CITY OF SURREY

BYLAW NO. 19960

| A bylaw to provide for the adoption of the Surrey 2020 – 2024 | | | | | | |
|---|--|--|--|--|--|--|
| General Operating Financial Plan. | | | | | | |
| | | | | | | |

WHEREAS pursuant to Section 165 of the "Community Charter" being Chapter 26 of the Statutes of BC 2003, as amended, the City Council is required to adopt, annually by bylaw, the five-year financial plan;

NOW, THEREFORE, the Council of the City of Surrey ENACTS AS FOLLOWS:

- Council authorize the following:
 - (a) the proposed funding sources;
 - (b) the proposed expenditures; and
 - (c) the proposed transfers between funds.

as set out for each year in the planning period as shown in Schedule 1 attached to this bylaw.

This bylaw shall be cited for all purposes as "Surrey 2020 – 2024 General Operating Financial Plan Bylaw, 2019, No. 19960".

PASSED FIRST READING on the 2nd day of December, 2019.

PASSED SECOND READING on the 2nd day of December, 2019.

PASSED THIRD READING on the 2nd day of December, 2019.

RECONSIDERED AND FINALLY ADOPTED, signed by the Mayor and Clerk, and sealed with the Corporate Seal on the 16th day of December, 2019.

Jiwww. CLERK

| General Operating | Financial Plan |
|-------------------|----------------|
|-------------------|----------------|

| To establish years 2020 to 2024 | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|--|
| | 2020 | 2021 | 2022 | 2023 | 2024 | |
| PROPOSED FUNDING SOURCES | 2020 | 2021 | 2022 | 2023 | 2024 | |
| Property Tax Levy | \$ 369,414,000 | \$ 384,109,000 | \$ 399,386,000 | \$ 415,269,000 | \$ 431,781,000 | |
| Revenues from Property Value Taxes | 369,414,000 | 384,109,000 | 399,386,000 | 415,269,000 | 431,781,000 | |
| General - Capital Parcel Tax | 17,077,000 | 17,248,000 | 17,420,000 | 17,594,000 | 17,770,000 | |
| Revenues from Parcel Taxes | 17,077,000 | 17,248,000 | 17,420,000 | 17,594,000 | 17,770,000 | |
| Taxation Revenues | 386,491,000 | 401,357,000 | 416,806,000 | 432,863,000 | 449,551,000 | |
| Sales of Goods and Services: | | | | | | |
| Departmental Fees & Charges | 47,984,000 | 49,736,000 | 51,196,000 | 52,700,000 | 54,244,000 | |
| Secondary Suite Infrastructure Fee | 22,187,000 | 23,050,000 | 23,948,000 | 24,881,000 | 25,850,000 | |
| Other Fees & Charges | 3,109,000 | 2,873,000 | 2,638,000 | 2,403,000 | 2,168,000 | |
| Revenues from Fees | 73,280,000 | 75,659,000 | 77,782,000 | 79,984,000 | 82,262,000 | |
| | | | | ,, | | |
| Investment Income | 16,488,000 | 16,412,000 | 16,439,000 | 16,512,000 | 16,589,000 | |
| Departmental Government Transfers | 8,120,000 | 8,031,000 | 7,942,000 | 7,953,000 | 7,965,000 | |
| Corporate Government Transfers | 6,455,000 | 6,549,000 | 6,570,000 | 6,664,000 | 6,685,000 | |
| Transfers from Other Governments | 14,575,000 | 14,580,000 | 14,512,000 | 14,617,000 | 14,650,000 | |
| Departmental Other Revenues | 34,367,000 | 35,297,000 | 36,255,000 | 37,239,000 | 38,251,000 | |
| Corporate Lease Revenue | 7,198,000 | 7,259,000 | 7,321,000 | 7,383,000 | 7,446,000 | |
| Corporate Penalties & Interest | 3,640,000 | 3,640,000 | 3,640,000 | 3,640,000 | 3,640,000 | |
| Contribution from SCDC | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 | |
| Other Revenue | 49,705,000 | 50,696,000 | 51,716,000 | 52,762,000 | 53,837,000 | |
| Revenues from Other Sources | 80,768,000 | 81,688,000 | 82,667,000 | 83,891,000 | 85,076,000 | |
| TOTAL FUNDING SOURCES | \$ 540,539,000 | \$ 558,704,000 | \$ 577,255,000 | \$ 596,738,000 | \$ 616,889,000 | |
| PROPOSED EXPENDITURES | | | | | | |
| Police Services | \$ 175,091,000 | \$ 197,663,000 | \$ 207,464,000 | \$ 211,513,000 | \$ 217,564,000 | |
| Fire Services | 66,134,000 | 66,339,000 | 66,544,000 | 66,749,000 | 66,954,000 | |
| Parks, Recreation & Culture | 106,059,000 | 110,194,000 | 113,730,000 | 116,709,000 | 119,792,000 | |
| General Government | 60,827,000 | 62,409,000 | 64,929,000 | 65,689,000 | 67,268,000 | |
| Planning & Development | 32,055,000 | 32,707,000 | 33,380,000 | 34,072,000 | 34,785,000 | |
| Surrey Public Library | 20,262,000 | 21,344,000 | 21,820,000 | 22,307,000 | 22,803,000 | |
| Engineering Services | 8,112,000 | 8,421,000 | 8,736,000 | 9,058,000 | 9,386,000 | |
| Operating Contingency | 1,326,000 | 1,326,000 | 1,326,000 | 1,326,000 | 1,326,000 | |
| Municipal Expenditures | 469,866,000 | 500,403,000 | 517,929,000 | 527,423,000 | 539,878,000 | |
| Fiscal Services & Debt Interest | 8,353,000 | 9,008,000 | 9,663,000 | 11,065,000 | 12,518,000 | |
| Municipal Debt Repayment | 4,692,000 | 4,682,000 | 5,243,000 | 5,495,000 | 5,832,000 | |
| TOTAL EXPENDITURES | \$ 482,911,000 | \$ 514,093,000 | \$ 532,835,000 | \$ 543,983,000 | \$ 558,228,000 | |
| PROPOSED TRANSFERS BETWEEN CAPITAL AND OPERATING SOURCES | | | | | | |
| Transfers To/(From) Capital Funds | 60,446,000 | 50,506,000 | 28,911,000 | 30,467,000 | 31,360,000 | |
| Internal Borrowing To/(From) Reserves | 3,385,000 | 1,049,000 | 19,721,000 | 23,496,000 | 26,542,000 | |
| Transfers To/(From) Capital Sources | \$ 63,831,000 | \$ 51,555,000 | \$ 48,632,000 | \$ 53,963,000 | \$ 57,902,000 | |
| Transfers To/(From) Operating Sources | \$ (6,203,000) | \$ (6,944,000) | \$ (4,212,000) | \$ (1,208,000) | \$ 759,000 | |
| TOTAL TRANSFERS BETWEEN SOURCES | \$ 57,628,000 | \$ 44,611,000 | \$ 44,420,000 | \$ 52,755,000 | \$ 58,661,000 | |
| BALANCED BUDGET | \$ - | \$ - | \$ - | \$ - | \$ - | |
| | | | | | | |