
FINANCE COMMITTEE

TO: **Mayor & Council**DATE: **November 30th, 2010**FROM: **City Manager and
General Manager, Finance & Technology**FILE: **1705-05**SUBJECT: **2011 Five Year (2011-2015) Financial Plan - Capital Program**

1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend that Council:

- a) Approve the capital projects as outlined in Section 3.0 of this report; and
- b) Direct Staff to prepare the 2011 Five-Year (2011 – 2015) Capital Financial Plan incorporating these projects.

2.0 BACKGROUND

A summary of the 2010 – 2014 Five Year Capital Plan is attached as **Appendix “A”**. The following is an update on the major projects that were funded in the 2010 component of that Plan:

2.1.1 Cloverdale Multi Purpose Centre

This 60,000 square foot multi-purpose recreational centre located on the Cloverdale Fairgrounds, is currently under construction. It is expected that the Centre will open for use in early 2011.

2.1.2 Artificial Turf Fields

The construction of two artificial turf fields was budgeted in 2010. An artificial turf field and a field house have been completed at Hjorth Road Park and are in use. An artificial turf field and related amenities have been constructed at Newton Athletic Park and are in use. The bleacher seating for 500 at the Newton field is still under construction.

2.1.3 Covered Park Shelters

The Parks Capital Plan has an annual provision of approximately \$50,000 for the installation of covered park shelters in City parks. In 2010 this amount was augmented by a further \$50,000 to better meet the needs of communities across the City. This funding has been fully expended on new shelters.

2.1.4 Chuck Bailey Youth Park

A contract has been awarded for the construction of a covered youth park in Tom Binnie Park. It is anticipated that the construction of this project will be completed in the first quarter of 2011.

2.1.5 Newton Athletic Park

In 2010, funding was allocated for the design of projects outlined in the recently revised Newton Athletic Park Master Plan, i.e. cricket fields, volleyball courts, a water park, parking facilities and landscaping. Preliminary input from stakeholder sports groups has been received. Community consultation meetings are being held during November. Detailed design is expected to be completed in early 2011.

2.1.6 Fitness Facility/Gymnasium at Fraser Heights

Design is underway for a gymnasium, fitness centre, youth and multi-purpose addition to Fraser Heights Recreation Centre to meet the growing needs of the Fraser Heights community. The construction of this addition will begin in early 2011.

2.1.7 Replacement of Fire Hall #14

Fire Hall #14 located in the Grandview Heights area is under construction and will be completed and ready for occupancy by the end of 2010.

2.1.8 Community Safety Office – City Centre

The leasehold improvements for a community safety office in City Centre are complete and the office is being used by the RCMP and support staff.

2.1.9 City Centre Flagship Library

Construction of this 77,000 square foot library is well underway and is expected to be substantially completed by the end of March 2011.

2.1.10 New City Hall/Community Plaza/Parking Structure

The design of the new City Hall/Community Plaza/Parking Structure in City Centre is underway. The project, which has a floor area of approximately 180,000 square feet and a related 800 stall parking structure, will act as a catalyst for development in the City Centre area. Construction is expected to begin in early 2011 with an expected completion date of mid-2013.

3.0 DISCUSSION

The Capital Program is composed of the following:

- 1) On-going capital programs and minor capital projects to maintain and/or enhance the City's current inventory of infrastructure; and
- 2) The "Build Surrey" Program, which includes a series of new large scale capital projects that will be constructed over the next five years to support business and residential growth over the next 10 years.

3.1 Maintenance and Enhancement of Existing Infrastructure

The following table documents the general revenue sources of funding available for the 'On-Going Capital Requirements'.

FUNDING SOURCES (\$ 000's)		2011	2012	2013	2014	2015
1	Contribution from General Operating	\$ 7,800	\$ 8,500	\$ 9,300	\$ 9,800	\$ 10,400
2	Proceeds from Gaming Revenue	3,000	3,200	3,200	3,200	3,200
3	Proceeds from Building Revenue (Green City Fund)	250	250	250	250	250
4	NCP funds - Library Services	250	300	350	400	400
5	Grants from Senior Levels of Government	118	0	0	0	0
6	Other Contributions	1,516	0	0	0	0
7	Prior Years' Operating Savings	3,000	510	1,400	0	0
8	Sub Total	15,934	12,760	14,500	13,650	14,250
9	Less Ongoing Capital Requirements Funded from General Capital:					
10	- Building Repairs and Upgrades	800	805	980	1,068	1,170
11	- Information Technology	1,850	1,855	2,050	2,254	2,480
12	- Vehicles & Equipment	550	550	580	610	640
13	- Library Books	1,690	1,740	1,790	1,925	1,950
14	- City Beautification - Green City Program & Other	500	500	500	500	500
15	- Sundry & Contingency	540	540	540	540	560
16	Contribution to Parks Acquisition/Development Program	1,720	1,720	1,860	1,953	2,150
17	Contribution to Roads and Traffic	4,800	4,800	4,800	4,800	4,800
18	Total Baseline Re-occurring Capital Needs	12,450	12,510	13,100	13,650	14,250
19	TOTAL AVAILABLE FOR NEW PROJECTS	3,484	250	1,400	0	0

The following table lists the proposed minor capital projects proposed to be completed in 2011.

EXPENDITURE SUMMARY (\$ 000's)		2011	2012	2013	2014	2015
20	Arts Centre - Audience Chamber/Equipment Upgrades	\$ 434	\$ -	\$ -	\$ -	\$ -
21	Renovations at RCMP Detachment	700	0	0	0	0
22	Cloverdale Fairgrounds	450	250	0	0	0
23	Re-surfacing of Bear Creek Track	400	0	0	0	0
24	New/Renovated Washrooms Various Parks	300	0	0	0	0
25	Community Rooms in Parks	100	0	0	0	0
26	Portable Bleachers for Athletic Parks	100	0	0	0	0
27	Replacement of City Works Yard - Advance Design	500	0	0	0	0
28	Addition/Renovation to City Facilities	500	0	0	0	0
29	RCMP Detachment - Cell Door Retrofit	0	0	1,400	0	0
30	Unallocated & Contingency	0	0	0	0	0
31	TOTAL PROPOSED NEW PROJECTS	3,484	250	1,400	0	0

3.1.1 Arts Centre – Audience Chamber/Equipment Upgrades

These upgrades, which include new seating, painting, carpeting and lighting will be completed in 2011.

3.1.2 Renovations at RCMP Detachment

Some renovations and minor work needs to be completed in the RCMP main detachment building to optimize its usefulness.

3.1.3 Cloverdale Fairgrounds

In 2010, Facilities Management completed an assessment of the buildings that are located on the Cloverdale Fairgrounds site. They determined that minor repairs and upgrades have to be completed to these facilities so as to ensure their continued usefulness.

3.1.4 Re-Surfacing Bear Creek Track

The Bear Creek Track needs to be resurfaced to support its continued use by the community.

3.1.5 New/Renovated Washrooms at Various Parks

Parks, Recreation and Culture staff has identified a need for new washrooms to be constructed or existing washrooms to be renovated at various parks throughout the City.

3.1.6 Community Rooms in Various Parks

Funding is being included in the Plan to convert existing space and/or to purchase portable buildings that could be installed in parks on a pilot basis to be used as small scale community gathering spaces.

3.1.7 Portable Bleachers at Athletic Parks

Funding is being included for the acquisition of portable bleacher seating with a capacity of 450 seats that are movable on an “as needed” basis to the various athletic parks across the City.

3.1.8 Replacement of City Works Yard – Advance Design

The City’s main Works Yard on 148 Street is in need of replacement. Funding for design of a replacement building is included in 2011.

3.1.9 Addition/Renovation to Civic Facilities

In order to accommodate the current demands at some civic facilities, minor enhancements need to be completed in 2011.

3.2 *“Build Surrey” Program*

At its Regular meeting on March 1st, 2010 Council adopted the “Build Surrey” Program of capital projects after considering Corporate Report No. R027-2010 titled “Build Surrey” Program (a copy of which is attached as **Appendix “B”**). The Build Surrey Program consists of a series of large scale capital projects across the City to accommodate and support anticipated business and residential growth over the next 10 years. Funding for the construction of each of these capital projects has been included in the Five Year (2011 – 2015) Financial Plan to be funded from internal sources or through the Municipal Finance Authority.

The following table lists the funding sources and related amounts from each source that will be used to fund the projects in the “Build Surrey” Program.

CAPITAL FUNDING SOURCES (\$000's):	2011	2012	2013	2014	2015
General Operating Contributions	1,192	1,164	2,081	333	343
Provision for Private Partnership Opportunities	1,000	1,000	1,000	1,000	1,000
Repayable Contribution from Internal Sources	26,665	11,425	3,800	3,800	3,400
NCP/Indoor Amenity Contributions	565	975	-	925	1,000
Available from MFA	52,858	45,036	48,319	15,692	32,657
Park Development & Other Dedicated Funding	2,570	6,000	-	-	-
Grants from Senior Levels of Government	10,000	-	-	-	-
Cost sharing from Other Levels of Government	5,000	-	-	-	-
Other Contributions	500	2,000	-	-	-
Total Capital Funding Sources	100,350	67,600	55,200	21,750	38,400

The following table documents the “Build Surrey” projects over the next five years and related budget amounts that will be allocated to each project.

CAPITAL EXPENDITURES:	2011	2012	2013	2014	2015
<i>Newton:</i>					
Artificial Turf Field	3,500	-	-	-	-
Newton Athletic Park (water park, etc.)	65	500	500	1,500	1,100
New/Renovated Cricket Pitches	1,135	2,900	1,300	-	-
Fitness Facilities at Newton Pool	1,000	7,000	-	-	-
Newton District RCMP Office	500	2,000	-	-	-
<i>Cloverdale:</i>					
East Clayton Recreation Facility	300	2,700	-	-	-
Animal Care and Adoption Facility	5,100	-	-	-	-
<i>South Surrey:</i>					
Fitness Facilities at South Surrey	6,000	-	-	-	-
Art Space at South Surrey	1,500	-	-	-	-
Pool Grandview Heights	1,000	1,500	49,400	-	-
<i>Fleetwood:</i>					
Multi Purpose Space & Gym at Fleetwood	750	-	-	15,450	-
New Ice Surface Surrey Sports and Leisure Centre - Design work	-	-	-	-	1,000
<i>Guildford:</i>					
Guildford Swimming Pool	-	-	1,000	1,500	32,000
<i>Fraser Heights:</i>					
Fitness Facilities & Gym at Fraser Heights	6,000	-	-	-	-
<i>City Centre:</i>					
City Centre Library (Total budget \$36M)	18,000	-	-	-	-
Parking Facility	11,000	11,000	-	-	-
City Hall at City Centre	33,000	31,000	-	-	-
Community Plaza	3,000	6,000	-	-	-
Performing Arts Centre - advance design (City Share \$2.5M)	7,500	-	-	-	-
<i>City Wide:</i>					
Private Partnerships for Recreational Delivery	1,000	1,000	1,000	1,000	1,000
Artificial Turf Field	-	2,000	2,000	2,300	2,300
RCMP North Detachment - Design Work	-	-	-	-	1,000
Total Capital Expenditures	100,350	67,600	55,200	21,750	38,400

A description of each of the projects and the related construction timeframe is outlined in Corporate Report No. Ro27-2010 (“Build Surrey” Program), a copy of which is attached as **Appendix “B”** to this report. The Animal Care and Adoption Facility has been added to the “Build Surrey” Program.

3.3 Proposed 2011 Capital Program for Roads, Sewer, Drainage and Water

Only the General Capital portion of the 2011 funding is shown in the table in the previous section. Over and above the General Capital portion, capital funding is available from Development Cost Charges, the GVTA and sundry developer contributions. The total funding available in 2011 for all Engineering and Parks-related projects is as follows:

Arterial/Collector Roads	\$ 40.1M
Local Roads	6.2M
Drainage	17.3M
Sewer	10.9M
Water	15.5M
Parks Acquisition & Development	<u>22.0M</u>
Total	<u>\$112.0M</u>

As in previous years, a detailed list of the Engineering and Parks-related capital projects to be completed in 2011 will be provided to Council in the early part of 2011. An overview of the entire Capital Program is attached as **Appendix “C”** to this report.

4 SUMMARY

To allow the completion of the 2011 Five Year (2011 – 2015) Capital Financial Plan, it is recommended that the Finance Committee recommend that Council:

- a) Approve the capital projects as outlined in Section 3.0 of this report, and
- b) Direct Staff to prepare the 2011 Five Year (2011-2015) Capital Financial Plan incorporating these projects.

Murray Dinwoodie
City Manager

Vivienne Wilke, CGA
General Manager,
Finance & Technology

Attachments:

- Appendix “A”: 2010 Five Year (2010 – 2014) Capital Financial Plan
- Appendix “B”: Corporate Report No. R027-2010 - “Build Surrey” Program
- Appendix “C”: 2011 – 2015 Capital Financial Plan

2010 FIVE YEAR (2010-2014) CAPITAL FINANCIAL PLAN

EXPENDITURE SUMMARY (\$ 000's)	2010	2011	2012	2013	2014
Parks, Recreation & Culture Master Plan					
1 Artificial turf fields (2010 includes \$1.3M grant & \$917K external contrib.)	5,000	2,200	0	2,000	0
2 Covered Park Shelters	50	50	50		
3 Covered Youth Parks (includes \$500 grant)	1,500	0		0	0
4 Facilitation of Newton Athletic Park Master Plan (cricket fields, water park, etc.)	100	300	400	500	500
5 Continuation of City-Wide Trail System		0	0	150	300
6 Fitness Facilities & Gym at Fraser Heights	500	6,000	0		0
7 Fitness Facilities at South Surrey			2,700	0	
8 Arts Centre - Storage & Seating replacement (includes \$297 grant)		638	0	0	
9 Major Recreation Facility (eg. Pool/Multi Purpose Ctre/Youth Pk)			1,000	2,000	2,000
10 Multi Purpose Space/Gym				4,000	2,000
12 Fire Hall #14 - Replacement	3,550				
13 Community Safety Office - City Centre	133				
14 Other:					
15 Private Partnerships for Recreational Delivery	0	500	500	500	500
16 City Centre (City Hall/Library/Performing Arts Centre)	40,000	40,000	30,000	10,000	0
17 Unallocated & Contingency	0	1,810	2,810	2,010	2,330
18 TOTAL PROPOSED NEW PROJECTS	\$ 50,833	\$ 51,498	\$ 37,460	\$ 21,160	\$ 7,630



CORPORATE REPORT

NO: R027

COUNCIL DATE: March 1, 2010

REGULAR COUNCIL

TO: **Mayor & Council**

DATE: **February 24, 2010**

FROM: **City Manager**

FILE: **Build Surrey
Program**

SUBJECT: **"Build Surrey" Program**

RECOMMENDATION

The City Manager's Office recommends that Council:

1. Receive this report as information; and
2. Approve-in-principle the **"Build Surrey"** Program as documented in Appendix I to this report and direct staff to draft the 2011-2015 Five Year Capital Plan to reflect the roll out of this Program.

INTENT

The purpose of this report is to inform Council about and obtain Council approval for the **"Build Surrey"** Program that is a program of capital projects across the City's communities focussed on "city building" in support of the City's expected growth over the next decade and it's evolving status as a major hub in the Region.

DISCUSSION

Surrey is recognized as the most significant hub of residential growth in the Metro Vancouver Region and is actively advancing toward being the preferred location for economic development in the Region. Regional projections indicate that one million people will move into the Region over the next 30 years many of whom will make Surrey their home. Residential development remains high in spite of the currently soft provincial economy. Economic development is a strong focus for Surrey in relation to its objective of being a complete and sustainable city in accordance with its Sustainability Charter.

The City has invested significantly in new civic facilities over the last decade; however, a point has been reached where a new quantum of investment in civic facilities needs to be made to keep Surrey well positioned to continue to provide high quality services to its citizens and to position itself for expected growth over the next decade. It is also important that the City make targeted investments to continue to encourage high-value business development in our City, particularly in the Surrey City Centre area.

The “**Build Surrey**” Program of capital projects has been developed with a view to positioning the City for a prosperous future. The projects of which the Program is comprised are listed and briefly described in Appendix I and are to be designed and constructed over the course of the next 6 years (2010 through 2016). The projects will not be delivered coincidentally but rather in an over-lapping series during the 6-year period.

The Program includes, among other projects, both large and smaller recreation-related projects that will augment the existing recreation infrastructure across the City’s communities. The Program will add capacity to address the demands that new growth will create over the next decade. This proactive approach to building capacity in anticipation of growth will assist in ensuring that the service provided to the City’s citizens remains at a consistently high level while the City continues to benefit from growth. These projects will also assist in maintaining Surrey’s attractiveness for investment, which will act to support and sustain the broader economy of the City.

Financial Considerations:

The City has the financial capability to support the Build Surrey Program as documented within this report provided that the projects are staged over the course of the next 6 years. Some of the projects that are within the **Build Surrey** Program have been included in the City’s adopted (2010-2014) Five Year Financial Plan while the remainder will be included in the (2011 – 2015) Five Year Financial Plan, to be considered by Council later in 2010. The Program will not only provide benefit to current residents of the City but also to the many that will choose to make Surrey their home in future years. To deliver the Program, the City will need to invest significant resources. The Program will be funded from a variety of sources including general revenue, NCP amenity contributions, grants from other orders of government, developer contributions and utilizing the Municipal Finance Authority to advance funding.

SUSTAINABILITY CONSIDERATIONS

The “**Build Surrey**” Program will encourage and support investment and development in Surrey. Such investment and development will assist the City in moving toward an improved balance between residential and business development. This will support many of Surrey’s sustainability objectives including, amongst others:

- Reducing greenhouse gas emissions by reducing trip lengths for its residents between home and work;
- Ensuring that unique natural areas and wildlife corridors are preserved;
- Enhancing the City’s financial position through an enhanced property tax base; and
- Enhancing the quality of life for its residents through enhanced job and recreational opportunities close to home.

The “**Build Surrey**” Program also supports the Surrey Economic Investment Action Plan element “*Capital Spending to Build Infrastructure and Create New Jobs*”. The Action Plan is focussed on invigorating the Surrey economy, which includes the City of Surrey making significant capital investments.

CONCLUSION

The “**Build Surrey**” Program that is a program of capital projects across the City focussed on “city building” in support of the City’s expected growth over the next decade and its evolving status as a major hub in the Region. It is recommended that Council approve in principle the “**Build Surrey**” Program as documented in Appendix I to this report and request staff to draft the 2011-2015 Five Year Capital Financial Plan with a view to supporting the Program as generally described in this report and Appendix I.

Murray Dinwoodie
City Manager

Appendix I: “**Build Surrey**” Program

“Build Surrey” Program

The projects that are included in the “**Build Surrey**” Program are listed below by community with a brief description and an approximate implementation schedule (in parenthesis) for each project:

Newton:

New Artificial Turf Field and Seating at Newton Athletic Park (2010-2011)

In partnership with Kwantlen Polytechnic University a new artificial turf field will be installed at the Newton Athletic Park and will include grandstand seating for 500 people, lighting for night use and a digital score board and game clock.

New Recreation Facilities in Newton Athletic Park (2010-2016)

Newton Athletic Park remains one of the City’s most well used outdoor recreation venues offering an array of recreational opportunities. The City will construct on an annual basis additional recreational amenities in Newton Athletic Park including volley ball courts, children’s’ play area, additional parking facilities, etc.

New Artificial Turf Field at Tamanawis Park (2011)

A second artificial turf field will be installed at Tamanawis Park that will be focused on providing additional field hockey capacity to meet the growing demand in this area.

Relocation of the Newton Bus Exchange (2011-2012)

The Newton Transit Bus Exchange on 72 Avenue at the north end of the Newton Wave Pool will be relocated to a new location on King George Boulevard south of 72 Avenue to provide additional capacity to accommodate the growing transit ridership in and through Newton and to reflect the opportunities available within the Newton Town Centre to create a vibrant pedestrian-oriented environment.

New Newton District Police Station (2011-2012)

A new building will be constructed in the vicinity of the new Newton Transit Exchange to house the RCMP Newton District Police Station fronting King George Boulevard.

New Newton Fitness Facility (2012-2013)

A significantly expanded fitness facility will be constructed at the Newton Recreation Centre/Wave Pool to better meet the demands of the continuing growth in Newton.

West Newton Community Park Development (2012-2013)

The community park in West Newton will be developed to support the rapidly growing population in the West Newton community. The development will include both passive and active areas including, among other recreational amenities, a cricket field.

Cloverdale:

New Cloverdale Recreation Centre Including Multi-purpose recreation space, Three Gymnasiums, Seniors Space and a Fitness Facility (2010-2011):

This project with a floor area of 65,000 sq. ft. is being constructed on the east side of 176 Street at 62A Avenue adjacent to the Cloverdale Fairgrounds. It will contain gymnasiums, multi-purpose rooms, a fitness facility, seniors programming space, etc. It will serve the community of the rapidly growing communities of Cloverdale and Clayton.

Cloverdale Greenway Trails and North Creek Bridge (2010-2011)

The Cloverdale Greenway multi-use and a new bridge across North Creek will be constructed to accommodate the growing demand for passive recreational opportunities in Cloverdale.

New Amenities at Clayton Park (2012-2013)

New amenities will be constructed at Clayton Park to provide new opportunities for recreational programming at this park to meet the needs of the growing Clayton population.

South Surrey

New South Surrey Fitness Facility (2010-2011)

A new fitness facility will be added to the South Surrey Recreation Centre to provide service to the growing South Surrey community.

Kensington Prairie Community Centre (2010)

The former Kensington Prairie School will be converted to a multi-purpose community centre to serve the growing communities of Morgan Creek, Rosemary Heights and Grandview.

Kwomais Point Park Building Renovations (2010-2011)

The existing Sanford Hall and Kwomais Lodge buildings in Kwomais Point Park in South Surrey will be renovated to provide for recreation programming and community use space.

New Fire hall No. 14 in Grandview (2010-2011)

A new "full time" fire hall will be constructed in Grandview that will replace the existing "volunteer" hall and will provide enhanced fire and emergency services to the communities of South Cloverdale, Grandview Heights, Hazelmere valley, Douglas and Campbell Heights.

New South Surrey Swimming Pool (2011-2013)

This will be the second swimming pool in the South Surrey area to provide service to this rapidly growing community and will relieve some of the high demand currently being experienced at the existing South Surrey Pool.

Community Arts Space (2015)

An addition to the South Surrey Recreation Centre will provide arts-related programming space to serve the active and growing arts community.

Fleetwood:

New Fleetwood Recreation Centre Gymnasiums (2013-2014)

A pair of gymnasiums will be added to the Fleetwood Recreation Centre to allow for a broader range of recreation programming to be offered in Fleetwood. These gymnasiums will complement those that are already in place at the Guildford Recreation Centre and those that are currently being constructed in the new Cloverdale Recreation Centre.

New Arena at the Surrey Sport and Leisure Complex (2015-2016)

A fourth sheet of ice will be added to the Surrey Sport and Leisure Complex to add capacity to accommodate arena-related recreational programming.

Guildford:

New Guildford Swimming Pool (2013-2015)

This pool will be added to the Guildford Recreation Centre complex and will serve the north Surrey area, particularly the communities of Guildford and Fraser Heights. It will complement the service being provided by the pool at the North Surrey Recreation Centre and the pool at the Surrey Sport and Leisure Complex.

New Artificial Turf Field at Hjorth Road Park (2012)

A second artificial turf field will be installed at Hjorth Road Park to complement that recently installed artificial turf field and provide additional capacity to accommodate the growing demand for outdoor field programming.

Fraser Heights:

New Fraser Heights Recreation Centre Fitness Facility and Gymnasium (2010-2011)

A new fitness facility and gymnasium will be added to the Fraser Heights Recreation Centre to serve the citizens of the rapidly growing community of Fraser Heights.

City Centre:

New City Centre Flagship Library (2010-2011)

The construction of a new flagship central library in Surrey City Centre with a floor area of 75,000 sq. ft. will act as the hub for Surrey library services. The project is being cost shared with the Federal and Provincial governments. It will add vibrancy to the Surrey City Centre and be a significant new iconic building in the physical profile of City Centre. It will act as a gathering place for the City's citizens and serve all age groups.

New City Centre Covered Youth Park (2010)

A new covered outdoor youth park will be constructed in City Centre next door to the Chuck Bailey Recreation Centre to provide additional opportunities for outdoor recreation programming for youth, particularly during wet weather.

Parking Facility in City Centre (2010-2013)

The City will be investing in the construction of an underground parking facility in City Centre that will provide parking for the new library and City Hall projects and will have capacity to support additional private sector development in the City Centre area as well. This additional capacity will be sold to private sector development on a fee for service basis such that the City will recover its investment over time. The provision of structure parking on a fee basis will assist in encouraging private sector investment in City Centre since the provision of parking is often an impediment to development. The parking facility will be managed by a Parking Authority on a cost recovery basis (i.e., both capital and operating). A separate report will be forwarded to Council with more detail on this project and on the establishment and operation of the Surrey Parking Authority.

New City Hall in City Centre (2010-2013)

To demonstrate its commitment to and to add vitality and energy to the Surrey City Centre, the City has committed to constructing a new City Hall in Surrey City Centre. The City Hall, projected to have a floor area of approximately 165,000 sq. ft., will act as a catalyst for development in City Centre by adding a high activity use and by creating additional physical profile for the City Centre area. The new City Hall is currently being designed and is expected to proceed to construction by year-end 2010 or early 2011.

City-wide:

New Pedestrian and Cycling Trails and Bridges (2010-2015)

In addition to other specific greenway multi-use pathways referenced in this program, to ensure an active and healthy population, the City will be constructing 20 km of multi-use (pedestrian/cycling) trails throughout the City including at least 2 pedestrian/cyclist bridges linking communities across highways and ravines.

New Addition to the RCMP Main Detachment Building (2010-2011)

A 35,000 sq. ft. building is being constructed next door to the Main RCMP Detachment in Newton to house the growing number of policemen that are being hired to serve Surrey's growing population and businesses. The building will house many of the 641 RCMP members that currently serve the City and others that will be added in future years to ensure the continued safety of Surrey's communities and businesses.

New artificial turf fields (2013-2015)

Demand for soccer and other field activities continue to grow in Surrey as the City's population increases. Two new artificial turf fields, in addition to those described specifically within this summary, will be constructed to address the growing demand for outdoor field space. These fields will be constructed at athletic parks in the City at locations still to be determined.

Parkland Acquisition

The City will continue to acquire both active and passive parkland across the City to support the environmental objectives of the City and the demands of growth including land that needs to be acquired to accommodate the other capital projects listed in this summary.

**2011 - 2015 CAPITAL FINANCIAL PLAN
EXECUTIVE SUMMARY**

(in thousands)

CONTRIBUTION SUMMARY	2011	2012	2013	2014	2015	5 YEAR PROGRAM
Non-Discretionary Contributions						
DCC Reserve Funds	\$ 57,275	\$ 60,711	\$ 73,623	\$ 74,441	\$ 76,285	\$ 342,335
NCP Reserve Funds	2,107	1,300	700	1,675	1,750	7,532
Other Statutory Reserve Funds	4,083	1,740	2,240	2,240	2,240	12,543
	63,465	63,751	76,563	78,356	80,275	362,410
Discretionary Contributions						
Operating Appropriated Surplus	6,142	3,636	4,057	2,322	2,335	18,492
Contribution from Operating	46,493	47,692	50,130	52,397	55,813	252,525
Other Statutory Reserve Funds	10,779	15,024	7,024	7,024	7,024	46,875
	63,414	66,352	61,211	61,743	65,172	317,892
Other Contributions						
External Sources	21,240	5,706	5,706	5,706	5,706	44,064
Borrowing Proceeds	81,023	58,287	52,619	20,492	39,068	251,489
	102,263	63,993	58,325	26,198	44,774	295,553
Unspecified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Contributions	279,142	244,096	246,099	216,297	240,221	1,225,855
Carry Fwd from Previous Years	83,743	73,229	73,830	64,889	72,066	367,757
	\$ 362,885	\$317,325	\$319,929	\$281,186	\$312,287	\$1,593,612
EXPENDITURE SUMMARY						
Statutory & Asset Maintenance						
Property Acquisition	\$ 18,745	\$ 15,309	\$ 18,210	\$ 19,009	\$ 20,759	\$ 92,032
Buildings	1,300	1,305	1,480	1,608	1,710	7,403
Engineering Structures	93,424	97,223	109,525	111,372	114,493	526,037
Equipment	11,839	12,409	12,684	13,058	13,359	63,349
	125,308	126,246	141,899	145,047	150,321	688,821
Ranked Projects						
Buildings	98,234	62,450	50,400	17,450	36,500	265,034
Engineering Structures	5,600	5,400	3,800	3,800	3,400	22,000
	103,834	67,850	54,200	21,250	39,900	287,034
Unidentified - Budget Authority	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Expenditures	279,142	244,096	246,099	216,297	240,221	1,225,855
Carry Fwd from Previous Years	83,743	73,229	73,830	64,889	72,066	367,757
	\$ 362,885	\$317,325	\$319,929	\$281,186	\$312,287	\$1,593,612

**2011 - 2015 CAPITAL FINANCIAL PLAN
CONTRIBUTION (FUNDING) SUMMARY**
(in thousands)

CONTRIBUTION SUMMARY	2011	2012	2013	2014	2015	5 YEAR PROGRAM
Non-Discretionary Contributions						
DCC Reserve Funds						
Arterial Roads	\$ 19,425	\$ 20,381	\$ 20,381	\$ 20,381	\$ 20,381	\$ 100,949
Major Collector Roads	5,674	4,718	4,718	4,719	4,719	24,548
Local Roads	1,112	981	1,513	1,513	1,513	6,632
Park Lands	14,062	13,024	15,304	16,106	17,769	76,265
Parkland Development	1,138	2,176	2,176	2,191	2,371	10,052
Drainage	5,745	6,931	10,654	10,654	10,654	44,638
Sewer	2,931	4,746	9,216	9,216	9,217	35,326
Water	3,746	4,482	6,389	6,389	6,389	27,395
Hwy 99 Corridor	905	905	905	905	905	4,525
North Grandview	170	-	-	-	-	170
Campbell Heights	2,367	2,367	2,367	2,367	2,367	11,835
	57,275	60,711	73,623	74,441	76,285	342,335
NCP Reserve Funds						
City Centre	430	-	-	-	-	430
Fire	100	100	100	100	100	500
Police	-	-	-	-	1,000	1,000
Library Services	250	300	350	400	400	1,700
Recreation Services	1,327	900	250	1,175	250	3,902
	2,107	1,300	700	1,675	1,750	7,532
Other Statutory Reserve Funds						
Cash In Lieu of Parkland	3,843	1,500	2,000	2,000	2,000	11,343
Environmental Stewardship	240	240	240	240	240	1,200
	4,083	1,740	2,240	2,240	2,240	12,543
	63,465	63,751	76,563	78,356	80,275	362,410
Discretionary Contribution						
Operating Appropriated Surplus						
Other Appropriations	5,442	2,936	3,357	1,622	1,635	14,992
Utility Rate Stabilization Reserve	700	700	700	700	700	3,500
	6,142	3,636	4,057	2,322	2,335	18,492
Contributions from Operating						
Current Year's General Operating	10,800	11,700	12,500	11,600	12,200	58,800
Current Year's Drainage	1,097	1,119	1,142	1,174	1,193	5,725
Current Year's Roads	7,420	7,281	7,273	10,408	13,205	45,587
Water	10,386	10,469	11,181	11,181	11,181	54,398
Sewer & Drainage	16,790	17,123	18,034	18,034	18,034	88,015
	46,493	47,692	50,130	52,397	55,813	252,525
Other Statutory Reserve Funds						
City Land Sales	2,570	6,000	-	-	-	8,570
Cranley Drive Revolving	15	15	15	15	15	75
Building Reserve	1,700	2,000	-	-	-	3,700
Vehicles & Equipment	6,494	7,009	7,009	7,009	7,009	34,530
Capital Legacy Fund	-	-	-	-	-	-
	10,779	15,024	7,024	7,024	7,024	46,875
	63,414	66,352	61,211	61,743	65,172	317,892
Other Contributions						
External Sources						
Federal/Provincial Contribution	15,118	-	-	-	-	15,118
Private Contributions	1,291	875	875	875	875	4,791
GVTA	4,831	4,831	4,831	4,831	4,831	24,155
	21,240	5,706	5,706	5,706	5,706	44,064
Borrowing Proceeds						
External Borrowing	52,858	46,137	47,319	15,192	34,168	195,674
Internal Borrowing	26,665	10,650	3,800	3,800	3,400	48,315
Local Improvement	1,500	1,500	1,500	1,500	1,500	7,500
	81,023	58,287	52,619	20,492	39,068	251,489
	102,263	63,993	58,325	26,198	44,774	295,553
Unspecified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 279,142	\$244,096	\$246,099	\$216,297	\$240,221	\$1,225,855

**2011 - 2015 CAPITAL FINANCIAL PLAN
EXPENDITURE SUMMARY**
(in thousands)

EXPENDITURE SUMMARY	2011	2012	2013	2014	2015	5 YEAR PROGRAM
Statutory & Asset Maintenance						
Land Acquisition						
General Corporate	\$ 100	\$ 100	\$ 100	\$ 55	\$ 55	\$ 410
Parks, Recreation & Culture	18,645	15,209	18,110	18,954	20,704	91,622
	18,745	15,309	18,210	19,009	20,759	92,032
Buildings						
General Corporate	800	805	980	1,108	1,210	4,903
Parks, Recreation & Culture	500	500	500	500	500	2,500
	1,300	1,305	1,480	1,608	1,710	7,403
Engineering Structures						
General Corporate	250	250	250	250	250	1,250
Roads & Transportation	40,140	40,043	40,043	41,424	43,654	205,304
Local Roads & Traffic Safety	6,219	6,081	6,641	7,041	7,641	33,623
Parks, Recreation & Culture	3,810	3,861	3,880	3,946	4,236	19,733
Sewer & Drainage Services	27,770	30,934	40,038	40,038	40,039	178,819
Water Services	15,235	16,054	18,673	18,673	18,673	87,308
	93,424	97,223	109,525	111,372	114,493	526,037
Equipment						
General Corporate	8,399	8,454	8,729	9,103	9,384	44,069
Parks, Recreation & Culture	425	425	425	425	435	2,135
Protective Services	2,315	2,830	2,830	2,830	2,840	13,645
Sewer & Drainage Services	400	400	400	400	400	2,000
Water Services	300	300	300	300	300	1,500
	11,839	12,409	12,684	13,058	13,359	63,349
	125,308	126,246	141,899	145,047	150,321	688,821
Ranked Projects						
<u>Buildings</u>						
Arts Centre - Audience Chamber/Equip	434	-	-	-	-	434
Art Facility - S.Surrey	1,500	-	-	-	-	1,500
Fitness Facilities - Fraser Heights	6,000	-	-	-	-	6,000
Fitness Facility - Newton	1,000	7,000	-	-	-	8,000
Fitness Facility - S.Surrey	6,000	-	-	-	-	6,000
Multi-Purpose Space - Fleetwood	750	-	-	15,450	-	16,200
Pool - Grandview Heights	1,000	1,500	49,400	-	-	51,900
Pool - Guildford	-	-	-	1,000	33,500	34,500
Recreation Facility - East Clayton	300	2,700	-	-	-	3,000
Renovation - Civic Facilities	500	-	-	-	-	500
Surrey Leisure Complex - Ice Expansior	-	-	-	-	1,000	1,000
RCMP Main Detachment	700	-	-	-	-	700
RCMP Newton District Office	500	2,000	-	-	-	2,500
RCMP North Detachment	-	-	-	-	1,000	1,000
Animal Shelter	5,100	-	-	-	-	5,100
City Centre - City Hall	33,000	31,000	-	-	-	64,000
City Centre - Community Plaza	3,000	6,000	-	-	-	9,000
City Centre - Library	18,000	-	-	-	-	18,000
City Centre - Parking Facility	11,000	11,000	-	-	-	22,000
City Hall Works Yard	500	-	-	-	-	500
Cloverdale Fairgrounds	450	250	-	-	-	700
Performaning Arts Centre	7,500	-	-	-	-	7,500
Private Public Partnership	1,000	1,000	1,000	1,000	1,000	5,000
	98,234	62,450	50,400	17,450	36,500	265,034
<u>Engineering Structures</u>						
Artificial Turf Fields	3,500	2,000	2,000	2,300	2,300	12,100
Bear Creek Track	400	-	-	-	-	400
Community Rooms in Parks	100	-	-	-	-	100
Cricket Pitches	1,135	2,900	1,300	-	-	5,335
Newton Athletic Park Master Plan	65	500	500	1,500	1,100	3,665
Portable Bleachers for Athletic Parks	100	-	-	-	-	100
Renovate Various Washrooms	300	-	-	-	-	300
	5,600	5,400	3,800	3,800	3,400	22,000
	103,834	67,850	54,200	21,250	39,900	287,034
Unidentified - Budget Authority only (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 279,142	\$244,096	\$246,099	\$216,297	\$240,221	\$1,225,855