



Corporate Report

NO: C006

COUNCIL DATE: April 14, 2008

COUNCIL IN COMMITTEE

TO: Mayor & Council DATE: April 14, 2008
FROM: General Manager, Planning and Development FILE: 6440-20-2008
SUBJECT: Major Review of Surrey's Official Community Plan

RECOMMENDATIONS

The Planning and Development Department recommends that Council:

1. Receive this report as information; and
2. Authorize staff to proceed with a major review of the Surrey Official Community Plan By-law, 1996, No. 12900 (the "OCP"), based on the proposed planning and public consultation process outlined in the Terms of Reference attached as Appendix I to this report.

BACKGROUND

The OCP sets out the vision, goals and objectives for the future development of the City of Surrey and contains policies, plans and strategies for achieving this vision. The OCP is adopted by by-law (By-law No. 12900), and guides the City's planning decisions in terms of land use designations, rezonings, environmental protection, transportation systems, social well-being, community development, City infrastructure and services, and civic amenities.

City staff prepares an annual OCP report that acts to record and monitor the implementation of the policies contained within the OCP. The OCP indicates that the City will undertake a major review of the OCP every five years, in order to keep the plan current and relevant. The major review is to coincide with the availability of current Census Canada information. The last major review of the OCP was completed in 2002.

While much of the OCP's current content remains useful and relevant, a major review of the OCP will ensure that the plan reflects the current vision for the continuing growth of the City.

In recent years, the City has undertaken a number of significant initiatives. Some have been completed and others are currently underway. These include:

- the drafting of the Surrey Sustainability Charter;
- the Crime Reduction Strategy;
- the Plan for the Social Well-being of Surrey Residents;
- the Employment Lands Strategy and the Economic Development Strategy;
- the updated Parks, Recreation and Culture Strategic Plan;
- an update of the City's 10 Year Transportation Plan;
- the initiation of a Housing and Homelessness Fund;
- the preparation of a Housing Action Plan;
- the Liveability Accord strategies; and
- a major update of the City's environmental inventory.

Since 2002 the City has also approved 12 Neighbourhood Concept Plans ("NCPs") and has embarked on major updates of plans for the City Centre and the Semiahmoo Town Centre.

These initiatives reflect a greater concern for issues of environmental, social and economic sustainability, for the creation of a strong and vibrant City Centre, for "walkable" mixed-use neighbourhoods and transit-supportive development. They have taken place in the context of strong and sustained population and business growth, and renewed Provincial commitments on transportation, social housing and greenhouse gas reductions.

Metro Vancouver is undertaking a process to review the current Regional Growth Strategy, the Liveable Region Strategic Plan. The Regional Context Statement in Surrey's OCP may have to be updated to be consistent with the new Regional Growth Strategy, once it is adopted.

A major OCP review offers Council an opportunity to articulate its vision and to shape the next phase of the City's evolution. The review is also a vehicle for the City to position or "brand" itself to external audiences, including potential residents, visitors, business investors, and senior levels of government. It is a chance for the City to update the key document that describes its aspirations and the means of achieving these aspirations.

DISCUSSION

Legislative Context

Official Community Plans are established under the statutory authority of the Provincial *Local Government Act*, R.S.B.C. 1996, c. 323 (the "Act"). Section 875 of the *Act* describes the purpose of an OCP as a comprehensive guiding document in relation to land use planning. Section 876 gives local government the authority to define areas that are subject to the policies and plans in an OCP, and to adopt the plan through a by-law. Section 877 sets out content that is required in an OCP. Required components include:

- The approximate location, amount and type of residential development that is sufficient to meet the community's expected housing needs for the next five years;
- The approximate location, amount and type of present and proposed commercial, industrial, institutional, agricultural, recreational and public utility land uses;
- The approximate location of sand and gravel deposits that are suitable for extraction;
- Restrictions on development due to hazardous conditions or to the sensitivity of the environment;
- The location and phasing of major proposed roads, sewer and water systems;
- Major public facilities such as schools, parks, waste treatment and disposal sites; and
- Housing policies, with a particular emphasis on rental, affordable and special needs housing.

Section 866 requires an OCP to include a "regional context statement" approved by the regional board that demonstrates how the OCP responds to the Regional Growth Strategy (in Surrey's case, Metro Vancouver's *Liveable Region Strategic Plan*, which is now under review). The policies and plans in the OCP must also be consistent with the regional context statement.

Section 878 of the *Act* also sets out content that may be included in an OCP, including:

- Policies relating to social needs, social development and social well-being in the community;
- Policies pertaining to the protection of farming in areas designated for agriculture;
- Policies pertaining to the preservation, protection, restoration, and enhancement of the natural environment and biological diversity; and
- Broad policy objectives in those areas that are not under the mandate and jurisdiction of local government.

Section 879 contains requirements for consultation during the preparation of an OCP, and the process and sequence for adopting the OCP.

An OCP is a high-level planning document. Section 884 of the *Act* states that a local government is not obligated to immediately meet the objectives of the OCP or to undertake any project included in the plan, or to retroactively amend existing by-laws. However, all of the City's subsequent policies, plans, capital projects or by-laws must conform to the adopted OCP.

Provincial/Regional Planning Context

The planning context for the major OCP review includes various initiatives at the Provincial and Regional levels. These plans and projects, which are evolving at a rapid pace, will have a major influence on Surrey. They include land use, transit and transportation systems, and environmental and social policy. The OCP review will need to consider and respond to these plans. These documents include (but are not limited to):

- The Federal-Provincial "Gateway" Project, including major roadway and rail corridor projects through Surrey such as the South Fraser Perimeter Road, the twinning of the Port Mann Bridge and Highway 1 widening, and international border infrastructure at the Peace Arch (Douglas) and Pacific Highway entry points;
- The Provincial Transit Plan and TransLink's Transport 2040 Plan, which will lead to major investments in transit and roadway systems in and around Surrey and will have impact on both land use policy and transportation networks and systems in Surrey;
- The Liveability Accord between the municipalities of Abbotsford, Langley Township, Coquitlam and Surrey, which will result in high level strategies related to sustainable land use, transportation and transit, public safety, social infrastructure and new partnership arrangements with other orders of government;
- Metro Vancouver's revised Growth Management Strategy, which is on-going, and which will require a new Regional Context Statement in the OCPs of all of the region's municipalities;
- Federal-Provincial social housing and "green infrastructure" initiatives and programs; and
- Anticipated Provincial requirements for policies in OCPs relating to Greenhouse Gas reduction targets.

City Plans and Policy Context

As an over-arching vision of the City's future, the OCP Review will also need to respond to, and "fold in" the appropriate elements of a number of current City plans, policies and strategies. These include (but are not limited to) the:

- Crime Reduction Strategy (completed in 2007);
- Plan for the Social Well-being of Surrey Residents (completed in 2006);
- Sustainability Charter (currently in draft form);
- Parks Recreation & Culture Strategic Plan (currently in draft form);
- Transportation Master Plan (in process – expected to be completed in 2008);
- Employment Lands Strategy (in process – expected to be completed in 2008);
- Economic Development Strategy (in process);
- Environmental (ESA) Study Update (in process – expected to be completed in early 2009);
- Housing Action Plan (planned for 2008);

- City Centre Plan Update (in process – expected to be completed in 2008); and
- Semiahmoo Town Centre Plan Update (in process – expected to be completed in 2008)

Since the major revision to the OCP in 1996, Council has adopted 22 Neighbourhood Concept Plans including approximately 4,800 hectares (12,000 acres) of land and a projected population of 115,000. In addition, General Land Use Plans have been approved for the Grandview Heights, South Port Kells and Clayton communities, which set the context for the preparation of additional NCPs.

It is Council's policy and process to adopt these NCP and General Land Use Plan documents by Council resolution, with the actual change in OCP land use designation to implement the policies of the NCPs taking place at the time of site specific development applications. While this has been an efficient and effective process, it is important that the OCP reflect the general land use designation and population targets set out in these plans. Incorporating the general land use designations for each NCP into the City-wide OCP will provide guidance to City staff, the public and to other orders of government and agencies such as the Province, Metro Vancouver and TransLink, which rely on municipal OCPs as an accurate reflection of land use intentions and population and employment projections. Including these Council-approved local plans and population projections and distributions in the OCP is important to long term transportation and transit planning and provides important information supporting such initiatives such as the Liveability Accord. An accurate picture of Surrey's projected growth and development in the OCP is also important to ensure that Surrey is successful in receiving the level of services and funding from senior governments to which it is entitled.

Consultation: An Opportunity to Hear from Surrey Residents, Businesses and Others

One of the benefits of undertaking a major OCP review is that it provides the opportunity to engage citizens in planning the City's future, through effective public consultation. Meaningful public consultation is a key feature of an OCP review, and is required by the *Act* (Section 879). A proposed program of public consultation is set out in the attached Terms of Reference. This proposed program includes multiple "channels" for engaging the public in the planning process. The intention is to include different types of consultation means and settings that are appropriate to each stage of the planning process. The proposed consultation program includes workshops with Council and with Council's Advisory Committees, a Community Ideas Fair, several public open houses and public forums, focus group meetings with stakeholders representing a wide range of issues and constituencies, along with community surveys and web-based questionnaires. These consultation opportunities are in addition to the formal public hearing required prior to the adoption of a new OCP.

Proposed Planning Process

The proposed planning process follows a phased approach, with Council workshops and progress reports at each phase of the planning process. This process is described in more detail in the attached Terms of Reference.

The following phased approach is proposed:

Phase 1 - will include the gathering and synthesis of relevant background material and studies, along with a community consultation program, leading to a summary of key issues and options for addressing these issues. It is anticipated that the major components of this phase will be completed in October 2008, with a progress report to Council. It is noted there may still be ongoing work components, which may feed into the process in ensuing phases.

Phase 2 - will focus on a set of "big picture" planning issues raised in Phase 1, for which clear alternative approaches are available. In this phase, alternatives will be posed for public and Council discussion and Council direction. These "big picture" choices will shape and define the strategic direction of the OCP and frame more detailed policy proposals in Phase 3. This phase will conclude with a progress report to Council, expected in Spring of 2009.

Phase 3 - will be the "nuts and bolts" of building the plan, including policy statements, updated land use and infrastructure plans that will guide the next phases of the City's development. As the plan takes shape, community meetings will be held to gauge public response and to solicit feedback for improving the plan. This phase is expected to conclude in about June 2009, with a progress report to Council.

Phase 4 - will involve the formal adoption of the new OCP, including the drafting of the by-law, a formal public hearing on the final plan, obtaining the requisite approvals at the Regional and Provincial levels, and final adoption by Council.

Planning Team

It is proposed that the OCP review will be done primarily using the City's Planning staff with assistance and input from other key City Departments, under the direction of a Steering Committee made up of members of the Senior Management Team. Staff has the "local knowledge" and the direct and ongoing connection with Council and the community that is necessary for the development of an OCP that aligns with, and reflects, the priorities of Surrey's residents. Consultants with specialized expertise will be required on specific components of the project. These components will include environmental assessment, market research and analysis, heritage resource assessment, survey research and graphic design and production.

The proposed model for the organization of the OCP Planning Team is shown in the Terms of Reference attached as Appendix I.

CONCLUSION

A major review of the City's OCP is in order to reflect the priorities of Council, to respond to the changing context of Provincial and Regional plans and to incorporate current City plans, strategies and initiatives. This is also in keeping with the City's policy to undertake a major OCP review approximately every five years, since the last major OCP review was completed in 2002.

It is recommended that Council authorize staff to proceed with a major review of the OCP, based on the proposed planning and public consultation process outlined in the Terms of Reference attached as Appendix I to this report.

Jean Lamontagne
General Manager
Planning and Development

DL/kms/saw

Attachment:

Appendix I Terms of Reference - Official Community Plan Major Review



Terms of Reference

Official Community Plan Major Review

April 2008

INTRODUCTION

The Surrey Official Community Plan By-law, 1996, No. 12900, as amended (the "OCP") sets out the vision, goals and objectives for the future development of the City of Surrey, and contains policies, plans and strategies for achieving this vision. The OCP is adopted by by-law, and guides the City's planning decisions in terms of land use designations, rezonings, environmental protection, transportation systems, social well-being, community development, City infrastructure and services and civic amenities.

City staff prepares an annual OCP report that acts to record and monitor the implementation of the policies contained within the OCP. The OCP By-law indicates that the City will undertake a major review of the OCP every five years in order to keep the plan current and relevant. The major review is to coincide with the availability of the current Census Canada information.

The major review of the OCP will take into account a number of recent City initiatives. These include (but are not limited to):

- the Sustainability Charter;
- the Crime Reduction Strategy;
- the Plan for the Social Well-being of Surrey Residents;
- the Employment Lands Strategy;
- the Economic Development Strategy
- the updated Parks, Recreation and Culture Strategic Plan.
- an update of the City's 10 year Transportation Master Plan;
- the preparation of a Housing Action Plan;
- the Liveability Accord strategies;
- a major update to the City's environmental inventory; and
- updates to the City Centre Plan and the Semiahmoo Town Centre Plan;

These initiatives reflect a greater concern for issues of social, environmental and economic sustainability, for the creation of a strong and vibrant City Centre, for "walkable" mixed-use

neighbourhoods and transit-supportive development. These initiatives have taken place in the context of strong and sustained population and business growth, renewed Provincial commitments on transportation, social housing and greenhouse gas reductions, and a new Regional Growth Strategy planning process.

A major OCP review offers Council an opportunity to articulate its vision and to shape the next phase of the City's evolution. The major review of the OCP is also a vehicle for the City to position or "brand" itself to external audiences, including potential residents, visitors, business investors, and senior levels of government. It is a chance for the City to update the key document that describes its aspirations and the means of achieving these aspirations.

SCOPE

The OCP review will, upon adoption, replace the existing Surrey Official Community Plan By-law, (1996) No. 12900, as amended. The policies and plans in the OCP will cover the entire City of Surrey.

As mandated by the *Local Government Act*, R.S.B.C. 1996, c. 323 (the "Act"), the OCP must include:

- The approximate location, amount and type of residential development that is sufficient to meet the City's expected housing needs for at least the next five years;
- The approximate location, amount and type of present and proposed commercial, industrial, institutional, agricultural, recreational and public utility land uses;
- The approximate location of sand and gravel deposits that are suitable for extraction;
- Restrictions on development due to hazardous conditions or to the sensitivity of the environment;
- The location and phasing of major proposed roads, sewer and water systems;
- Major public facilities such as schools, parks, waste treatment and disposal sites; and
- Housing policies, with a particular emphasis on rental, affordable and special needs housing.

In addition, the OCP will include policy statements on a range of issues, including (but not limited to):

- Social needs, social development and social well-being in the community;
- The protection of farming in areas designated for agriculture;
- The preservation, protection, restoration, and enhancement of the natural environment and biological diversity; and
- Broad policy objectives in areas that are not under the mandate and jurisdiction of local government.

In keeping with Section 866 of the *Act*, the OCP will also include a revised "regional context statement" that demonstrates how the OCP responds to the Regional Growth Strategy (in Surrey's case, Metro Vancouver's *Liveable Region Strategic Plan* which is now under review). It will be necessary to monitor the content of the proposed revised Regional Growth Strategy to

ensure that Surrey's regional context statement will be consistent with the regional context statement as it is amended.

Planning Context: Provincial/Regional Plans

In addition to the statutory requirements set out in the *Act*, the OCP will take into account various initiatives at the Provincial and Regional levels. These plans and projects will have a major influence on Surrey's land use, transit and transportation systems, and environmental and social policy. The OCP review will consider and respond to these plans. These documents include (but are not limited to):

- Federal-Provincial "Gateway" Project, including major roadway and rail corridor projects through Surrey such as the South Fraser Perimeter Road, the twinning of the Port Mann Bridge and Highway 1 widening, and international border infrastructure at the Peace Arch (Douglas) and Pacific Highway entry points;
- The Provincial Transit Plan and TransLink's Transport 2040 Plan and South of Fraser (SOFA) Transit Plan, which will lead to major investments in transit and roadway systems in and around Surrey;
- The Liveability Accord between the municipalities of Abbotsford, Langley Township, Coquitlam and Surrey, which will result in high level strategies related to sustainable land use, transportation and transit, public safety, social infrastructure and new partnership arrangements with other orders of government;
- Metro Vancouver's revised Growth Management Strategy which is on-going, and which will require a new Regional Context Statement in the OCP;
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- Anticipated Provincial requirements for policies in OCPs relating to greenhouse gas reduction targets.

Planning Context: City Plans

The OCP Review will also respond to, and "fold in" a number of current City plans, policies and strategies. These include (but are not limited to) the:

- Crime Reduction Strategy (completed in 2007);
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Since the major revision to the OCP in 1996, the City of Surrey has adopted 22 Neighbourhood Concept Plans ("NCPs") including approximately 4,800 hectares (12,000 acres) of land and a projected population of 115,000. In addition, General Land Use Plans have been adopted for the Grandview Heights, South Port Kells and Clayton communities, which set the context for the preparation of additional NCPs.

It is Council's policy and process to adopt these NCP and General Land Use Plan documents by Council resolution, with the actual change in land use designation to implement the policies of the NCPs taking place at the time of site specific development applications. While this has been an efficient and effective process, it is important that the OCP reflect the general land use designation and population targets as set out in these plans, not at the level of detail of an NCP, but at a level of detail sufficient to provide guidance to City staff, and accurate information for the public and other orders of government and agencies such as the Province, Metro Vancouver and TransLink. Including these local plans and population projections and distributions in the OCP is important to long term transportation and transit planning, to initiatives such as the Liveability Accord and to ensure that Surrey is successful in receiving the level of services and funding to which it is entitled.

PROPOSED PLANNING PROCESS

Section 879 of the *Act* sets out requirements for consultation during the preparation of an OCP, and the process and sequence for adopting the OCP. The proposed planning process fulfils these requirements, and follows a phased approach, with Council workshops and progress reports at each phase of the planning process. The proposed consultation program uses multiple ways of engaging the public, in a number of different types of settings that are appropriate to each stage of the proposed planning process.

Phase 1 - Issues and Options (March 2008 – October 2008)

Phase 1 includes the gathering and synthesis of all relevant background material and studies. It will review all of the City plans, policies and strategies outlined above in the context up updating the OCP's current maps and policies and/or incorporating appropriate new policy content.

An early action will involve a critical review of the current document. It is recognized that there is much good content in the plan. Staff will review the current document to assess and bring forward recommendations on what should be kept, updated, enhanced or expunged.

Staff will also work with other City Departments to integrate key policies from the recently completed or ongoing City plans outlined above.

This phase will conclude with a summary report to Council in Fall of 2008 which will summarize the issues and options and propose a set of "guiding principles" to lead the work to be undertaken in the next phases.

The consultation program in Phase 1 includes:

- Workshop(s) with City Council;
- Consultation with all City Departments with regard to their areas of interest and any plans that are in process;
- Consultation with Council's Advisory Committees;
- Meetings with up to 20-30 separate groups/clusters of stakeholder groups and individuals;¹
- An OCP Ideas Fair (June 2008);
- Community Survey/Web-based Survey instruments (May – September 2008); and
- Summary Report to Council (Fall 2008).

Phase 2 - "Big Picture" Alternatives (Fall 2008 – Spring 2009)

Phase 2 focuses on a set of "big picture" planning issues raised in Phase 1, for which clear alternative approaches are available. In this phase, distinct alternatives will be posed for public and Council discussion and direction. These policy choices will shape and define the strategic direction of the OCP and frame more detailed policy proposals in Phase 3. They will be broken down into subject areas such as agriculture, heritage, housing, environment, economic development, etc. This phase will conclude with a summary report to Council in Spring 2009.

The consultation program in Phase 2 includes:

- Workshop(s) with City Council;
- Workshops with City staff from all key Departments;
- Consultation with Council's Advisory Committees;
- Workshops with stakeholders to review and refine policy and plan alternatives (Late Fall 2008 –Spring 2009);
- Community Open Houses (in several parts of the City) to review and refine policy and plan alternatives (Spring 2009);
- Meetings with neighbouring municipalities;
- Newspaper Insert/Web-based survey instruments; and
- Summary Report to Council (Spring 2009).

Phase 3 - Building the Plan (Spring – Summer 2009)

Phase 3 of the process involves the "nuts and bolts" of developing the plan, including policy statements, land use and infrastructure plans that will guide the next phases of the City's development. As the plan takes shape, community meetings will be held to gauge public response and to solicit feedback for improving the plan. This phase will conclude with a progress report to Council.

¹ See Appendix A for a list of possible Focus Group meetings

The consultation program in Phase 3 includes:

- Workshop with City Council;
- Circulation of Draft Land Use Plans and Policies to Meeting / Workshop participants (April 2009) including consultation with Council's Advisory Committees;
- Newspaper insert/web-based survey instrument ;
- Public Forum(s); and
- Report to Council.

Phase 4 - Finalizing the Plan (Fall 2009)

Phase 4 involves the formal adoption of the new OCP, including the drafting of the by-law, a formal Public Hearing on the final plan, obtaining the requisite approvals at the Regional and Provincial levels, and final adoption by Council

The consultation program for Phase 4 includes:

- OCP By-law brought to Council for readings (Fall 2009);
- Regional approval of Regional Context Statement; Provincial approval; and
- Public Hearing and By-law Readings/Adoption.

PLANNING TEAM

It is proposed that the majority of the OCP review will be completed using City staff resources efficiently and effectively, under the direction of a Steering Committee made up of Senior Management staff. Consultants with specialized expertise will be required on certain components of the project.

A proposed model for the organization of the OCP Planning Team includes:

Project Steering Committee

- City Manager;
- General Manager, Planning and Development;
- General Manager, Engineering;
- General Manager, Parks, Recreation and Culture; and
- General Manager, Finance.

Core Planning Team

- Manager, Long Range Planning & Policy Development (team lead);
- Policy Planning Manager (daily team operations); and
- Planning staff from Long Range Planning and Area Planning, as required.

Inter-departmental Advisory Group

The Inter-Departmental Advisory Group will provide specific review and input into particular aspects of the OCP. Meetings between the Core Planning Team and members of the Inter-Departmental Advisory Group will be held on an as-needed basis.

- Engineering Department:
 - o Drainage
 - o Water
 - o Sewer
 - o Environment
 - o Transportation representatives
 - o Realty Services

- Parks, Recreation & Culture:
 - o Parks
 - o Leisure Services representatives

- Finance
- Economic Development
- Crime Reduction Manager
- Surrey Fire Services
- Surrey RCMP
- Surrey Libraries

External Consultants

Specialized consulting expertise will be retained in targeted areas and for specific tasks. Consultants may include:

- Environmental Consultant

Tasks include:

- o Review the results of the Ecological Inventory project, and make recommendations on:
 - OCP policies and maps related to the protection and enhancement of the natural environment and biodiversity; and
 - Specific environmental management areas and policies, based on the results of the Ecological Inventory.

- o This work will be completed between October 2008 (when the Ecological Inventory will be essentially complete) and March 2009.

- **Research / Survey Consultant**

Tasks include:

- o Design, conduct and analyze results for a scientific public opinion survey on significant planning issues and alternatives in Phase 1 of the project.

This work will be completed between April 2008 and September 2008.

- **Economic / Market Analysis Consultant**

Tasks include:

- o Review and confirm City projections for residential, commercial, industrial, agricultural and institutional land and floor space demand over the period 2008-2031, and
- o Develop employment projections based on these demands, and in accordance with the Economic Development Strategy and the Employment Lands Strategy.

This work will be completed between June 2008 and September 2008.

- **Graphic Design / Production Consultant**

Tasks include:

- o Design and produce communication materials for public open houses, newspaper inserts and web-based questionnaires;
- o Develop a contemporary and effective design template and communication approach for the OCP; and
- o Produce the OCP document in print and electronic form, along with summary documents and brochures, as required.

This work will be episodic and will be completed by September 2009.

- **Heritage Consultant**

Tasks include:

- o Review existing heritage inventories, and recommend adjustments based on accepted criteria; and
- o Review existing heritage protection and restoration policies, and make recommendations for amended policies in accordance with the Surrey Heritage Management Plan.

This work will be completed by May 2009.

POTENTIAL COMMUNITY CONSULTATION FOCUS GROUPS (PHASE 1)

Environmental Groups

- Environmental Advisory Committee
- "Sustainable City" Focus Group (transit, green building, alternative energy, cycling etc.)
- Biodiversity and Habitat Protection Focus Groups (may need to do several meetings if the groups are too diverse)

Social Issues Groups

- Social Advisory Committee
- Multi-cultural Advisory Committee
- Seniors Issues Focus Group
- Youth Issues Focus Group
- Children & Families Issues Focus Group
- Housing and Homelessness Issues Focus Group
- Treatment and Health Issues Focus Group
- Accessibility and Disability Issues Focus Group
- Public Safety Issues Focus Group

Heritage and Arts Groups

- Heritage Advisory Committee
- Visual Arts Focus Group
- Performing Arts Focus Group

Neighbourhood/Community Associations

Agricultural Groups

- Agricultural Advisory Committee
- Agricultural Industry Groups (berries/orchards, greenhouse, equestrian, dairy, vegetables, food processing, farm markets/agri-tourism, specialty crops)

Sports and Recreation Groups

- Parks and Recreation Commission
- Sports and Recreation Groups

Economic Development Groups

- Development Advisory Committee
- Economic Development Focus Group (UDI, GVHB, FVREB, REF, etc.)
- Business Groups (Board of Trade & Chambers of Commerce; BIAs)