, Matthew K	68,140.48	8,958.61	16.96
Bukowski,John T.	83,573.89	8,728.90	-
Bulka,Michael J.	86,873.62	10,789.81	-
Bull,Dennis R.	89,968.90	7,694.06	-
Bull,Richard W.	80,376.39	10,085.73	-
Bunsko, Mark W.	100,270.95	12,403.35	281.43
Burger, Jason A.	110,711.15	6,677.81	2,912.32
Burkholder,Ross V	79,757.75	12,472.63	-
Burns, David R	99,117.35	12,458.79	230.66
Burns,Peter R.	83,715.49	8,907.06	-
Butchart,Brandon	81,295.86	9,572.79	-
Butula,Christine M.	80,964.02	5,761.53	-
Cairney, Jason W.	82,984.31	8,234.08	0.98
Cairns, Reginald T.	73,363.24	2,130.40	1,121.98
Calder,Garry J.	57,324.07	29,897.90	-
Campbell, Hugh Macmillan	77,252.12	7,648.80	5,584.72
Campbell, John F.	73,460.32	8,727.67	469.28
Capuccinello Iraci, Anthony	135,179.89	7,881.45	8,023.83
Carmichael, Brian K.	100,690.50	7,534.36	1,775.50
Carnegie, Ralston L.	91,728.48	11,370.77	-
Castiglia, Danny V	82,549.81	6,546.78	-
Catlin,Michael D	68,801.03	7,360.40	560.90
Caughlan, Glen P.	73,798.70	2,724.69	7,275.10
Cavan,Laurie A.	199,445.32	38,204.21	6,345.86
Caviglia, Jonathon T.	138,451.25	21,328.36	4,760.64
Chahal,Tina	103,046.36	11,907.65	3,917.76
Chamberlayne, Curtis M	81,930.81	10,475.13	154.49
Chan, Helen Gee	83,085.51	2,243.70	1,395.00
Chauhan, Satnam S	103,246.27	13,317.25	2,920.24
Che,Manh P	68,140.48	7,436.07	39.13
Cherry,Jami L	79,901.71	4,810.72	993.70
Chong,Randy E.	81,432.38	8,645.73	223.69
Chow,Daniel	90,849.77	2,297.19	34.98
Chow, Marion	67,721.49	15,022.16	1,566.13
Choy,Peter H.	100,223.42	14,506.22	163.38
Chu,Clinton W.	81,147.58	2,275.74	-
Clare, Joseph P	81,831.12	4,859.37	3,498.49
Cleave,Dean B.	100,955.44	7,852.27	17.75
Conlin,L. Jack	78,951.55	8,449.06	1,402.71
Conway-Brown, Russell J.	89,115.32	9,207.36	5.60
Cook,Karen A.	90,934.12	9,567.74	14.79
Cooper,Scott D.	86,043.46	5,876.14	-

NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER	TOTAL EXPENSES
Coplin,Kevin W.	81,783.50	8,615.23 7,694.31	154.49 5.60
Cormack, Justin M. Corrin, Keith D.	82,917.98 81,398.26	6,380.26	5.60
Corrin, Matthew J.	82,251.98	7,714.03	5.60
Costanzo,Robert A.			
Coutts, William W.	128,892.81	28,285.55	2,189.04 5,887.46
Cronin,Paul M.	74,105.17	2,367.90	·
•	81,090.36	4,292.82	17.76
Crosby, Kenneth B.	74,158.10	3,004.96	1,696.97
Cross,Ronald R.	112,171.89	15,286.14	108.82
Croy,Owen C.	144,040.21	23,346.20	3,495.37
Cudmore, Debbie L.	92,145.09	5,200.65	-
Cyr,Aaron W	75,780.80	7,066.70	-
Cyr,Brian	82,784.76	6,278.04	-
Czerny,Richard J.	89,711.10	7,605.50	-
Dance,Ryan G.	81,412.96	8,401.91	-
Daniel,Geoffrey I	70,908.93	19,970.66	1,187.19
Daniwall, Harnaik S	74,124.75	9,674.63	294.68
Davey,Barbara R.	118,559.37	9,766.71	3,604.61
Davidson,Brent V.	100,680.39	8,571.95	-
Davidson,Louis R.	87,188.28	12,929.29	5,502.38
Davies,Calvin J.	86,262.72	9,811.61	2,491.17
Davison,Liane J.	78,442.99	7,206.72	1,831.01
De Graaf,Katherine E.	85,783.47	2,669.24	1,543.57
De Roquefeuil Labistour, Anthony D.	126,314.06	21,311.23	1,976.38
Dean, John M.	80,530.15	2,381.78	2,710.52
Deleeuw,Gord W.	100,614.05	8,664.07	-
Delosada, John K.	91,676.71	10,477.79	-
Deluca, Joseph A.	123,001.25	16,153.76	732.87
Deol, Davinder S.	104,024.54	20,365.59	154.50
Desai,Inamul H	90,484.21	33,303.32	399.51
Dhillon, Harinder K.	101,119.36	2,795.53	3,276.10
Dhillon,Rashpal S.	87,040.70	6,581.86	796.65
Didoshak,Angela M.	93,070.60	11,117.61	=
Dietelbach,Mark D.	94,664.03	3,401.82	846.00
Dietrich,Rick L.	88,544.44	8,374.48	791.05
Dighton, Graham T.	82,914.52	10,660.95	-
Dinwoodie,Byron R.	81,417.52	8,957.76	-
Dinwoodie,Murray D.	282,951.34	42,833.45	6,775.50
Dirksen,Benjamin G.	85,699.98	8,855.50	112.00
Dolphin, Morris H.	68,537.00	6,655.07	235.20
Dombrowski, Ernie F.	81,891.02	8,964.00	-
Dong,Andrew G.	74,124.71	1,509.37	1,261.17
Dornian,S. Paul	83,177.19	8,023.26	-

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Dosanjh,Balraj S.	82,771.81	6,262.29	-
Dougan,Cameron D	81,089.46	6,010.55	14.79
Drew,Gregory A.	100,644.83	7,282.68	2,465.00
Dube,Remi	112,895.18	12,880.12	35.84
Duncan,Andrew J	81,860.73	9,196.05	154.50
Dunn,Peter S.	101,730.92	10,870.26	-
Dyck,Thomas A.	90,665.16	10,037.03	-
Dykeman,Tim	80,411.39	6,373.76	209.85
Dykes,Tammy I.	83,892.59	8,985.72	-
Easton, Jay R.	88,033.33	13,557.72	791.06
Eaton, Wesley D.	100,603.50	12,060.01	-
Eddy,Brent D	81,661.08	8,989.12	-
Ellard,Allan	68,368.87	8,045.47	-
Ellis,Richard M.	101,059.34	11,427.17	2,465.00
Elving,Donald A.	87,188.28	6,074.20	4,703.03
Enns, Eleanor C.	80,376.38	1,967.77	939.52
Enns,Lois M	102,452.38	6,337.63	8,658.67
Ens,Carl A.	101,694.14	8,440.44	-
Epp,Randall M.	80,376.36	3,783.41	1,486.55
Evans,Brice A	81,421.00	9,256.06	-
Ewert,Dean W.	86,405.00	10,998.14	5.60
Fahimi,Farah	74,966.72	6,583.02	427.82
Fiddler,Michael L.	82,040.34	6,303.74	-
Fillion,Suzanne	135,140.44	12,262.28	2,311.93
Fisher,Victor J.	86,237.55	9,861.86	-
Foley,Duane W.	72,506.73	9,059.29	-
Foslien,Tara	74,115.69	5,710.22	8,710.32
Fournier, Marc G.	89,701.05	15,714.19	-
Fraser,Chris E.	81,894.84	8,415.19	-
Friesen,Larry J.	100,250.46	7,377.34	38.55
Fry,Karen L.	138,460.24	17,538.25	2,632.98
Fujii,George T.	126,314.05	16,710.92	5,720.71
Fulop,Perry	85,977.60	6,137.44	2,400.10
Fulton,Christopher R.	72,391.66	4,775.99	-
Fung,Edward	86,819.54	2,990.57	-
Furber,D. Paul	81,006.98	8,844.87	-
Gagnaux,David A	68,576.34	8,779.98	-
Gahr,Gary A.	90,849.76	6,176.28	742.55
Gain,Chris I	101,524.71	6,345.19	1,109.83
Gardiner,Norman M	81,236.34	7,399.50	-
Garis,Leonard W	179,494.50	24,977.88	6,155.53
George, Andrew R.	101,439.13	12,131.13	791.05
Gerllays,Leagh	72,845.71	6,069.09	708.95

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Gilbert,Raymond J.	71,438.98	11,180.46	-
Gill,Ronald	90,106.55	2,819.91	2,269.34
Gillespie,Colleen E	74,711.06	3,648.11	3,036.70
Gjesdal,Roy K	87,181.39	8,590.63	-
Glass,Robert J	80,850.77	3,001.49	3,106.26
Godwin,Stephen B.	87,534.37	4,815.01	629.91
Gordon,Scott C.	83,886.41	9,054.91	-
Gosse,Sherri L	74,519.72	4,176.24	520.19
Graham, George A.	67,644.32	7,873.33	6,458.88
Graham, Jeffrey F.	74,711.06	6,008.56	192.53
Green,Brian R.	102,354.20	8,740.01	-
Greenfield,Mark A	89,989.19	6,889.23	474.92
Greffard,Shaun	169,897.95	28,271.02	11,714.62
Grewal, Harprit S.	74,124.76	23,363.52	7,824.92
Grewal, Kamaljeet S.	107,445.69	10,674.96	4,153.46
Griffioen,Mark E.	86,358.06	7,409.44	-
Grover,Julie L.	73,124.07	7,651.72	1,308.34
Groves, Donald S.	119,431.23	3,649.43	2,857.15
Hadley,Carla M	83,380.70	3,015.99	3,209.04
Hakesley,Robert H.	88,779.19	9,479.60	-
Hammerer,Ryan E.	83,038.69	8,586.00	-
Hancock,Warren J.	52,729.97	24,181.79	3,361.81
Hanlon, Daniel P	73,576.13	2,092.38	403.00
Hanna,Seth J.	86,179.63	9,372.18	-
Hansen, David	74,124.75	4,219.40	8,898.30
Hansen, Kenneth M.	116,261.65	12,764.46	22.73
Hardon,Caroline L	67,506.77	9,581.86	-
Hardychuk,Shawn M.	88,506.81	5,941.01	-
Harms, Gary E.	94,664.03	4,234.53	-
Harper,Barrie A.	70,148.77	7,031.16	-
Harrap,Samuel J.	81,838.73	4,964.54	-
Harris,Cindy L	72,288.85	3,286.77	-
Harris, Shannon M	84,209.38	6,914.47	-
Harris, Trevor K	85,854.52	7,949.08	154.50
Harrison,Robert S	89,121.01	7,257.47	-
Hart,Daryl A.	100,986.33	8,435.85	-
Hasebe,Chadwick D.	74,603.21	6,744.07	-
Hatfield,Trent R	68,140.45	9,923.62	259.88
Hawley,Shaun	81,125.67	6,812.75	-
Hayes, Niles L.	81,237.10	6,369.03	-
Hebden,Paul A.	72,244.02	6,965.87	50.00
Heer,Preet	90,849.74	2,754.06	217.30
Hegarty,Kevin D.	86,386.48	12,474.56	1,496.66

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Henderson, A. Richard	100,969.64	8,900.11	-
Henderson, W. David	81,530.59	7,754.54	-
Herbstreit,Henry	108,145.26	15,067.93	4,109.02
Heska,Grant M.	68,800.70	6,820.91	78.40
Hickson,Tim G.	101,702.23	11,027.96	-
Hillier,Sheldon D.	85,885.15	9,858.61	-
Hintsche,Ronald R.	124,623.90	10,686.59	4,348.49
Hislop,David O	101,609.97	5,346.73	918.80
Ho, James C.	74,124.76	10,523.64	119.78
Ho,Tommy P.I.	105,103.55	13,200.16	1,446.46
Hobson, Joshua S	81,966.68	4,901.39	-
Hoeller,Charles	86,911.71	3,341.83	5,261.74
Holland, Jeffrey B.	74,459.25	4,877.51	2,662.41
Holovach, Kelvin M.	80,376.40	51,509.89	-
Horn,Randy H	75,621.91	14,167.38	23.83
Hornung, David	79,076.66	6,303.05	-
Horton,Dale S.	100,690.50	5,723.37	-
Hovey,Lawrence A	74,124.77	3,882.29	-
Howlett,Lawrence S.	101,355.20	9,689.68	154.50
Howling, Gordon S.	87,534.36	5,660.82	2,384.24
Hryb, Nicholas O.	81,403.90	8,019.13	-
Hughes, Joshua P.	70,536.68	8,503.61	254.65
Hungar, Schaelen M.	83,204.09	7,644.72	-
Hunt,Terrence J.	91,394.04	7,977.84	-
Hunter,Brad J.	85,001.25	6,295.20	-
Huynh,Philip	135,179.89	6,487.92	4,169.99
Innes,Nancy E.	89,451.16	10,886.00	-
Iverson,Eileen M	118,559.38	16,799.98	258.35
Jagielski,Arkadiusz R.	73,576.18	22,503.46	201.80
Jamieson,Aaron G	86,346.66	8,765.94	-
Janda, Harjinder S	74,124.75	5,830.65	-
Jantzi, Daniel G.	74,124.77	4,360.84	5,448.98
Janzen,Erwin P.	100,911.48	7,587.76	-
Jerome,Reo R.	102,013.23	12,471.06	1,075.33
Jesson, Claudia	94,427.39	10,048.50	467.15
Jhingan, Waqt	74,124.74	5,644.28	91.62
Johnson,Scott A.	81,982.85	8,409.71	-
Jones,Donna L.	118,555.12	15,444.01	13,767.85
Jones,Nathan M	82,217.05	6,706.46	154.50
Jones,Stuart D.	90,849.76	6,875.78	517.00
Jonski,Stan	81,329.21	6,420.43	1,820.64
Judson,Jeff T.	85,357.24	6,983.46	23.83
Juulsen,Neil B	83,888.73	7,224.92	-

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Kassam, Noreen	109,452.23	11,340.01	4,084.94
Kehler, Danny A.	87,458.72	14,510.84	5.60
Kendall,Jeffrey R	81,671.37	7,308.05	-
Kent,Scott	82,041.25	6,022.28	-
Keon,Chris J.	101,279.02	7,389.00	77.52
Kerr,Colleen F	85,744.65	2,821.47	4,276.18
Kerr,Gordon B.	70,522.63	5,877.57	25.00
Kerr,Raymond	105,262.60	20,378.54	1,375.55
Kidd,Donald A.	68,046.81	8,888.32	-
King,W. Ross R.	91,556.27	8,237.98	-
Kirsebom, Jan P.	101,842.76	9,652.07	-
Kish,Stephen L.	82,781.34	4,764.03	2,367.53
Klaassen, Jeff J.	90,205.03	9,712.84	-
Klassen, Craig S	71,969.29	13,818.67	-
Klassen, Curtis D.	81,385.67	7,904.50	-
Klassen, Patrick S.	75,152.35	3,597.86	2,803.81
Knight, Ashley A.	83,564.78	9,877.28	193.43
Knight,Jane M.	82,474.71	18,983.87	680.92
Kohan, Terry W.	126,315.51	15,481.09	1,301.02
Komzak,Robert L.	85,728.76	5,103.25	-
Kosa, Ileana	73,842.01	4,167.45	-
Kreklau, Curtis J	81,092.20	6,491.53	14.80
Krueger,Jurgen H.	74,345.77	2,833.14	5,739.99
Kwan,Gertrude S.y.	90,849.77	3,644.17	14.84
Labrecque, Diane L.	74,777.28	8,985.15	281.80
Lai,Bill K.	86,299.33	8,767.59	5.60
Lai, Nicholas O.	144,038.48	15,848.00	4,517.47
Lalli,Sarabjit S	86,670.81	15,816.46	-
Lalonde, Vincent A.	199,445.32	34,676.99	5,250.00
Lamontagne, Jean L.	199,445.31	16,519.27	2,444.35
Langman,Ronald F.	86,373.36	6,583.89	-
Larsen,Laurie F.	93,234.84	2,718.75	972.23
Lattanzio,Saverio E.	83,217.41	11,431.50	-
Lau,Patricia	87,188.29	3,654.95	522.45
Lau,Samuel S.	136,603.41	14,445.33	554.34
Laudon,Mark N	86,453.06	4,687.05	840.62
Lavia, Greg J.	74,124.77	3,844.41	7,142.49
Lee,Benjie	98,063.51	3,775.56	5,310.14
Lee,Jeannie M.l.	99,549.77	2,600.67	476.94
Lee,Ken S	80,376.33	1,746.44	971.69
Lee,Paul C	122,669.53	3,308.08	3,803.68
Lee,Robert T.h.	110,799.33	14,123.52	2,930.78
Lees,Lloyd D.	101,513.36	12,602.98	-

NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER	TOTAL EXPENSES
LeForte,Warren E.	91,125.92	10,387.09	1,819.32
Legroulx,Denis R.	74,726.24	4,252.38	3,700.72
Lehmann, John F.	100,256.35	10,005.35	59.39
Leighton, Craig A.	90,946.41	12,784.44	23.36
LeMond,Dan D.	100,522.69	7,882.91	<u>-</u>
Li,Kok Kuen	118,556.54	13,911.92	2,112.30
Liebich,Kelly J.	91,630.05	7,587.39	778.80
Lieuwen,Kenneth J	85,980.32	5,429.78	-
Lindgren,Pete J.	69,237.70	11,670.72	<u>-</u>
Lisiak,Catherina	85,188.89	2,762.04	1,234.48
Liu,Victor W	104,246.96	22,745.77	78.40
Lo,Andrew K.	68,636.69	15,817.86	399.15
Long, Harry	80,376.35	5,657.76	500.00
Loster,Kevin J.	100,897.04	5,714.61	-
Low,Doug M.	83,556.12	25,217.35	-
Low,Shawn M.	87,176.30	2,710.12	1,179.53
Luymes, Donald T	137,992.60	15,190.99	1,343.96
Ma,Edwin M.C.	81,395.98	6,251.22	-
Mac Farlane,Craig	171,184.52	24,381.97	12,901.16
Mac Gillivray,Bill J.	85,785.18	10,081.54	-
Mac Neil,Ryan J.	86,288.43	9,282.60	5.60
Magnien,Theresa	69,540.72	5,497.68	1,867.69
Mahanger, Gurdeep	90,626.52	18,253.90	-
Mahil, Gurpaul S.	100,233.60	10,248.47	67.20
Mahnic,Marjan M.	80,376.36	22,359.13	-
Majhen, Mark Z.	86,009.26	7,109.27	-
Makowsky, Veronica J	80,869.35	4,445.81	1,008.48
Malcolm,Iain A.	103,043.47	8,658.39	-
Mann, Harbinder K.	71,461.15	4,722.87	468.91
Mann,Jagjit K	78,809.12	10,794.92	3,547.45
Marach, W. Nicholas	104,249.30	3,120.53	364.00
Marcuk,Devon J	83,138.47	9,531.76	-
Marriott, Brent W.	86,007.56	9,656.38	-
Martens, Allan D.	86,396.62	8,921.10	-
Martin,Robert J J.	83,583.19	16,330.72	-
Matheson, Timothy S	78,083.80	3,048.39	513.69
Matthews, Catherine G.	97,745.04	11,329.87	832.70
Matula,Kyung Hi	73,005.62	2,466.27	442.00
Mc Auley,Robert E.	100,370.59	8,838.59	-
Mc Carron,Darryl L	105,262.60	8,518.09	2,906.81
Mc Donald, Victor A	78,601.65	9,894.12	23.84
Mc Gee,Glen A.	102,281.54	13,100.54	487.33
Mc Grath,Kelly M.	73,129.76	5,239.60	53.00

NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER	TOTAL EXPENSES
Mc Harg,Gary D.	104,334.26	16,485.07	171.69
Mc Intosh,Dan J.	93,074.83	9,957.92	-
Mc Intyre,Geoff R.	82,675.76	8,737.09	_
Mc Intyre, John L.	101,914.14	11,908.70	791.05
Mc Intyre,Ryan L	82,095.80	8,827.82	_
Mc Kay,Lana J	90,663.47	4,413.29	600.31
Mc Kenzie,John K.	129,942.53	13,703.62	1,701.18
Mc Kibbon,Calvin B.	66,838.84	14,253.23	· -
Mc Kinlay,Scott A.	90,779.96	11,213.73	775.50
Mc Kinnon,Gerry L.	158,443.06	31,091.64	441.37
Mc Kinnon,Sheila	115,038.34	14,932.85	2,255.25
Mc Lachlan, Craig D.	82,270.13	9,432.33	70.23
Mc Laren,Todd D.	85,902.33	7,434.07	16.80
Mc Lean,lan	82,963.56	9,582.66	-
Mc Nabb,Barry W.	83,850.76	13,060.47	800.00
Mc Namara, Michael W.	87,137.60	7,853.09	-
Mc Phee,Richard A.	115,641.21	10,542.38	-
Mc Rae, Mark B.	82,464.96	8,541.31	43.73
Mc Robbie,Greg E	81,168.01	7,712.85	0.98
McGreer, Michael	72,195.99	2,978.83	698.46
McGuire, Daniel B	74,964.66	4,969.99	2.92
McIntosh,Richard	75,336.83	1,702.22	243.02
McKay,William David	94,411.44	6,122.75	2,760.66
McLeod,Doug J	76,367.29	8,288.38	3,549.36
Medeiros, Victor	71,160.13	5,308.41	538.29
Meng,Qi	103,046.36	4,757.30	1,638.55
Merrick,Laurie H.	74,124.76	1,146.23	-
Michielin,Dino F.	100,563.02	16,095.96	590.21
Miller,Cynthia M	81,303.13	3,591.53	13.02
Miller,Evan J.	86,587.46	7,018.40	463.93
Miller, Nicholas J	72,054.85	4,861.32	1,354.52
Milloy, Jonathan D	74,503.48	1,274.93	8,951.66
Minaker,Gordon R.	88,323.24	9,252.85	-
Mirea, Sorina	74,124.76	2,566.80	1,020.19
Mitchell, Allan J.	100,815.50	8,047.04	5.60
Moisey,Robert W.	74,124.77	3,257.00	6,660.17
Mol,Edward A.	80,376.40	2,441.34	1,867.15
Moore,Bradley M.	80,441.80	4,434.30	-
Morgan, Thomas A.	117,053.76	15,149.25	24.38
Morrell, Joel D.	74,124.77	2,041.97	6,983.50
Morris, Shelley C	86,081.16	9,195.46	791.06
Morrison, Bruce R.	102,793.62	9,283.57	300.00
Mossey, Douglas V	77,169.75	6,080.12	3,654.45

NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER	TOTAL EXPENSES
Moyen,Curtis L	81,873.72	6,692.33	-
Mueller,Peter M.	105,258.77	4,627.72	2,405.76
Mulldoon,Rosalinda J.	70,255.45	9,560.07	319.06
Munn,Doug J.	109,035.71	10,482.42	17.76
Murphy,Aileen M.	90,417.52	4,413.85	2,008.79
Murphy, John D.	83,255.59	11,237.63	791.06
Murphy,Robert D.	86,964.90	12,379.28	603.06
Murphy,Rory K.	101,933.44	12,674.31	-
Muzzin,Stephen P	87,068.43	2,440.26	152.50
Myette,Ken H	72,187.65	5,718.87	1,499.09
Nagle,Robert C.	101,524.33	8,362.50	-
Nagpal, Vinay	74,124.75	2,013.69	177.93
Narayan,Leslie A.	74,018.67	4,797.48	900.00
Narayan,Shiri	92,080.80	6,946.83	958.16
Nazeman, Mehran R.	129,942.54	19,144.27	5,090.29
Nedelak,Gary D.	101,070.52	9,013.38	-
Ness,Byron S.	91,960.66	9,740.19	-
Netherton,Scott E.	91,700.20	3,021.73	3,292.78
Neufeld,Tim C	105,262.60	23,065.49	1,818.32
Neustaedter,Charles H	102,387.49	9,396.55	1,779.77
Newall, Michael N	79,960.83	2,806.13	1,517.00
Ng,Jeffrey C.	87,188.26	16,401.40	- -
Nielsen,Dan K.	83,595.42	10,698.92	9,970.22
Nielsen,Mark F.	86,330.69	6,961.80	-
Niez, Melissa P.	78,340.06	3,768.90	1,683.92
Nip,Donald Dat Ming	79,295.19	2,319.49	1,083.75
Norris, Hugh F.	94,526.94	13,464.89	449.73
O'Brien,Keldon S.	86,652.17	9,463.19	2,746.16
O'Donnell,Jacqueline P	97,440.63	12,209.59	1,052.46
Oliver,Jeff A.	83,000.99	8,547.44	-
Oliver-Trygg,Steve W.	88,168.22	11,834.00	-
Olivier,Nathan	81,035.20	3,529.52	-
Olsen,Richard D.	86,964.05	5,674.51	-
Olson,George A.	92,072.38	17,194.37	-
O'mara,Shaun J.	83,821.14	5,629.68	-
Oppelt,Richard D.	66,276.61	12,034.45	-
Ordeman,Arjen A	106,361.46	5,312.59	2,157.96
Osler,Matthew F	82,663.36	5,079.81	3,261.16
Owen, Jason	76,857.58	1,830.64	4,844.70
Paine,Daniel T.	34,587.59	60,927.29	-
Pargee,Robert	72,616.59	5,364.18	-
Parghi,Bhargav N.	90,849.79	4,459.25	1,261.04
Parry,Ryan W	86,785.67	8,128.46	2,144.50

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Pasqua,Richard M.	86,692.07	10,044.21	-
Patel,Nilesh C	82,296.43	2,495.29	971.94
Paterson,Robert A.	105,015.42	17,204.86	1,307.94
Paulrajan,Stanley P.	91,034.27	7,461.46	-
Peake,Scott S.	97,740.75	11,560.06	5.60
Pegios,Spiro	100,717.62	9,474.29	-
Pencer,Glenn C.	70,859.49	20,647.15	188.00
Penner,Rick	74,661.12	9,084.31	78.40
Pereira,Charles M.	105,260.04	21,456.83	1,445.12
Pereira,Les P	81,842.12	7,490.36	-
Perka, Daniel	72,056.40	7,748.99	-
Perry,Scott D.	100,854.70	6,819.83	-
Pervan, Ward A	83,490.33	6,538.11	5.60
Peters, David	74,124.76	2,343.47	6,469.91
Peters, Gerd	102,574.25	7,678.18	-
Peters,Raelyn S.	110,803.25	12,358.29	3,006.06
Peters, Shawna	74,124.77	2,729.27	75.00
Peterson,Cory W.	73,850.44	1,865.45	4,916.09
Petrovic, Mirjana	108,492.17	8,886.51	2,001.90
Petrovic, Sinisa	118,559.37	14,570.24	548.82
Phillips-Watts,Kelly	72,601.22	7,524.72	224.33
Pillainayagam,Jude R	95,282.04	11,366.23	2,288.19
Pinchin,Jay D.	84,309.47	9,206.10	-
Pitcairn,Lee-Anne	87,188.29	4,207.37	596.40
Pocock,Randall J.	85,904.10	7,066.76	-
Poettcker, Alan M.	81,274.26	4,919.13	-
Pokorny,Harold J	75,645.43	6,372.25	-
Pollock,Michael E.	90,865.76	11,799.76	-
Popple,Helen E.	85,755.98	1,845.04	18.00
Possey, Chad	81,438.46	8,428.37	-
Preston, Michael T.	100,432.20	6,870.70	-
Price, Christopher C.	81,969.21	7,613.73	-
Radovich, Joseph I.	86,845.70	14,681.25	1,000.00
Ramsay, David D.	83,609.52	12,280.83	190.42
Rankin, Donald I	85,659.20	8,221.87	-
Rawcliffe, Nicholas N.	109,004.19	13,820.78	2,617.16
Rayter, Kelly E.	135,179.89	5,801.40	14,459.94
Reddy,Rajesh K.	74,124.74	19,227.13	1,175.66
Redmond, John J.	83,064.17	5,732.13	-
Rennie, Stacey A.	105,262.58	5,974.87	2,272.74
Reny,Robert D	74,840.30	4,583.69	2,795.80
Rice,Wayne E.	73,839.51	2,503.00	7,145.30
Rimek,Brad W.	86,227.35	11,679.51	23.84

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Rines, William A.	88,164.69	7,172.63	-
Ristau,Kevin W.	86,824.75	9,344.59	<u>-</u>
Ritchie,Ronald M.	101,189.23	8,299.73	5.60
Robertson, Judith I.	144,043.66	19,433.02	1,627.91
Robertson,Ken	81,241.58	7,963.93	-
Robinson,Lorne F.	74,124.74	6,572.08	<u>-</u>
Robinson,Pierre B.	69,393.90	7,402.56	2,070.20
Robinson,Steve E.	91,198.63	13,453.69	_,0.7.00
Rolleston,Ron D.	74,124.78	2,183.03	7,451.21
Rondeau, Mary Beth S.	90,513.59	16,286.19	2,041.83
Rothengatter,Fred	102,561.85	12,036.99	-
Rothwell, Michael L.	100,549.81	5,437.69	157.41
Ruediger,Isabel	87,751.77	6,777.82	-
Rukavina, Mary	91,987.38	8,413.03	6,142.91
Rupert, Thomas H.	101,562.79	7,836.05	-
Russell, Peter A	76,102.55	5,272.23	1,164.46
Ryan,Richard M.	68,332.02	9,317.97	67.28
Sabberton, Michael J.	87,449.28	9,617.36 -	
Sadafi,Asma	87,534.40	5,012.25	2,575.40
Saini,Ravindra S	74,124.77	10,457.15	2,373.40
Salisbury,Derek M.	83,452.01	8,998.34	_
Sampietro, Terry P.	73,712.50	4,135.22	136.13
Samson,Geoff P.	144,043.66	20,829.26	9,680.23
Sander,Tim W	74,124.78	2,416.94	7,272.47
Sanderson,Daryl R.	101,537.42	12,276.05	7,272.47
Sandu,Rabinder S.	101,430.94	28,275.90	_
Sangha,Amrjit S.	76,034.66	14,782.32	_
Savage,Reginald H.	72,352.62	6,820.04	153.03
Schaafsma, Jeffrey L.	103,046.37	10,909.96	7,720.26
Schierling,Todd D.	87,158.48	6,691.14	43.73
Schmidt,Christopher M.	70,169.35	6,928.38	397.27
Schmidt, Michael K.	80,462.31	7,619.70	557.27
Schmitz, William F.	80,453.62	9,354.58	5.60
Schmor,Carl V.	86,005.12	10,609.13	155.83
Schnare, Philippe A.	87,293.59	11,979.05	133.83
Schulze,Kevin M.	85,871.73	7,414.09	5.60
Schwartz,Andy A	81,779.56	4,963.06	5.00
Scott,Eric D.	97,872.10	7,564.26	_
Scott,Gerry W.	100,532.05	6,294.61	-
•			462.00
Seehra,Gurbaksh K. Serediuk,James M.	73,798.74 74,711.06	2,343.13 5,159.57	
			1,498.14
Seter,Mark H.	85,872.73 90.416.97	9,155.08	166.00
Sevostyanova, Larisa	80,416.87	8,109.74	166.68

NAME	BASE SALARY REMUNERATION	TAXABLE BENEFIT & OTHER	TOTAL EXPENSES
			TOTAL EXPENSES
Sharp,Brad J. Shauer,Jennie-Lee R	101,293.16 82,427.51	7,838.17 4,604.99	612.30
Sheel, Daniel D.			012.50
	85,962.31 81,045,07	6,810.81	-
Sheeley, Patrick J	81,945.07	7,468.40	-
Shirley,Brad D.	100,642.16	13,253.50	-
Siggs, Jerry L.	82,057.14	9,742.43	-
Sim, Jeffrey P.	101,279.01	6,962.68	- 46.56
Simmonds, Gordon W.	81,768.69	6,402.76	40.30
Simoes, Fernando M.	85,796.68	5,080.31	-
Simonsen, Kirk K	81,217.11	8,067.69	-
Simpson, Joshua R	81,432.37	6,957.75	-
Simpson, Martin	81,422.06	7,217.97	231.90
Simpson,Sean T.	105,282.96	10,707.02	- 2.252.04
Singh, Gian	79,699.37	3,564.14	3,353.04
Siudut,George E.	116,210.12	16,163.54	4,721.97
Siudut,Rodney G	67,616.00	27,553.74	-
Skytte,Steven A.	101,051.53	12,801.10	791.05
Slamang,Hassem	91,866.10	11,637.08	-
Sloan,Richard G.	87,245.27	11,361.55	2,169.50
Smith,Mary Ann E.	94,153.87	8,001.84	1,677.24
Smith, Murray G.	93,468.31	7,501.29	-
Smith,Raymond J.	101,098.63	7,041.84	-
Smith,Ron R.	79,930.22	1,666.84	259.70
Smith,Ryan G.	99,156.94	6,470.26	-
Smith,Scott J.	101,081.56	6,856.06	-
Snider,Gregory M	87,073.03	2,745.43	5,313.81
Snow, Melissa	60,224.53	16,629.32	830.82
Snyder,Colin B.	86,269.15	6,710.48	=
Solomon,Scott T.	83,720.15	5,806.62	-
Sproule,Deborah M.	74,711.06	15,765.35	4,701.04
St Cyr, Maureen L.	135,687.97	11,063.04	6,979.91
Stacy,Jeff E.	79,798.06	9,536.39	599.96
Starchuk, Michael A.	100,297.34	9,375.93	19.41
Steele,Paul S.	74,124.76	4,373.72	7,608.42
Stewart,Carla A	83,066.46	4,393.06	1,876.36
Stiebel,Thomas A.	93,900.56	12,674.41	5.60
Strathdee, Audrey J.	73,129.79	6,931.73	1,500.00
Stretch,Bryan P	82,001.04	7,852.38	-
Strobel,Richard D.	82,712.64	12,419.98	840.68
Sukenick,Freedom S.	82,192.09	11,064.43	4,079.55
Sullivan,Jane L	116,467.04	8,192.04	1,421.95
Sutherland, Derek V	81,052.04	5,953.33	-
Swanson, David J	105,262.58	18,527.91	1,491.48

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Swanson,Kelsey	95,356.13	12,938.78	5,818.73
Symons,Charleen M.	72,309.65	3,940.57	498.40
Szostak,Chris S.	82,975.20	10,772.57	-
Taank, Manoj A.	87,534.37	3,689.55	946.40
Tasaka,Bryan T.	73,438.60	7,571.50	1,172.18
Taylor,Christopher J.	81,586.98	9,628.58	-
Taylor,Margot J	84,519.10	3,388.11	7,564.13
Taylor,Stephen S.	95,793.88	9,699.77	2,298.37
Teeple,Michael N.	69,064.50	11,094.37	-
Tetrault,Bruce E.	86,244.65	7,371.73	2,441.17
Tewson,Robert E.	100,518.59	19,521.15	74.01
Thibaudeau,Jerome P	80,328.64	4,353.05	7.15
Thiessen,Frank B.	100,704.64	6,968.03	-
Thomas,Larry S.	102,007.96	18,985.71	53.48
Tiede,Kristen L	75,626.20	8,583.11	1,925.89
Townsend, Charles A.	86,864.72	10,604.95	14.39
Traa,John J	80,820.95	8,331.07	112.00
Trill,Dallas J.	70,913.09	18,693.13	-
Trotman,Robert S.	72,709.42	2,379.89	7,474.08
Turner,Carol L.	73,127.14	9,329.72	-
Tyler,James F.	96,735.40	11,160.74	870.57
Uhrich,Edward L.	96,114.26	5,947.57	1,246.17
Umpleby,Jane L.	87,534.39	7,702.99	649.60
Unsworth, James D	85,727.57	9,994.24	-
Unwin,Anthony J.	101,418.01	7,816.84	-
Upshon,Simon B.	80,859.94	7,605.00	657.00
Vadik,David J.	77,630.81	13,369.81	56.13
Vallis, James B	83,618.84	6,646.36	-
Van Dijk,Victor H	81,423.29	7,036.71	-
Van Dongen, George C.	89,721.35	7,976.87	-
Van Houten, Alanna M.	81,246.98	5,255.55	13.02
Van Houten,Iris A.	87,534.37	3,874.52	318.39
Vandenbosch, Gerhard	104,502.77	14,760.80	108.22
Vaughan,K. David	95,271.79	6,793.29	-
Vaughan,Lyle D.	101,402.15	12,132.55	51.65
Velin,Chris E	74,398.64	3,317.69	4,543.66
Vidal,Michie P	92,527.81	5,815.02	-
Waddington,Lisa M.	78,782.03	6,597.06	-
Walker,Russell G	73,513.49	3,130.98	-
Wallace,Michael B.	86,237.57	10,485.17	-
Walters,Corey D	90,490.40	10,911.29	-
Walters, Troy	82,041.24	6,248.95	154.48
Wang, Timothy X.	87,534.38	11,565.06	4,347.72

	BASE SALARY	TAXABLE BENEFIT &	
NAME	REMUNERATION	OTHER	TOTAL EXPENSES
Ward, Greg A.	105,015.44	22,250.35	909.34
Warner, William P.	83,595.05	4,611.35	-
Warren,Tracy	83,490.33	7,295.38	791.06
Warzel,Edward B	110,247.10	11,572.92	6,297.99
Watson, Myles E.	83,482.16	13,328.16	-
Watts, Nicholas J.	87,359.07	10,337.24	19.42
Watts,Trevor M.	89,489.85	8,871.59	-
Webb,Nicola J	171,184.50	33,537.13	1,497.69
Wegleitner, Michael G.	86,150.71	9,850.49	-
Welch,Jeff A.	105,102.73	21,012.29	383.61
Wells,Edward J.	103,247.52	9,299.33	54.91
West,Lorne A.	116,239.25	8,795.55	-
Westman, Alison	81,946.23	3,689.32	-
Westman, Warren G	84,573.90	9,326.73	-
Weston,Laura C	78,450.02	2,668.30	921.15
Whalley,Steven R	91,354.90	15,602.46	-
White,Lisa A.	143,351.89	19,892.77	4,018.39
Whittingham, Nicholas	74,693.09	3,131.83	4,455.98
Whitton,Stephen P	82,975.35	4,528.03	5,008.03
Widera, Waldemar	82,265.61	9,271.47	-
Wiebe,Robert Tom	72,993.81	4,472.44	1,659.78
Wiggins, Cory M.	81,440.23	10,211.70	-
Wilke, Vivienne	199,438.11	34,985.31	6,546.74
Wilson,Andrew T	74,124.75	30,772.87	28.32
Wilson,Gordon J.	102,885.54	12,922.01	730.73
Wilson,John M.	93,848.90	10,244.42	1,495.77
Wilson, Michael J.	81,168.00	9,113.42	-
Wilson,Susan A.	75,587.31	5,781.59	15.84
Witt,Matthew	79,328.29	12,521.16	45.00
Wolfe,Tamara M.	81,285.92	5,050.95	-
Wong, Joe C.s.	76,963.89	4,868.58	-
Wood,Ken	101,564.55	11,569.61	-
Woodward,Ken S.	98,244.10	13,861.26	2,171.69
Woronuik,Brian D	82,725.03	5,069.56	-
Worsley,Robert W.	62,863.86	15,861.10	5.00
Woznikoski,Brian W	102,479.59	16,725.96	225.00
Wright,Avril E	73,438.02	2,476.24	949.40
Wyatt,David S	100,667.86	8,264.97	=
Yee,David L	87,188.26	4,139.87	3,446.55
Zecchel,Steven M.	103,376.92	13,630.55	-
Zhang,Jing	79,876.60	11,631.94	508.00
Zhang,Mei	72,678.66	2,531.94	178.08
Zinger,Kevin J.	101,309.20	12,830.07	-

NAME	F	BASE SALARY REMUNERATION	TA	XABLE BENEFIT & OTHER	TOTAL EXPENSES
Zoerb,Patrick D.		80,376.38		2,614.31	-
Zondervan,Ken D.		138,942.11		16,551.44	1,047.34
TOTAL OVER \$75,000 REMUNERATION	\$	62,168,403.12	\$	6,510,281.41	\$ 806,351.06
TOTAL UNDER \$75,000 REMUNERATION	\$	74,394,241.27	\$	6,288,656.32	\$ 476,365.55
TOTAL OTHER	\$	278,178.86	\$	-	\$ -
TOTAL ALL	\$	136,840,823.25	\$	12,798,937.73	\$ 1,282,716.61

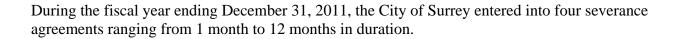
[&]quot;Taxable Benefit & Other" included payout of earned time for vacation, gratuity payments, pay for permformance, banked time, and/or vehicle allowances.

Schedule of Remuneration and Expenses

For the year ended December 31, 2011 (in thousands of dollars)

Reconciliation of Remuneration to Financial Statements

Base salary remuneration	\$	136,841
Taxable benefit and other		12,799
Total remuneration - all employees		149,640
Reconciling items:		
Add: Other Benefit overhead		28,911
Less: Prior-year accrual	-	3,927
Add: Current-year accrual		3,518
Less: Instructors included under consulting	-	3,156
Total City Salary and Benefits	\$	174,985
Total per Consolidated Statement of Expenses, Schedule 9	\$	186,284
Less: Library Salaries and Benefits per Statement of Operations	Ą	10,374
Less: SCDC Salaries and Benefits per Statement of Operations	_	925
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Prepared under the Financial Information Regulation, Schedule 1, subsection 6(7)

Regulations require the City of Surrey to report the total amount paid to each supplier for good	ods
and services that exceeds \$25,000 in the year reported.	

Prepared under the Financial Information Regulation, Schedule 1, subsection 7(1)

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
0720809 BC LTD DBA BURKE &ASSOCIATES	45,500.00
0798440 BC LTD	46,912.73
0803053 BC LTD	62,218.24
24 HOUR GLASS LTD.	51,385.10
338475 B.C. LTD.	
	358,227.24
3M CANADA COMPANYCOMPAGNIE 3M CANADA	479,744.22
3SI RISK STRATEGIES INC.	194,831.16
4REFUEL CANADA LP	85,496.99
4TH UTILITY INCORPORATED	116,571.25
624091 ALBERTA LTD. O/AR & N MAINTENACE WESTERN DIV	27,914.50
635913 BC LTD DBA MUSTANGCONTRACTING	178,016.49
651432 B.C. LTD.	222,665.72
7218 KG FINANCIAL INC.C/O VALUE PROPERTY CENTRE INC	514,189.12
72ND AVENUE DEVELOPMENT CORP	37,664.60
A & T EQUESTRIAN	25,429.80
A&G SUPPLY LTD.	28,792.66
A.A. ADVERTISING LTD.	46,778.87
A.B.C. DEVELOPMENTS LTD.	200,045.61
A.R. MOWER & SUPPLY LTD.	25,776.80
A.R. THOMSON GROUP	41,611.96
A.R.M. CONTRACTING	50,727.90
A.W. FRASER & ASSOCIATES	72,508.76
AARON EXTERIORS (2010) INC	159,342.40
ABC TRANSMISSIONS LTD.	91,220.55
ABD TRUCK CRANE SERVICE LTD.	27,893.60
ABNEY ROOFING LTD.	25,198.20
ACCESS PROPERTY SERVICES LTD.	101,319.04
ACCURACIA SECURITY PATROL LTD	279,077.55
ACE LOCK & KEY	54,948.40
ACKLANDS-GRAINGER INC.	122,435.68
ACM ENVIRONMENTAL CORPORATION	26,247.98
ACME VISIBLE FILING SYSTEMSLTD.	39,008.83
ACOM BUILDING MAINTENANCELTD.	807,322.00
ACRODEX INC.	56,391.84
ACTION STAINLESS LTD.	59,343.20
ACTIVE FITNESS EQUIPMENTSERVICES LTD.	69,962.15
ADCENTIVES	171,550.71
ADG PROJECTS	49,550.45
AECOM CANADA LTD.	1,221,707.08
AECOM TECHNICAL SERVICES, INC.	37,085.02
AEGIS INDUSTRIAL FINISHING LTD	25,609.64
AGGRESSIVE TUBE BENDING INC.	26,404.00
AIR CANADA	32,759.77
AIR-VAC SERVICES CANADALTD.	27,384.00
ALEXANDER, HOLBURN, BEAUDIN &LANG LLP BARRISTERS&SOLICITORS ALSCO CANADA CORPORATION	45,802.50 53,250.40
	52,350.40
ALTIVON L. P.	175,354.37
ALTIVON L.P.	67,410.12

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
ALTUS GROUPVANCOUVER REAL ESTATE ADVISORY	283,138.30
AM PM LANDCLEARING &DEMOLITION LTD.	35,889.28
ANDREW SHERET LIMITED	401,143.17
ANNEX CONSULTING GROUP INC.	516,283.60
APARC SYSTEMS LTD.	138,364.29
APLIN & MARTIN CONSULTANTSLTD.	263,406.68
ARGUS CARRIERS LTD.	250,114.72
ARTS CLUB THEATRE	307,576.37
ART'S NURSERY LIMITED	37,119.09
ASSOCIATED ENGINEERING (B.C.)LTD.	897,221.09
ASTRAL DEVELOPMENT CORP.	112,500.00
ASTRO TURF WESTDISTRIBUTORS LTD.	472,752.00
ATHELITE SPORTS ACADEMY INC.	52,723.76
ATLAS POWER SWEEPING LTD.	68,345.20
AVENUE MACHINERY CORP.	88,678.67
AXISOURCE INC.	85,643.79
B & B BEARING AND ELECTRICMOTOR LTD.	82,659.58
B & B CONTRACTING LTD.	6,939,856.39
B & R METALWORKS 1998 INC.	160,390.72
B C HYDRO & POWER AUTHORITY	9,908,727.52
B LARKIN & ASSOCIATES LTD.	41,337.24
BAG TO EARTH INC.	41,018.21
BANK OF MONTREAL	116,810.89
BARBARA M. SMITH	65,329.83
BARNES DISTRIBUTION CANADA	77,323.20
BASH MASTERS CATERERS LTD.	48,013.16
BASIC BUSINESS SYSTEMS(1995) LTD.	123,041.20
BASIC IT SOLUTIONS LTD.	35,496.72
BAY REALTY LTD.	33,600.00
BC COMFORT AIR CONDITIONINGLTD.	1,600,264.01
BC EVENT MANAGEMENT INC.	27,313.37
BC PLANT HEALTH CARE INC.	1,244,611.41
BC TRANSPORTATION FINANCINGAUTHORITY	36,929,000.00
BCRS ROAD SAFE INC.	222,430.31
BD HALL CONSTRUCTORSCORPORATION	5,838,261.51
BE GARDENING & LANDSCAPING	71,862.60
BEEDIE 132ND STREET SURREY LP	44,930.69
BELFOR PROPERTY RESTORATION	221,381.37
BELL CANADA	384,531.27
BELL DISTRIBUTION	114,023.55
BELL MOBILITY INC.	309,271.89
BERGER BOYZ EXCAVATING	47,741.40
BFI CANADA INC.VANCOUVER DISTRICT	269,713.44
BILL MATHERS CONTRACTING	540,100.80
BING THOM ARCHITECTS INC.	727,436.10
BIZCAT AB	43,548.25
BLACK & MCDONALD LIMITED	612,095.10
BLACK PRESS GROUP LTD.	306,060.30

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
BLACKBURN YOUNG OFFICESOLUTIONS	303,339.74
BLD DECOR AND SCENERY	77,041.44
BLUE MAX LIGHTING &EMERGENCY EQPT. LTD.	83,422.50
BLUE PINE ENTERPRISES LTD.	54,938.80
BORDEN LADNER GERVAIS LLP	61,396.46
BRANDT TRACTOR LTD.	99,032.05
BRAY ENTERPRISES LTD.	89,068.14
BRIERE PRODUCTION GROUP INC.	128,205.94
BRITISH COLUMBIA SAFETYAUTHORITY	31,643.08
BRITISH COLUMBIA SOCIETY FORTHE PREVENTION OF CRUELTY TO	553,998.42
BRONNER'S COMMERCIAL DISPLAY	26,865.39
BUNT & ASSOCIATES ENGINEERING(BC) LTD.	90,231.55
BUSY BEE SANITARYSUPPLIES INC.	118,966.92
CAMCENTRAL SYSTEMS INC.	165,909.47
CANADA POST CORPORATION	103,481.34
CANADA SAFEWAY	41,486.44
CANADIAN ELECTRIC VEHICLES LTD	•
	38,714.85
CANADIAN HYDROGEN AND FUELCELL ASSOCIATION CANADIAN MATTRESS RECYCLINGING.	50,400.00
	70,756.35
CANADIAN BRINTING FOURMENT TO	90,927.85
CANADIAN PROFESSIONAL MANAGEMENT SERVICES INC.	39,903.97
CANADIAN TIPE CTORES	43,904.00
CANADIAN TIRE STORES	25,560.32
CANNOR AUDISERIE LTD	2,033,673.82
CANNOR NURSERIES LTD.	139,163.36
CANUEL CATERERS	81,870.75
CANWEST CUTTING & CORINGLTD.	155,192.83
CARMICHAEL WILSON PROPERTYCONSULTANTS LTD.	131,666.51
CARSWELL, A DIVISION OFTHOMSON CANADA LIMITED	44,348.74
CASCADIA SPORT SYSTEMS INC.	182,001.68
CASH & CARRY	26,256.41
CATHERINE BERRIS ASSOCIATESINC.	26,472.04
CATHY KWUN	70,084.65
CEDAR CREST LANDS (B.C.) LTD.	3,199,449.64
CEDAR RIM NURSERY LTD.	41,219.80
CEI ARCHITECTURE PLANNINGINTERIORS	70,481.24
CEL-COM SYSTEMS LTD.	30,720.59
CENTAUR PRODUCTS INC.	198,489.02
CENTURY INDUSTRIES LLC	110,012.22
CF PROJECTS INC.	426,362.75
CH2M HILL CANADA LIMITED	112,424.90
CHARTIS INSURANCE COMPANYOF CANADA	79,968.76
CHECKER WIRELESS INC.	44,481.10
CHEMAQUA	58,308.71
CHERNOFF THOMPSON ARCHITECTS	556,468.55
CHEVRON CANADA LIMITED	2,767,338.37
CHURCHILL ARMOURED CAR SERVICE	67,222.21
CIMCO REFRIGERATIONVANCOUVER BRANCH	67,963.55

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
CINTAS	42,164.52
CITIWEST CONSULTING LTD.	117,411.96
CITRIX SYSTEMS INC.	30,024.48
CITY LUMBER SALES & SERVICESLTD.	191,787.37
CITYSPACES CONSULTING LTD.	26,582.30
CLAIMSPRO INC.	35,787.23
CLEAN FOR YOU CLEANINGSERVICES LTD.	299,032.08
CLEARTECH INDUSTRIES INC.	80,860.21
CLOVERDALE BUSINESSIMPROVEMENT ASSOCIATION	150,000.00
COAST CAPITAL SAVINGS	30,213.00
COAST PAPER, A DIVISION OFPAPERLINX CANADA LIMITED	43,140.08
COASTAL CONTROLS LTD	25,367.44
COBRA ELECTRIC LTD.	7,198,534.02
COLLIERS MACAULAY NICOLLSINC.	36,269.37
COLLINGWOOD APPRAISALS LTD.	30,951.62
COLUMBIA BITULITHIC - DIVISIONOF LAFARGE CANADA INC.	289,706.73
COMMANDER WAREHOUSEEQUIPMENT LTD.	38,346.93
COMMERCIAL SOLUTIONS INC.	49,413.24
COMMISSIONAIRES BC	474,602.46
COMPANION CONSTRUCTION LIMITED	338,497.55
COMPASS GROUP CANADA(BEAVER) LTD.	54,515.72
COMPUTRON SOFTWARE, LLC.	34,328.24
COMPUTRONIX (CANADA) LTD.	166,181.68
COMTEX MICRO SYSTEM INC.	197,683.41
CONSOLIDATED ENVIROWASTEINDUSTRIES INC.	31,142.72
CONTAINERWEST-A DIV OFCANADIAN INTERMODAL SERVICES L	494,496.57
CONVERGENT LIBRARYTECHNOLOGIES INC.	27,180.73
COQUITLAM RIDGE CONSTRUCTORSLTD.	526,110.10
CORIX UTILITIES INC.	2,636,799.60
CORIX WATER PRODUCTS LP	113,754.11
CORNERSTONE PLANNING GROUP	57,819.90
COVERMASTER INC.	28,193.54
COX INSURANCE ASSOCIATESADJUSTING CORPORATION	34,370.83
CREATIVE CHILDREN FURNITUREAND ART SUPPLIES LTD.	76,991.57
CRESCENT BEACH LIFE GUARDINGCORPORATION	82,880.00
CRESSEY (DOUGLAS) DEVELOPMENTLP	51,030.00
CRESSY (DOUGLAS) DEVELOPMENT LTD.	217,907.55
CROCKER EQUIPMENT CO. LTD.	75,476.12
CROWN CONTRACTING LIMITED	607,729.18
CSDC SYSTEMS INC.	677,960.93
CTH SYSTEMS INC.	25,064.71
CULEX ENVIRONMENTAL LTD.	153,396.16
CULINARY CAPERS CATERING INC.	142,122.11
CUSTOM LOADING LTD.	115,516.35
CWA HOLDINGS LTD.	236,889.18
D & C REFRIGERATION LTD.	32,376.02
D. LITCHFIELD & COMPANY LTD.	36,842.40
D.A. ABERDEEN & ASSOCIATESLTD.	196,330.90

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
D.C. DEAN ASSOCIATES INC.	57,400.00
DAMS FORD LINCOLN SALES LTD.	387,000.67
DANCO EQUIPMENT INC.	228,286.12
DAS TECHNICAL INC.	40,880.00
DATAFIXA DIVISION OF COMPRINT SYSTEMS	81,288.48
DATAMEX TECHNOLOGIES INC.	37,164.40
DAVE'S SURPLUS	32,448.61
DAVID MITCHELL CO. LTD	79,974.12
DAVIDSON BROS. MECHANICALCONTRACTORS LTD	406,054.62
DAVIES LAND CONSULTING LTD.	33,396.78
DB PERKS & ASSOCIATES LTD.	117,090.00
DC TRAFFIC CONTROL (1996) LTD	670,154.24
DEKRA-LITE	254,991.20
DELCAN CORPORATION	859,825.24
DELL CANADA INC.	969,351.25
DELTA AGGREGATES LTD.	
DENBOW	4,928,653.42
	54,532.80
DGWORKS	72,394.78
DHARAMBIR SINGH KALEKA	30,583.08
DIAMOND HEAD CONSULTING LTD.	414,463.41
DILIGENT BOARD MEMBER SERVICESINC. DILLON CONSULTING LIMITED	29,233.57
	866,789.70
DINESEN NURSERIES LTD.	273,761.60
DIRECT EQUIPMENT WEST LTD.	54,382.57
DISCOVERY PRODUCTS LTD.	49,459.03
DL SAFETY CONSULTING LTD.	94,969.68
DL WATTS FLOORINGS (1994) LTD.	38,548.16
DMD & ASSOCIATES LTD.	76,222.45
DOCU-LINK INTERNATIONAL INC	55,513.25
DOMINION FAIRMILE CONSTRUCTIONLTD.	15,919,315.08
DOUBLE M EXCAVATING LTD.	427,493.35
DOUBLE R RENTALS 1987 LIMITED	101,438.88
DOUGLAS JOINT VENTURE DOWNTOWN SURREY BUSINESSIMPROVEMENT ASSOCIATION	29,208.00
	660,599.20
DYE & DURHAM CORPORATION	127,002.23
E.B. HORSMAN & SON	92,385.63
E.R. PROBYN LTD.	1,156,539.59
EAGLE WEST TRUCK & CRANE INC.	35,988.96
EARTH FIRST HOLDINGS LTD.	39,844.60
EAST RICHMOND NURSERIES INC.	213,778.88
EAST-WEST BUILDING MAINTENANCELTD.	93,815.02
EASY BUILD STRUCTURES INC.	47,229.28
EBA ENGINEERING CONSULTANTSLID.	285,002.58
ECL ENVIROWEST CONSULTANTSLIMITED	55,956.92
E-COMM, EMERGENCY COMMUNICATION FOR SOUTHWEST B.C. INC.	1,061,355.00
ECO-SOIL RECYCLING CORP.	77,799.29
EECOL ELECTRIC CORP	36,864.89
EKAM DEVELOPMENT LTD.	41,336.40

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
ELECTION SYSTEMS & SOFTWARE,INC	38,447.42
ELGAR ELECTRIC LTD.	34,828.64
EMCO CORPORATION	54,617.17
ENCOM WIRELESS DATA SOLUTIONS	224,019.33
ENJOY - THE LIFE EXPERIENCESCO.	56,390.41
ENKON ENVIRONMENTAL	40,588.91
ENVER CREEK HOMES LTD.	358,642.90
ENVIRO-VAC (A DIVISION OFPARAGON REMEDIATION GROUP LTD.	109,592.00
EPIC PRODUCTION TECHNOLOGIES(CANADA SALES) INC.	158,646.39
EPOCH ENVIRONMENTALCONSULTING LTD.	25,432.51
ER PLUS RISK MANAGEMENTGROUP INC	29,538.99
ERICSSON MFG. LTD.	41,510.56
ERNST & YOUNG LLPCHARTERED ACCOUNTANTS	29,273.95
ESC AUTOMATION INC.	159,333.76
ESRI CANADA LIMITED	353,836.00
EURO MAINTENANCE LTD.	43,636.99
EVERGRO CANADA INC.	41,829.12
EXECUTIVE FLIGHTWAYS	54,285.41
EXOTEK SYSTEMS	50,002.66
EXTREME GLASS LTD.	44,113.40
FALCON EQUIPMENT LTD.	26,788.49
FAMILY SERVICES OFGREATER VANCOUVER	93,355.92
FARM-TEK SERVICES INC.	228,184.89
FDM SOFTWARE LTD.	130,419.74
FICTORIE CONSTRUCTIONMANAGEMENT LTD.	725,680.99
FIRST RATE MECHANICALSERVICES LTD.	35,920.44
FIRST TRUCK CENTRE VANCOUVERING.	33,247.93
FITNESS TOWN COMMERCIAL (FTC)	98,744.12
FLAMAN FITNESS B.C. LTD.	107,841.71
FLEETCOR COMMERCIAL CARDMANAGEMENT (CANADA) LTD.	43,335.30
FOOTHILLS SYSTEMS	37,320.69
FORRESTER RESEARCH, INC.	25,051.90
FORTISBC - NATURAL GAS	1,026,683.34
FORTISBC ENERGY INC.	458,152.17
FORUM PROJECTS LTD.	29,019.20
FOUR STAR WATERWORKS LTD.	28,344.71
FRASER MILNER CASGRAIN LLP	228,887.92
FRASER NORTH DEVELOPMENTS(MANHATTAN SKYE) LTD.	35,165.65
FRASER RICHMOND SOIL &FIBRE LTD.	847,687.98
FRASER VALLEY AGGREGATES LTD.	25,973.90
FRASER VALLEY EQUIPMENT LTD.	70,730.87
FRASER VALLEY GILBERT &SULLIVAN SOCIETY	31,718.59
FRASER VALLEY HERITAGE RAILWAYSOCIETY	468,689.32
FRASER VALLEY SNOW REMOVALING.	44,097.40
FVB ENERGY INC.	69,628.95
G & R SINGH & SON TRUCKINGLTD.	62,662.99
GALLOP/VARLEY	29,165.07
GARNETT REALTY ADVISORS LTD.	38,780.40
	33,7 00.40

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
GARTNER CANADA, CO.	40,992.00
GCL CONTRACTING ANDENGINEERING INC.	2,817,418.64
GE INTELLIGENT PLATFORMSCANADA	33,401.53
GENERAL PAINTAFFILIATE OF WILLIAMS HLDG INC	75,141.51
GESCAN, DIVISION OF SONEPARCANADA INC.	57,367.90
GFS BRITISH COLUMBIA INC.	83,546.54
GIBRALTAR HOLDINGS LTD.	168,474.76
GIBSON ECONOMICS, INC.	25,514.29
GLEN CHUA	52,405.00
GLOBAL KNOWLEDGE NETWORKCANADA INC #B9268	54,188.71
GOLDER ASSOCIATES LTD.	252,320.86
GOODBYE GRAFFITI SURREY	106,720.31
GORANSON CONSTRUCTION LTD.	357,150.96
GRAFFITI BE GONE INC.	106,078.78
GRAHAM DESIGN BUILDERS LP(BYITS GENERAL PARTNER GRAHAM	195,477.15
GRAHAM DESIGN BUILDERS, A JV	1,558,458.39
GRAHAM INFRASTRUCTURE A JV	2,021,149.41
GRANDVIEW BLACKTOP LTD.	475,521.85
GREAT CANADIAN CASINOS INC.	37,996.57
GREATER VANCOUVER REGIONALDISTRICT	4,279,553.04
GREATER VANCOUVER SEWERAGEAND DRAINAGE DISTRICT	5,904,844.45
GREATER VANCOUVER WATERDISTRICT	29,759,677.14
GREEN OVER GREY LIVING WALLSAND DESIGN INC.	54,635.84
GREEN TIMBERS HERITAGESOCIETY	159,735.00
GREER SPRAY FOAM LTD.	48,664.00
GREGG DISTRIBUTORS (B.C.) LTD.	37,650.22
GROUND FORCE EXCAVATION LTD.	35,378.91
H.Y. ENGINEERING LTD.	94,797.25
HABITAT SYSTEMS INC.	70,642.38
HALCROW CONSULTING INC.	162,142.40
HALTON RECYCLING LTD, DBAEMTERRA GROUP & EMTERRA ENVIRO	12,072,850.87
HANLEY AGENCIES LTD.	408,656.84
HARLAN FAIRBANKS CO. LTD.	30,109.51
HARRIS CANADA SYSTEMS, INC.	36,595.81
HARRY WALKER AGENCY	102,453.67
HATCH MOTT MACDONALD LTD	77,086.84
HATFIELD CONSULTANTS	113,141.19
HAZCO ENVIRONMENTAL SERVICES,A DIV OF CCS CORPORATION	36,786.12
HAZICO HOLDINGS	26,523.68
HAZMASTERS INC.	30,279.50
HB LANARC CONSULTANTS LTD.	152,000.32
HEARD CONSULTING SERVICES INC.	54,321.40
HEMMERA ENVIROCHEM INC.	60,065.01
HERITAGE OFFICE FURNISHINGSLTD.	59,694.99
HI PRO SPORTING GOODS	26,363.73
HOOKER CRAIG LUM GARNETTREAL ESTATE ADVISORS LTD.	165,883.28
HORIZON LANDSCAPE CONTRACTORSINC.	1,143,860.87
HRC CONSTRUCTION INC.	5,352,337.87

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
HSBC BANK CANADA	70,075.67
HUB FIRE ENGINES & EQUIPMENTLTD.	34,922.67
HUGH & MCKINNON REALTY LTD.	73,435.12
HUSKY OIL MARKETING COMPANYA DIVISION OF HUSKY OIL LTD	91,356.50
HYLAND EXCAVATING LTD.	47,657.03
HYTEK MECHANICAL INC.	290,366.54
IBI GROUP	32,241.50
IBM CANADA LTD.	31,797.65
ICLEI CANADA	25,520.00
IMPACT OFFICE FURNISHINGSLIMITED	67,725.28
IMPERIAL OIL LIMITEDPRODUCTS & CHEMICALS DIV	27,554.24
IMPERIAL PAVING LIMITED	4,186,215.64
IMPEX MANAGEMENT LTD.	108,301.27
INFINITE IDEAS	25,284.00
INLINE SALES AND SERVICE LTD.	64,598.69
INPROTECT SYSTEMS INC.D.C. TRAFFIC CONTROL(1996LTD)	68,817.58
INSIGHT BUREAU	43,542.62
INSTANT LAWN TURF FARM(1994)	72,870.28
INTEGRATED DIRECT RESPONSESERVICES	275,645.36
INTEQNA	30,238.23
INTERCONTINENTAL TRUCK BODY(BC) INC.	106,874.49
INTERNATIONAL MULCH COMPANYINC.	71,925.57
INTERNATIONAL WEB EXPRESS INC	169,016.01
INTERPAVE PRECAST SYSTEMS LTD.	82,710.71
INTERPROVINCIAL TRAFFICSERVICES LTD.	443,198.11
INVOKE	62,680.80
IRON MOUNTAIN CANADACORPORATION	120,635.57
ISL ENGINEERING AND LANDSERVICES LTD.	902,103.54
J.R. INDUSTRIAL SUPPLIES LTD.	225,241.01
JDG CONSTRUCTION MANAGEMENTLTD.	123,124.58
JL LAWN & TREE CARE INC.	35,948.08
JOHN DONNELLY & ASSOCIATESEVENT MARKETING INC.	386,416.36
JONATHAN MORGAN & COMPANY LTD.	232,011.37
JUSTICE INSTITUTE OF BRITISHCOLUMBIA	49,979.28
KAL TIRE	97,722.93
KASIAN ARCHITECTURE INTERIORDESIGN & PLANNING LIMITED	4,863,348.02
KATO'S NURSERY LTD.	39,663.55
KENNEDY ANDERSON CREATIVEGROUP	26,988.00
KENT'S BACKHOE SERVICES	63,529.20
KERR WOOD LEIDAL ASSOCIATESLTD.	612,446.76
KEY INNOVATIONS, DIVISION OFPACIFIC LASER MARKETING INC.	35,296.14
KEY-BENCH ADVERTISING LTD.	58,101.12
KEYWEST ASPHALT LTD.	1,655,363.68
KIEWIT/FLATIRON GENERALPARTNERSHIP	251,387.82
KLM CONTRACTING LTD.	71,930.10
KLR CONSULTING INC.	79,464.00
KNIGHTSBRIDGE HUMAN CAPITALMANAGEMENT INC.	26,801.57
KORTECH CALCIUM SERVICES LTD.	47,484.71
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Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
KPMG LLP	118,041.91
KT TRAFFIC SOLUTIONS	42,950.60
KWANTLEN POLYTECHNICUNIVERSITY	61,432.10
L.I.T. AQUATICS LTD.	462,200.24
LAFARGE CANADA INC. C.O.B.COLUMBIA BITULITHIC	3,519,236.87
LAKEWOOD MADRONA DEVELOPMENTLTD.	28,983.36
LAMAR COMPANIES	30,029.44
LANDO & COMPANY LLP	31,696.31
LANGLEY CONCRETE LIMITEDPARTNERSHIP	166,106.38
LARK GROUP	182,004.77
LAURA BALLANCE MEDIA GROUP INC	27,086.37
LCP SIGNAL MANAGEMENT INC.	36,313.20
LEBLANC ILLUMINATIONS CANADAINC	231,593.82
LEE DUNCAN HOLDINGS LTD.	85,695.51
LEE'S TREES & EXCAVATINGSERVICES	105,281.12
LEHIGH MATERIALS, A DIV. OFLEHIGH HANSON MATERIALS LTD.	297,178.44
LESLIE & RENNEY CONSTRUCTIONLTD.	28,031.97
LEVELTON CONSULTANTS LTD.	257,202.38
LIFE FITNESS	200,333.36
LIFESTYLE MAINTENANCE INC.	382,031.08
LIZ MAGOR	113,287.32
LIZA HOODPROPERTY SERVICES	119,992.40
LONDON MACHINERY INC.	267,052.80
LONG VIEW SYSTEMS CORPORATION	221,544.96
LORDCO PARTS LTD.	37,850.89
LOWER FRASER VALLEY EXHIBITIONASSOCIATION	100,000.00
LTS PRO SOUND & LIGHTING	25,351.71
MACDONALD & LAWRENCE TIMBERFRAMING LTD.	27,806.24
MAGED PHILIPS &IZABEIL PHILIPS	30,294.00
MAGNA IV ENGINEERING (BC)LTD.	45,902.60
MAGNUSON GROUP	32,913.96
MAINLAND ALUMINUM CO. LTD.	37,363.20
MAINLAND CIVIL WORKS INC.	993,632.40
MAINLAND SAND & GRAVEL LTD.	451,941.64
MANNY'S CONCRETE CONTRACTINGLTD.	36,736.00
MANUFACTURES LIFE INSURANCECOMPANY (MANULIFE FINANCIAL)	158,714.00
MARATHON SURFACES INC.	31,982.30
MARINE ROOFING (1996) LTD.	49,828.69
MARSHALL SURVEYS LTD.	57,033.01
MAR-TECH UNDERGROUND SERVICESLTD.	839,575.27
MATCON CIVIL CONSTRUCTORS INC	324,421.24
MATCON LANDFILL MANAGEMENT INC	101,220.00
MATTHEW WOODRUFF ARCHITECTUREINC.	86,029.23
MAXWELL FLOORS LTD.	66,046.40
MAXXAM ANALYTICS	39,933.10
MAYFAIR INDUSTRIAL PAINTINGLTD.	57,028.32
MCELHANNEY CONSULTING SERVICESLTD.	420,999.83
MCEWAN ELECTRIC LTD.	69,384.60

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

	AGGREGATE AMOUNT
SUPPLIER NAME	PAID TO SUPPLIERS
MCRAE'S ENVIRONMENTALSERVICES LTD.	221,979.85
MCRAE'S POWER SWEEPING LTD.	327,726.20
MCRAE'S SEPTIC TANK SERVICE(FRASER VALLEY LTD.)	1,209,407.38
MCTAR, DIV OF LAFARGE CANADAINC.	1,272,842.22
MEADOWLANDS HORTICULTURAL INC.	25,807.04
MEDTRONIC OF CANADA LIMITED	31,720.08
MERCER (CANADA) LIMITED	73,148.83
MERLETTI CONSTRUCTION (1999)LTD.	96,984.05
MESSAGELABS, INC.	29,110.08
METRO MOBILE RADIO SALES INC.	32,329.36
METRO MOTORS LTD.	842,643.63
MHPM PROJECT MANAGERS INC.	70,015.80
MICHELIN NORTH AMERICA(CANADA) INC.	71,663.90
MICRO COM SYSTEMS LTD.	207,616.91
MICROSOFT CANADA CO.	70,044.80
MICROSOFT LICENSING, GP	435,676.08
MIDWAY TIRECRAFT	52,770.09
MIERAU CONTRACTORS LTD.	970,820.52
MILL CREEK PRODUCTIONS	25,424.00
MILLER DESIGN	70,453.60
MILLER, THOMSON, LLPBARRISTERS & SOLICITORS	36,761.98
MILLS BASICS	369,709.20
MINISTER OF FINANCE ANDCORPORATE RELATIONS	2,533,307.74
MISSION CONTRACTORS LTD.	183,239.11
MMM GROUP LIMITED	61,710.38
MODERN GROUNDS MAINTENANCELTD.	772,593.26
MODU-LOC FENCE RENTALS LTD.	38,081.83
MORGAN CROSSING PROPERTIESLTD.	250,458.92
MORGAN HEIGHTS CONSTRUCTIONCORPORATION	566,119.49
MORRISON HERSHFIELD LIMITED	46,838.99
MOSAIC TRANSLATION SERVICES	65,786.69
MOTT ELECTRIC GP	189,317.21
MR. AMRIK SANGHERA,MR.JASPRIT GREWA &	40,448.87
MULTIVISTA CONSTRUCTIONDOCUMENTATION	31,356.33
MUNICIPAL PENSION PLAN	13,178,401.99
MUSCO SPORTS LIGHTING CANADACO.	147,840.00
MWL DEMOLITION LTD.	463,480.23
N.A.T.S. NURSERY LTD.	171,269.92
NAPA NEWTON - MAG AUTO &INDUSTRIAL SUPPLIES	69,760.44
NATIONAL BROKERAGE GROUP INC.	31,200.00
NEC CANADA, INC.	195,396.05
NERO GLOBAL TRACKING	75,130.68
NEW GAME PLAN ENTERPRISESC/O STEPHEN RAGHOOBARSINGH	25,670.75
NEW LINE SKATEPARKS INC.	1,440,473.19
NEW PLANET COLLISION LTD.	47,543.85
NEW WORLD SCREEN PRINTING LTD.	163,840.65
NEWALTA CORPORATION	73,165.03
NORTHCOAST BUILDING PRODUCTSLTD.	75,878.55

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
NORTHWEST GARDENING SERVICESLTD.	55,258.76
NOVACOM CONSTRUCTION LTD.	252,261.71
NOW-USE GLACIER 1-30568	218,769.72
OCEAN MARKER SPORT SURFACESLTD.	224,700.59
OFFICE ESSENTIALS	51,886.00
OMEGA & ASSOCIATESENGINEERING LTD.	368,297.24
OMNI ENGINEERING INC.	523,231.95
OMNI FACILITY SERVICES CANADALIMITED	63,268.68
OPEN TEXT CORPORATION	180,256.14
ORACLE CANADA ULC	297,959.90
ORBIS CANADA LIMITED B9128	222,835.20
ORION FIRE DISTRIBUTION LTD.	64,778.56
OVERHEAD DOOR COMPANYDIV. OF STORDOR INVESTMENTS LT	52,933.48
OXFORD PAINTING LTD.	43,663.76
PACIFIC BARK BLOWERS INC.	43,560.16
PACIFIC COAST HEAVY TRUCKGROUP	97,733.64
PACIFIC CONTROLS LTD.	25,115.72
PACIFIC FLOW CONTROL LTD.	120,122.24
PACIFIC LAND RESOURCE GROUPINC.	76,815.65
PACIFIC NEWSPAPER GROUP, A DIVOF POSTMEDIA NETWORK INC.	25,198.44
PACIFIC NORTHWEST FIREPROTECTION INC.	166,160.29
PACIFIC SURREY CONSTRUCTIONLTD.	404,149.14
PADDA ENTERPRISES LTD.	51,689.25
PALADIN SECURITY GROUP LTD.	289,443.00
PALADIN SECURITY SYSTEMS LTD,	56,172.93
PANARAMA TECHNOLOGIES LTD.	209,836.27
PARAGON ENGINEERING LTD.	519,624.50
PARK PLACE TOWERS LIMITEDPARTNERSHIP& PARK PLACE TOWERS	123,639.18
PARKLAND INDUSTRIES LP	175,972.04
PARSONS BRINCKERHOFF HALSALLINC.	112,098.68
PARTNERSHIPS BRITISH COLUMBIA	257,956.28
PATTISON OUTDOOR ADVERTISINGL.P.	92,929.76
PAX CONSTRUCTION LTD.	3,739,430.80
PCL CONSTRUCTORS WESTCOAST INC	9,964,451.38
PEDRE CONTRACTORS LTD.	2,784,781.64
PEEL'S NURSERIES LTD.	76,471.92
PEOPLE POWER PRODUCTIONS INC	30,968.00
PERFORMANCE ELECTRIC LTD.	102,559.41
PERFORMANCE VISUAL WORKS INC	85,769.04
PETER CLAIR	37,090.85
PHOENIX TENT AND EVENT RENTALS	106,885.07
PICTOMETRY CANADA CORP.	56,000.00
PIEDMONT SHEET METAL(1997) LTD.	32,567.37
PIROCHE PLANTS INC.	87,957.46
PITNEYWORKS	413,005.24
PIVOTAL PROJECTS INCORPORATED	504,392.92
PJS SYSTEMS INC.	26,271.57
PLEA COMMUNITY SERVICESSOCIETY OF BC	38,760.00

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

CLIDDLIED NAME	PAID TO SUPPLIERS
SUPPLIER NAME	
PNR RAILWORKS INC.	47,329.80
POLYGON DEVELOPMENTS 194LTD.	72,910.82
POSTAGE BY PHONE	80,250.00
PRAIRIECOAST EQUIPMENT	99,802.60
PRECISION FIBRE STRUCTURESINC.	29,980.27
PREMIER PACIFIC SEEDS LTD.	36,956.59
PRINTHINK SOLUTIONS INC	181,054.40
PRO QUALITY LOCKSMITH CO.	59,156.14
PROCON ENGINEERING	30,615.54
PROFIRE EMERGENCY EQUIPMENTINC.	68,619.30
PROMAX AUDIO VISUALSYSTEMS INC	70,374.51
PROPER LANDSCAPING INC.	200,735.10
PROSCENIUM ARCHITECTURE &INTERIORS INC.	42,138.02
PW TRENCHLESS CONSTRUCTIONINC.	398,475.98
QUADRI PROPERTIES LTD.	714,645.94
R. AND L. BIO-PEST CONTROLLTD.	38,216.64
R.F. BINNIE & ASSOCIATES LTD.	2,412,944.00
RAE ENGINEERING AND INSPECTIONLTD.	30,996.36
RAINBOW PAVING LTD.	236,801.60
RAINCOAST APPLIEDECOLOGY	62,474.07
RANDSTAD TECHNOLOGIES, ADIV OF RANDSTAD INTERIM INC	134,579.20
RAYBERN ERECTORS LTD.	99,651.27
RAYLEC POWER LTD	66,696.00
RECEIVER GENERAL FOR CANADA	77,299,236.41
RECTEC INDUSTRIES INC.	712,785.64
REIMERS NURSERIES LTD.	25,893.28
REMPEL ST. ANDREWSDEVELOPMENT LTD.	74,063.48
RETHINK COMMUNICATIONS INC.	32,760.00
RICHARDSON SPORT INC.	46,727.00
RICOH CANADA INC	78,098.62
RISKWIDE CONSULTING INC	40,953.70
RJS PAINTING & WALLCOVERINGLIMITED	34,015.40
RMC READY-MIX LTD.	123,379.25
ROADWAY TRAFFIC PRODUCTS LTD.	213,494.40
ROCK MECHANICAL INC.	47,809.83
ROCKSTONE HOMES LTD & HILLTONHOMES LTD.	233,236.80
ROCKY MOUNTAIN PHOENIX	252,104.32
ROLLINS MACHINERY LIMITED	53,500.59
RONA HOME CENTRES	28,981.62
RONA REVY INC.	46,579.61
ROOF TECH 2000 CONSULTANTS LTD	59,404.29
ROPER GREYELL LLP ROYAL PRINTERS LTD.	239,095.03
	27,169.41
S S MANN ENTERPRISES	48,122.00
S.I. SYSTEMS LTD.	231,895.16
S.L. FELDMAN & ASSOCIATES	31,000.00
S-304 HOLDINGS LTD. DBA JONKERNISSAN	48,389.60
SAFE GUARD FENCE LTD.	109,689.84

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SAFELIGHT COMMUNICATIONS LTD. 37,698.96 SAFETEK EMERGENCY VEHICLES LTD 127,675.00 SANDPIPER CONTRACTING LLP 139,946.74 SAPPIBER ETCHNOLOGIES CANADAA DIV. RANDSTANDI INTERIM INC. 82,947.20 SAPPIBLE TECHNOLOGIES CANADAA DIV. RANDSTANDI INTERIM INC. 82,947.20 SAPPIBLE TECHNOLOGIES CANADAA DIV. RANDSTANDI INTERIM INC. 34,867.54 SECIOLOSTION COLLETYOS BRITISH COLUMBIA 279,153.16 SCHINDLER LEEVATOR CORPORATION 68,774.82 SCHOLD LISTRIC (NO. 36) 68,774.82 SCHOOL DISTRICT (NO. 36) 68,774.82 SCIQUEST INC. 129,519.40 SCD SUM & COMPANY INC. 44,520.00 SEALTEC INDUSTRIES LTD. 123,708.01 SECURITY SCIONCE GROUP INC. 29,736.00 SECURITY SCIONCE GROUP INC. 29,736.00 SELECT PROJECT MANAGEMENTLTD. 111,407.95.2 SEMINAL SCURITY SCIUTIONSINC. 118,936.62 SENTINEL SECURITY SCIUTIONSINC. 118,936.62 SENTINEL SECURITY SCIUTIONSINC. 118,936.62 SENTINEL SECURITY SCIUTIONSINC. 118,936.62 SENTINEL SECURITY SCIUTIONSINC. 118,682.07 <t< th=""><th>CLIDDLIED MAME</th><th>PAID TO SUPPLIERS</th></t<>	CLIDDLIED MAME	PAID TO SUPPLIERS
SAFETEK EMREGENCY VEHICLES LTD 127,675.00 SANDPIPIER CONTRACTING LLP 139,846.74 SANDPIPIER TECHNOLOGIES CANADAA DIV. RANDSTAND INTERIM INC. 82,947.20 SATNAM EDUCATION SOCIETYOF BRITISH COLUMBIA 378,153.16 SEC INSURARCA GERNICES LTD. 34,867.54 SCHIDDLER ELEVATOR CORPORATION 58,713.86 SCHOOL DISTRICT (NO. 36) 68,774.82 SCIQUEST INC. 129,519.40 SDE SUM & COMPANY INC. 44,520.00 SEA TO SKY TRANSFER 41,549.20 SEA TO SKY TRANSFER 29,736.00 SELGUTTY RESOURCE GROUP INC. 29,736.00 SEISMIC 2000 CONSTRUCTION LTD. 226,534.26 SELGUT PROJECT MANAGEMENTLTD. 111,4079.52 SEMIAHIMOO BULLDOZING &TRUCKING LTD. 118,936.62 SERVICE-NOW COM 110,760.39 SHANDHAM'S BULLDING PRODUCTSDIV OF SHANAHANS LTD PARTNERSH 58,681.07 SHAW CABLESYSTEMS G.P. 58,581.88 SHAPE ARCHITECTURE INC. 156,682.07 SHAW CABLESYSTEMS G.P. 158,682.07 SHAW CABLESYSTEMS G.P. 159,055.80 SIGNS NOW 160,328.41.6	SUPPLIER NAME	
SANDPIÈRE CONTRACTING LLP 139,486,74 SAPPHIRE TECHNOLOGIES CANADAD DIV. RANDSTAND INTERIM INC. 82,947,20 SATHAME DUCATION SOCIETYOF BRITISH COLUMBIA 279,153,16 SEC INSURANCE AGENCIES LTD. 38,675,48 SCHOLO DISTRICT (NO. 36) 68,774,82 SCIQUEST INC. 129,519,40 SCD SUM & COMPANY INC. 44,520,00 SEA TO SKY TRANSFER 41,549,20 SEALTEC INDUSTRIES LTD. 22,736,00 SELISTIC 2000 CONSTRUCTION LTD. 246,542,69 SELECT PROJECT MANAGEMENTLTD. 104,592,60 SERIMIE 2000 CONSTRUCTION LTD. 26,542,69 SECET PROJECT MANAGEMENTLTD. 104,592,60 SERIMIE 2001 TRANSFER 110,603,39 SEMINIEL SUCIUTY SOLUTIONSINC. 110,760,39 SEMINIEL SUCIUTY SOLUTIONSINC. 110,760,39 SHAW AGABLESYSTEMS G.P. 87,580,24 SHAW CABLESYSTEMS G.P. 87,580,24 SHEER RINDUSTRIES INC. 116,936,99 SHEER RINDUSTRIES INC. 159,056,80 SHEIR RINDUSTRIES INC. 159,056,80 SHEIR RINDUSTRIES INC. 10,930,911 SIERIN SOW		•
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SPORT MEDICINE COUNCILOF B.C. 35,246.50		
SPOTLESS IANITORIAL SERVICES 27 8/8 72		
	SPOTLESS JANITORIAL SERVICES	27,848.72
STAGEFAB CUSTOM MANUFACTURINGINC. 36,440.34	STAGEFAB CUSTOM MANUFACTURINGINC.	36,440.34

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

CLIDDLIED MANAC	PAID TO SUPPLIERS
SUPPLIER NAME	
STANTEC CONSULTING LTD.	2,026,254.57
STAPLES	26,297.52
STATOR SALES & SERVICE LTD.	31,826.27
STIGLISH ENTERPRISES LTD.	154,378.35
STILLWOOD CAMP & CONFERENCECENTRE	33,457.00
STONEMARKS ENGRAVING	30,396.80
STUDIO ROSO LIMITED	50,917.47
SUDDEN FUN RECREATIONEQUIPMENT LTD.	79,520.00
SULLY'S LANDSCAPING & LAWNCARE	164,297.44
SUN LIFE OF CANADA	6,468,274.38
SUNCOR ENERGY PRODUCTSPARTNERSHIP	1,967,972.58
SUNRISE LANDSCAPING LTD.	84,542.08
SUPER SAVE DISPOSAL INC.	124,919.06
SUPER SAVE TOILET RENTALS INC.	33,431.92
SUPERIOR CITY SERVICES LTD.	40,087.95
SUPERIOR PROPANE INC.	211,692.22
SURREY ASSOCIATION FORCOMMUNITY LIVING	41,606.66
SURREY CRIME PREVENTIONSOCIETY	62,045.00
SURREY DYKING DISTRICT	287,196.55
SURREY FOOD BANK SOCIETY	37,448.18
SURREY RADIATOR & AIRCONDITIONING	31,478.35
SURREY TOURISM AND CONVENTIONASSOCIATION	438,043.25
SUTTLE RECREATION INC.	178,132.64
SUTTON GROUP-MEDALLION REALTY	41,500.00
SUTTON ROAD MARKING LTD.	537,064.32
SWR DRAIN SERVICE LTD	94,567.81
SYSCO FOOD SERVICES OFCANADA, INC.	86,298.50
TAG CONSTRUCTION LTD.	47,829.60
TARGA CONTRACTING LTD.	597,465.09
TAYLOR KURTZ ARCHITECTURE &DESIGN INC.	115,647.32
TDH CONTRACTING	124,289.25
TEAM ROCHON INC (GTR TURF INC)	352,321.20
TEAM SKYLINE SPORTS LTD.	31,885.46
TEK SYSTEMS CANADA INC.	214,486.44
TELUS	26,225.32
TELUS COMMUNICATIONS COMPANY	756,529.81
TELUS COMMUNICATIONS INC.	32,402.16
TELUS SERVICES INC.PAYMENT PROCESSING	268,531.20
TERASEN GAS INC.	374,727.49
TERRA EQUIPMENT LTD.	60,290.10
TERRALINK HORTICULTURE INC.	52,791.80
TFG LANDSCAPING & MAINTENANCE	192,722.47
THE ACTIVE NETWORK, LTD.	194,792.45
THE AME CONSULTING GROUP LTD.	63,141.35
THE BERRANT GROUP, A DIVISIONOF BERRANT INTERNATIONAL	34,759.20
THE CO-OPERATORS	51,101.68
THE CORPORATION OF DELTA	87,378.66
THE DRIVING FORCE INC.	60,552.43

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

SUPPLIER NAME	PAID TO SUPPLIERS
THE DUTCHMAN'S CATERERS LTD.	35,680.71
THE FINDOLOGIST	47,391.47
THE HOME DEPOT	37,591.43
THE LAW SOCIETY OF BRITISHCOLUMBIA	25,095.15
THE PEPSI BOTTLING GROUP(CANADA) CO.	38,032.03
THE TEMPEST DEVELOPMENT GROUPINC.	148,352.90
THE VANCOUVER CHRISTADELPHIANECCLESIA	44,780.00
THIS IS IT DESIGN INC.	68,604.68
THOMCO SUPPLY LIMITED	33,546.61
THORNLEY HAYNE CREATIVECOMMUNICATIONS	28,015.63
THUNDERBIRD PLASTICS LTD.	31,864.00
THURBER ENGINEERING LTD.	68,045.70
TIDE'S OUT SERVICES LTD.	790,820.12
TIMBRO CONTRACTING LTD.	30,000.00
TMF TEXTILE SERVICES	28,233.80
TODAY'S TILE LTD	277,542.16
TRANE CANADADIV. WABCO STANDARD TRANE CO.	41,120.03
TRANS WESTERN ELECTRIC LTD.	112,820.74
TRANSLINK	32,255.74
TREVOR BODDYCONSULTING URBAN DESIGNER	45,512.46
TRICO EXCAVATING INC.	482,420.35
TRILLIUM INFRASTRUCTURESOLUTIONS INC.	974,843.70
TRIPLE WEST TRANSPORT INC.	35,514.08
TROJAN HOLDINGS LTD.	85,232.00
TROTTER & MORTON BUILDINGTECHNOLOGIES INC.	72,594.01
TURNBULL CONSTRUCTION SERVICESLTD.	250,741.14
TYAM CONSTRUCTION LTD.	265,599.68
TYBO CONTRACTING LTD.	7,130,592.26
U.S. BANCORP CANADA CO.	1,083,574.78
ULMER CONTRACTING LTD.	77,280.00
UNION OF BRITISH COLUMBIAMUNICIPALITIES	187,883.43
UNIS LUMIN	26,545.32
UNISOURCE CANADA INC.	134,853.91
UNIT4 BUSINESS SOFTWARE CORP	755,245.65
UNITED WAY OF THE LOWERMAINLAND	179,403.50
UNITOW SERVICES (1978) LTD.	40,736.16
UNIVERSAL APPRAISAL CO. LTD.	51,632.00
UNIVERSAL SUPPLY CO. INC	30,689.82
UNIVERSITY SPRINKLERS	25,125.08
UNIWELD SERVICES (2007) LTD.	128,984.47
URBAN SYSTEMS LTD.	839,062.76
URBAN VISUALS	58,697.50
URS CANADA INC.	71,620.46
VALLEY MOBILE POWERWASH(AVON-LEAH ENTERPRISES LTD.)	45,309.78
VALLEY TRAFFIC SYSTEMS INC	26,676.72
VAN DER ZALM & ASSOCIATES INC.	142,775.93
VANE LAWN & GARDEN SERVICESLTD.	713,104.66
VERNON TECHNOLOGY SOLUTIONSINC.	46,581.92

Schedule of Payments to Suppliers for Goods and Services

For the year ended December 31, 2011

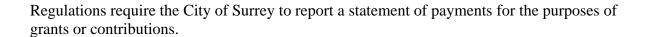
SUPPLIER NAME	PAID TO SUPPLIERS
VIMAR EQUIPMENT LTD.	86,187.71
VIRIDIAN POWER CORP.	59,164.29
VISTA LANDSCAPE SERVICES LTD.	41,690.83
W.K. WILLIAMS CONSULTINGSERVICES	52,679.20
WALES MCLELLAND CONSTRUCTIONCOMPANY (1988) LTD.	980,037.97
WALMART	33,504.39
WALNUT GROVE CONSTRUCTION	64,502.19
WASHINGTON SPEAKERS BUREAU	221,847.89
WASTE MANAGEMENT OF CANADACORPORATION	184,466.84
WATERFORD PARTNERS INC.	78,589.49
WATERHOUSE EXECUTIVE SEARCH	28,948.64
WAVE INNOVATIONS LTD.	36,935.99
WEB ENGINEERING LTD.	1,186,908.45
WEDLER ENGINEERING GROUP	86,388.73
WESCO DISTRIBUTION CANADA LP	73,445.22
WESLEY KWUN	70,084.65
WEST COAST BARK PRODUCTS INC	30,563.40
WEST COAST MACHINERY LTD.	88,062.16
WEST PACIFIC CONSULTING GROUPMANAGED SERVICES INC.	1,017,446.64
WESTECK WINDOWS MFG. INC.	52,258.19
WESTERN CANADA TUBE PRODUCTSLTD.	57,995.02
WESTERN PRO SHOW RENTALSLIMITED	39,134.76
WESTERN SAFETY PRODUCTS LTD.	42,647.06
WESTPORT CONSTRUCTION GROUPINC.	2,244,218.17
WESTSTONE PROPERTIES 104 LTD	55,411.92
WESTVIEW SALES LTD.	167,300.56
WHITE PAPER CO. LTD.	84,776.46
WHITEWATER WEST INDUSTRIESLTD	35,589.12
WICKE HERFST MAVERCONSULTING INC.	41,284.37
WILCO CIVIL INC.	1,536,412.12
WILCO LANDSCAPE WESTCOASTINC.	1,428,857.20
WILD COAST PRODUCTIONS &EVENT RENTALS	40,275.20
WILD PLAY ELEMENT PARKS	33,600.00
WILLIS CANADA INC.	2,084,098.14
WINDSOR SECURITY LIMITED	35,625.69
WINVAN PAVING LTD.	4,643,809.28
WOLSELEY CANADA INC.	550,045.74
WOOD WYANT INC.	66,309.28
WORK AUTHORITY, A DIVISION OFKODIAK GROUP HOLDINGS CO.	55,244.16
WORK TRUCK WESTA DIV OF WEST COAST MACHINERY	28,244.79
WORKSAFE BCWORKERS COMPENSATION BOARD/BC	1,776,437.78
WPCG FINANCE & PROFESSIONALRECRUITMENT INC.	50,865.67
XEROX CANADA LTD.	164,444.06
XPEDX CANADA INC.	55,225.40
YARD-AT-A-TIME CONCRETE(1988) LTD.	147,873.69
YARDWORKS SUPPLY LTD.	38,121.55
YELLOW PENCIL INC.	677,371.50
YOUNG, ANDERSONBARRISTERS & SOLICITORS	85,279.81
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City of Surrey Schedule of Payments to Suppliers for Goods and Services For the year ended December 31, 2011

SUPPLIER NAME		AGGREGATE AMOUNT PAID TO SUPPLIERS		
YUK LAN KWUN		219,460.34		
ZEEMAC VEHICLE LEASE LTD.		741,445.53		
PAYMENTS TO SUPPLIERS WHO RECEIVED AGGREGATE PAYMENTS EXCEEDING \$25,000	\$	441,810,083.54		
CONSOLIDATED TOTAL PAID TO SUPPLIERS WHO RECEIVED AGGREGATE PAYMENTS OF \$25,00	0			
OR LESS	\$	12,115,971.42		

RECONCILIATION:			2011
Total of aggregate payments exceeding \$25,000 paid to suppliers		\$	441,810
Consolidated total of payments of \$25,000 or less paid to suppliers		•	12,116
Employee expenses on remuneration schedule			1,283
Council remuneration and expenses			799
Grants and subsidies			1,220
Less: Sales tax rebate		-	5,266
Less: Non-taxable employee benefits		-	19,647
Less: Employer portion of CPP and EI payments		-	13,162
Add: Payments made for lawsuit settlements and land purchases			28,163
Total City Payments to Vendors		\$	447,317
Total Consolidated Statement of Operations		\$	543,732
Less: In-kind donations		-\$	1,648
Less: Interest on debenture debt		-\$	3,113
Cost recoveries			,
Add: Consolidated City	15,609		
Less: Library	- 544		
			15,065
City Salary and Benefits per Statement of Operations			
Less: Consolidated City	- 186,284		
Add: Library	10,374		
		-	175,910
Amortization expense	07.507		
Less: Consolidated City	- 87,597 2,133		
Add: Library Add: Surrey City Development Corporation (SCDC)	2,133		
Aud. Surrey City Development Corporation (SCDC)	123		85,341
Cash used to acquire capital assets			65,541
Add: Consolidated City	196,743		
Less: Capital adjustments *	- 15,912		
Less: Library	- 2,045		
Less: SCDC	- 3,472		
		•	175,314
Capitalized wages:			
Less: City	- 4,967		
Add: SCDC	402		
		-	4,564
Add: Prior-year accruals			61,315
Less: Current-year accruals		-	61,491
Add: Consolidated City increase in prepaid expenses			230
Add: Consolidated City increase in inventory of supplies			10
Less: Library expenditures		-	14,874
Less: SCDC expenditures		-	1,036
Less: Surrey Homelessness & Housing Society expenditures		-	372
Total City Payments to Vendors		\$	447,317

^{*} The Financial Statements are prepared on a consolidated basis using the accrual method of accounting, whereas the supplier payments schedule is prepared on a cash basis. The supplier payment schedule includes expenditures on both assets and operations. Library payments are reported separately.



Prepared under the Financial Information Regulation, Schedule 1, subsection 7(2)(b)



2011 FINANCIAL PLAN APPROVED CITY GRANTS

		2011 Approved
	Non-profit Organization 2011 Scotties Tournament of Hearts	Amount 500
1.		
2.	Assn. of Neighbourhood Houses of BC DBA Alexandra House	2,000
3.	BC Aquasonics Synchronized Swim Club	500
4.	Big Brothers of Greater Vancouver	1,000
5.	Boys and Girls Clubs of Greater Vancouver	3,000
6.	Bridgeview Community Association	1,000
7.	Caring Hearts for Underprivileged Children Society	1,000
8.	Cloverdale Business Improvement Assoc.	1,000
9.	Community Arts Council of White Rock & District	500
10.	Critter Care Wildlife Society	500
11.	DIVERSEcity Community Resources Society	1,000
12.	Downtown Surrey Business Improvement Association	2,000
13.	Fraser Valley Water Polo Club	500
14.	Gather And Give Charitable Foundation	1,000
15.	Jamaican/Canadian Cultural Association	1,000
16.	Kids Help Phone	500
17.	Learning Disabilities-Fraser South	750
18.	Newton Community Festival	2,000
19.	Oak Avenue Neighbourhood Hub Society	500
20.	PLEA Community Services Society of BC	2,000
21.	R.E.C. for Kids Society	2,000
22.	Royal Canadian Army Cadets 2812 Seaforth Highlanders	500
23.	Semiahmoo Peninsula Marine Rescue Society	1,000
24.	Srilankan Seniors Centre of BC	500
25.	South Asian Family Association	2,000
26.	South Asian Family Association	1,000
27.	Special Olympics British Columbia - Surrey	500
28.	Stepping Stones Greater Vancouver Youth for Christ	1,000
29.	Surrey Amateur Radio Club	850



2011 FINANCIAL PLAN APPROVED CITY GRANTS

		2011 Approved
	Non-profit Organization	Amount
30.	Surrey Christmas Bureau Society	500
31.	Surrey Festival of Dance Society	1,000
32.	Surrey International Writers' Conference Society	1,000
33.	Surrey Philippine Independence Day Society	1,000
34.	Surrey Sea Lions	500
35.	Surrey Urban Farmers Market Association	2,000
36.	Vedic Hindu Cultural Society	500
37.	Whalley Community Association	2,000
38.	White Rock/Surrey Come Share Society	2,000
39.	Youth Arts Council of Surrey	500
40.	Sunnyside Saddle Club	38,400
41.	Cloverdale Curling Club	30,000
42.	Surrey Sailing Club	24,000
43.	Panorama Ridge Riding Club	22,500
44.	Fraser Valley Heritage Railway Society	20,400
45.	Lower Mainland German Shepherd Dog Club	6,000
46.	Action BMX Association	4,000
47.	Crescent Beach Swimming Club	625
48.	Navy League of Canada	800
49.	Nightshift Street Ministries	2,000
50.	Cloverdale District Chamber of Commerce	10,000
51.	Surrey Board of Trade	10,000
52.	South Surrey / White Rock Chamber of Commerce	10,000
53.	Surrey Tourism & Convention Association	10,000
54.	Lower Fraser Valley Exhibition Association	350,000
55.	Lower Fraser Valley Exhibition Association	200,000
56.	Lower Fraser Valley Exhibition Association	225,000
57.	Honey Hooser Scholarship	1,000
58.	Arts Council of Surrey	4,000



2011 FINANCIAL PLAN APPROVED CITY GRANTS

	Non-profit Organization	2011 Approved Amount
 59.	Surrey Foundation	5,000
60.	Community Enhancement Partnership Program	25,000
61.	Cloverdale Curling Club	30,000
62.	South Fraser Community Services Society	24,000
63.	Metro Vancouver Crime Stoppers	25,000
64.	Surrey Crime Prevention Society	84,500
65.	Earl Marriott Secondary School	100
66.	Ecole Panorama Ridge Secondary School	100
67.	Kwantlen Park Secondary School	100
68.	Queen Elizabeth Secondary School	100
69.	Semiahmoo Secondary School	100
70.	Sullivan Heights Secondary School	100
71.	Elgin Park Secondary School	100
72.	Special Recognition	2,500
	Unallocated - Dry Grad	1,100
	Unallocated - One-time	5,975
	Unallocated - Property Taxes	2,200
	Unallocated - Special Recognition	2,500
	Total	\$ 1,219,800