

CORPORATE REPORT

NO: F005

COUNCIL DATE: March 6, 2023

FINANCE COMMITTEE

TO: Mayor & Council

DATE: February 17, 2023

FROM: City Manager and
General Manager, Finance

FILE: 1705-05

SUBJECT: 2023 Five-Year (2023-2027) Financial Plan – Capital Program

1.0 RECOMMENDATION

It is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct staff to prepare the 2023 Five-Year (2023-2027) Capital Financial Plan incorporating the Capital Program as outlined in this report.

2.0 BACKGROUND

The following is an update on the significant capital projects that were funded in previous Five-Year Capital Financial Plans:

2.1 Newton Community Centre

The Newton Community Centre will offer a state-of-the-art community hub for Newton residents of all ages to learn, exercise, and enjoy a fun and healthy environment. The community centre will be innovative and creative resulting in a fully integrated facility that is attractive, friendly, and healthy, reflecting the City's passion for building great amenities for its citizens of all ages.

Recreation, childcare, culture, and library spaces will be advanced in the first phase of development. A master plan of the site has been developed that includes construction of a future aquatic facility. The City will pursue funding from other levels of government to advance the next phase of this project. Construction of the Newton Community Centre is expected to commence in Winter 2023, with an expected opening by Spring 2026.

2.2 City Centre Sports Complex - Phase 1

To meet the current and future needs of the growing neighbourhood and surrounding Whalley town centre, this exciting state-of-the-art facility expansion will include an expanded

range of recreation, sports, arts and culture programming, new indoor and outdoor amenities, and enhanced learning and social opportunities.

2.3 Cloverdale Sport & Ice Complex

The new Cloverdale Sport & Ice Complex will be an energy efficient and sustainable facility, providing a welcoming, healthy, and enjoyable atmosphere with a reduced impact on the environment.

The new facility will provide additional ice in Cloverdale to meet the community's needs for ice hockey, figure skating, public lessons, and dry-floor summer use for sports such as lacrosse and ball hockey. The Cloverdale Sport & Ice Complex will serve the Cloverdale community with additional ice sports and programming as well adding Surrey ice capacity overall. The design of the facility has been fully developed and early earthwork has been started. Multiple stages of work are in the tendering process and pile driving is expected to start in March 2023.

2.4 Bear Creek Park Athletics Centre

The 2,200 seat grandstand structure is currently under construction and on schedule for completion by the end of 2023. The grandstand includes changerooms, public washrooms, and other spaces to support athletic and other public event staging in Bear Creek Park. The second phase of work is currently in design and will include replacement of the athletic track and additional bleacher seating capacity, with construction anticipated for summer 2024.

3.0 DISCUSSION

The General Capital Program is composed of the following two elements:

- 1) On-going General Capital program to maintain and/or enhance the City's current inventory of infrastructure; and
- 2) Major General Capital program, which includes a series of new large-scale capital projects that will be constructed over the next few years to support our residents and businesses into the future.

3.1 Available Funding for the General Capital Program

The following table documents the funding sources that are expected to be available in each of the next five years to support the General Capital Program.

PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM (in thousands of dollars)	2023	2024	2025	2026	2027	Total
Community Amenity Contribution Reserve	\$ 29,000	\$ 11,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 76,000
Other City Reserves	19,575	14,164	13,940	16,498	11,995	76,172
Parkland Acquisition & DCC Reserves	30,750	31,500	32,250	32,500	32,500	159,500
Contribution from General Operating	67,742	25,006	22,200	19,515	21,512	155,975
Green City Program	1,500	1,500	1,500	1,500	1,500	7,500
Proceeds from Gaming Revenue	3,308	3,991	4,031	4,071	4,112	19,513
External Contributions (Grants)	3,800	1,000	1,000	-	-	5,800
TOTAL PROPOSED FUNDING SOURCES GENERAL CAPITAL PROGRAM	\$ 155,675	\$ 88,161	\$ 86,921	\$ 86,084	\$ 83,619	\$ 500,460

3.2 On-going General Capital Requirements and Funding Sources

On-going General Capital is required to sustain existing assets through major maintenance initiatives such as building envelope upgrades, roof repairs, and technology updates. Minor facility upgrades such as flooring and washroom improvements along with small park enhancements are undertaken as well. The Parkland Acquisition Program is also part of On-going General Capital.

This program is funded by City Reserves, contributions from General Operating, Green City Program, and Community Amenity Contributions.

The following tables document the On-going General Capital program's funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL (in thousands of dollars)	2023	2024	2025	2026	2027	Total
Parkland Acquisition & DCC Reserves	\$ 30,750	\$ 31,500	\$ 32,250	\$ 32,500	\$ 32,500	\$ 159,500
Other City Reserves	17,575	12,164	11,960	16,498	11,995	70,192
Contribution from General Operating	8,733	10,097	7,227	15,136	14,674	55,867
Green City Program	1,500	1,500	1,500	1,500	1,500	7,500
Community Amenity Contribution Reserve	1,447	-	2,979	-	-	4,426
TOTAL PROPOSED FUNDING SOURCES - ON-GOING GENERAL CAPITAL	\$ 60,005	\$ 55,261	\$ 55,916	\$ 65,634	\$ 60,669	\$ 297,485

ON-GOING GENERAL CAPITAL REQUIREMENTS (in thousands of dollars)	2023	2024	2025	2026	2027	Total
Parkland Acquisition	\$ 30,957	\$ 31,712	\$ 32,467	\$ 32,717	\$ 32,717	\$ 160,570
Information Technology	5,750	5,750	6,000	6,000	6,000	29,500
Fire Equipment	6,630	944	465	4,753	250	13,042
Park Development Program	4,903	4,928	4,953	4,953	4,953	24,690
Fleet Vehicles & Equipment	4,250	4,500	4,750	5,000	5,000	23,500
Facilities Maintenance & Renovations	4,000	4,000	4,000	4,000	4,000	20,000
Sundry & Contingency	590	502	356	5,286	4,824	11,558
Library Books	2,100	2,100	2,100	2,100	2,100	10,500
Parks Equipment	475	475	475	475	475	2,375
Corporate Security	250	250	250	250	250	1,250
Corporate Equipment	100	100	100	100	100	500
TOTAL ON-GOING GENERAL CAPITAL REQUIREMENTS	\$ 60,005	\$ 55,261	\$ 55,916	\$ 65,634	\$ 60,669	\$ 297,485

Examples of the initiatives that will be addressed over the next five years include washroom renovations, minor roof repairs, mechanical system upgrades, accessibility improvements, parking lot repairs, playground and sport court renovations, and minor park improvements.

3.3 Major General Capital Requirements and Funding Sources

The Major General Capital Program includes significant capital projects such as recreational facilities, arenas, sports fields, parks construction and upgrades, and arts & cultural amenities.

The Major General Capital program is funded by Community Amenity Contributions, contributions from General Operating, City Reserves, Gaming Revenue, and External Contributions (Grants).

The following tables documents the Major General Capital program's funding and requirements over the next five years.

PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL (in thousands of dollars)	2023	2024	2025	2026	2027	Total
Community Amenity Contribution Reserve	\$ 27,553	\$ 11,000	\$ 9,021	\$ 12,000	\$ 12,000	\$ 71,574
Contribution from General Operating	59,009	14,909	14,974	4,379	6,838	100,109
Other City Reserves	2,000	-	-	-	-	2,000
NCP Reserves	-	2,000	1,980	-	-	3,980
Proceeds from Gaming Revenue	3,308	3,991	4,031	4,071	4,112	19,513
External Contributions (Grants)	3,800	1,000	1,000	-	-	5,800
TOTAL PROPOSED FUNDING SOURCES - MAJOR GENERAL CAPITAL	\$ 95,670	\$ 32,900	\$ 31,006	\$ 20,450	\$ 22,950	\$ 202,976

PROPOSED MAJOR GENERAL CAPITAL PROJECTS (in thousands of dollars)	2023	2024	2025	2026	2027	Total
3.3.1 Cloverdale Sport & Ice Complex (Total \$104.6M)	62,500	10,000				\$ 72,500
3.3.2 City Centre Sports Complex - Phase 1 (Total \$54.6M) & Phase 2 Design - 2024	14,600	500				15,100
3.3.3 Bear Creek Park Athletics Centre (Total \$27.5M)	7,900					7,900
3.3.4 City Centre Spray Park & Courts	2,000					2,000
3.3.5 Cloverdale Curling Rink Upgrades	1,800					1,800
3.3.6 Nicomekl Riverfront Park (Total \$19.5M)	1,600	1,600	3,300	4,000	2,200	12,700
3.3.7 Strawberry Hill Hall	1,500					1,500
3.3.8 City Centre Office Building Upgrades	1,020					1,020
3.3.9 New Park Washrooms	750					750
3.3.10 Indigenous Carving Centre	600					600
3.3.11 Park Improvements	500	500	500	500		2,000
3.3.12 Semiahmoo Art Studios	500					500
3.3.13 Fleetwood Firehall #6 Relocation	250	7,000	7,000			14,250
3.3.14 Pop-up Heritage Displays	150					150
3.3.15 Archives/1912 Hall Renovation		5,000				5,000
3.3.16 Unwin Community Park		4,800				4,800
3.3.17 Interactive Art Museum - City Centre (Total \$60.0M)		2,800	12,200			15,000
3.3.18 Surrey Sports Hall of Fame		700				700
3.3.19 Grandview Heights Community Park - Phase 1			2,880			2,880
3.3.20 Disc Golf at Port Mann Park			2,126			2,126
3.3.21 North Surrey Track Resurfacing			2,000			2,000
3.3.22 Sport Facility Site Development			1,000			1,000
3.3.23 Surrey Sports & Leisure Complex - Roof Replacement				7,500		7,500
3.3.24 Tamanawis Park - Third Field Hockey Turf Field and Changeroom				4,700		4,700
3.3.25 Cloverdale Athletic Park - New Artificial Turf Field and Parking Lot				3,000	7,500	10,500
3.3.26 1001 Steps Renovation				750		750
3.3.27 North Surrey Community Park Improvements					4,100	4,100
3.3.28 Cloverdale Athletic Park- Covered Multisport Facility					3,400	3,400
3.3.29 Newton Youth Park					3,000	3,000
3.3.30 Robertson Drive Park - Sport Court and Pathway Improvements					1,000	1,000
3.3.31 Sunnyside Cemetery Development - Phase 1					1,000	1,000
3.3.32 Hadden House Upgrades					750	750
TOTAL PROPOSED MAJOR GENERAL CAPITAL PROJECTS	\$ 95,670	\$ 32,900	\$ 31,006	\$ 20,450	\$ 22,950	\$ 202,976

The following descriptions provide details on the capital projects included in the proposed 2023-2027 Major General Capital Program.

3.3.1 Cloverdale Sport & Ice Complex (\$104.6M)

The original design of the facility included a new twin sheet arena in the Cloverdale area. Due to additional demand for ice sports, this facility will now have additional third sheet of ice to meet community's needs for ice hockey, figure skating, public lessons, skating sessions and dry-floor summer use for sports such as lacrosse and ball hockey. The new facility will include landscaping with outdoor amenities and a parking lot to serve the new arena.

3.3.2 City Centre Sports Complex - Phase 1 (\$54.6M) and Phase 2 (\$0.50M)

To meet the current and future needs of the growing neighbourhood and surrounding Whalley town centre, this state-of-the-art facility expansion will include an expanded

range of recreation, sports, arts and culture programming, new indoor and outdoor amenities, and enhanced learning and social opportunities.

To help design a welcoming recreation, culture and sports hub that responds to the needs of all ages, abilities, and backgrounds, the City sought feedback from residents and stakeholders, including current users and community groups, on which programs, features and amenities are important to them.

Progress on the \$54.6M Phase 1 of the City Centre Sports Complex is moving forward. \$0.5M in funding has been allocated in 2024 for the design of a potential second phase of this project.

3.3.3 Bear Creek Park Athletics Centre (\$27.5M)

This project will upgrade the existing track at Bear Creek Park and bring the facility up to international standards. The improvements will accommodate a full range of track and field sports including javelin, discus, shot put, long jump and triple jump. The new facility will be designed to support sport and community event hosting and will replace the existing wooden bleachers with a modern 2,200 seat covered grandstand. The new athletics centre will provide changeroom and public washroom facilities to serve all of Bear Creek Park.

3.3.4 City Centre Spray Park & Courts (\$2.0M)

This project includes the design and construction of new courts with lighting along with a new spray park in City Centre to meet growing demand for these amenities.

3.3.5 Cloverdale Curling Rink Upgrades (\$1.8M)

The Cloverdale Curling Rink floor has reached the end of its lifecycle. This project envisions a new curling rink floor with a concrete mix design refrigeration system.

3.3.6 Nicomekl Riverfront Park (\$19.5M)

The City is planning a complete park system along the south bank of the Nicomekl River to create a conservation-oriented riverfront park that integrates ecological improvements, public access, new amenities, public art, First Nations culture, heritage, and infrastructure with natural spaces and habitat corridors. The project is significant for its connection to the City's Coastal Flood Adaptation Strategy and securing of grant funding through the Government of Canada's Disaster Mitigation Adaptation Fund.

3.3.7 Strawberry Hill Hall (\$1.5M)

The project will build a replica Strawberry Hill Hall to accommodate a range of community programs including childcare, youth, and cultural programming. Combined with the recently completed outdoor recreation improvements at R.A. Nicholson Park, this project will deliver a needed community amenity at the neighbourhood level.

3.3.8 City Centre Office Building Upgrades (\$1.0M)

This funding will go towards structural upgrades and renovations, including new elevator, exterior windows, cladding, and upgrades to electrical services at the City Centre office building (formerly Eye Care Centre).

3.3.9 New Park Washrooms (\$0.75M)

This project will provide new washrooms in large-scale neighbourhood parks as a continued investment in improving facilities where there is clear evidence of long-term, increased park usage.

3.3.10 Indigenous Carving Centre (\$0.60M)

This funding supports the realization of an additional Indigenous carving/learning venue in North Surrey. The facility will support the safeguarding and transmission of cultural heritage knowledge and practices and support the City's reconciliation efforts.

3.3.11 Park Improvements (\$0.50M)

This project supports the ongoing repair and renovation of existing amenities in parks and the development of smaller amenities in parks.

3.3.12 Semiahmoo Arts Studios (\$0.50M)

This funding will support the development of new community arts space in Semiahmoo Town Centre.

3.3.13 Fleetwood Firehall #6 Relocation (\$14.25M)

This funding will go towards the construction of a relocated Fire Hall #6 to accommodate the anticipated growth in Fleetwood, along the Surrey Langley Skytrain line.

3.3.14 Pop-up Heritage Displays (\$0.15M)

This project is for the installation of temporary or semi-permanent heritage features installed in the public realm such as streetscapes, plazas, and urban parks to share local heritage across the City. This infrastructure provides additional exhibition opportunities, increases the inventory of heritage features in neighbourhoods across the City and supports exhibit and program spaces in existing facilities.

3.3.15 Archives/1912 Hall Renovation (\$5.0M)

This funding will provide necessary seismic upgrades and structural enhancements to one of the City's important heritage buildings, prolonging its use as a community cultural venue. Funding will also support the growth of the City's archival and heritage collections and services.

3.3.16 Unwin Community Park (\$4.8M)

The City has acquired the last property to expand this community park within the rapidly growing community of Newton. A range of new amenities will be required to meet that growth and changing demographics, including, accessible washrooms to meet the requirements of the Jumpstart playground and walking amenities such as trails and paths. Additional future new amenities in the park will require additional funding.

3.3.17 Interactive Art Museum – City Centre (\$15.0M 2024-2025; Total \$60.0M)

This project will create a destination cultural facility in Surrey and a major attraction in City Centre. The Interactive Art Museum (“iAM”) will feature creative spaces for contemporary art learning, such as art exhibition halls, TechLab and maker spaces, open studios for artists in residence, events rooms, a performance hall, and outdoor space for creative temporary projects. This 60,000 sq. ft concept is aligned with federal funding program priorities. Partnership in a mixed development project could accelerate the iAM. It is estimated that this high-calibre facility would cost \$60.0M in total. \$15.0M in initial funding is being allocated across 2024 and 2025 to begin work on this concept.

3.3.18 Surrey Sports Hall of Fame (\$0.70M)

This project envisions a hybrid model Sports Hall of Fame; a combination of an in-person and virtual storytelling experience. The Sports Hall of Fame will share experiences and achievements of sport in Surrey.

3.3.19 Grandview Heights Community Park – Phase 1 (\$2.9M)

This project will initiate the development of a community park for the rapidly growing population of Grandview Heights. The park will be located directly adjacent to the new Grandview Heights Secondary School and Grandview Heights Aquatic Facility. Additional future new amenities in the park will require additional funding.

3.3.20 Disc Golf at Port Mann Park (\$2.1M)

This project is for the design and construction of a disc golf course and supporting amenities at Port Mann Park. This project is Phase 1 of the long-term development of this park site.

3.3.21 North Surrey Track Resurfacing (\$2.0M)

The rubberized track oval at North Surrey Secondary School is used daily by track & field user groups, the adjacent high school, and the community for walking and other fitness pursuits. The track facility is operated and maintained by the City through a joint-use operating agreement with Surrey School District #36 and requires life-cycle replacement.

3.3.22 Sport Facility Site Development (\$1.0M)

This project is for the construction of supporting infrastructure to align with the development of future sports facilities in the City.

3.3.23 Surrey Sports & Leisure Complex – Roof Replacement (\$7.5M)

This project consists of installation of the new roof at Surrey Sports and Leisure Complex. The existing roof is approximately 28 years old, is in poor condition and has reached the end of its service life.

3.3.24 Tamanawis Park – Third Field Hockey Turf Field and Changeroom (\$4.7M)

This Project includes the design and installation of a third artificial turf field and expanded changeroom capacity at Tamanawis Park. These investments would further enhance Tamanawis Park as a destination facility for Field Hockey tournaments. Additional parking spaces to support this amenity will require funding as part of a future phase of development in the park.

3.3.25 Cloverdale Athletic Park – New Artificial Turf Field and Parking Lot (\$10.5M)

This project is for the development of a new artificial turf field and related amenities in Cloverdale Athletic Park. The new field is envisioned to provide an artificial turf playing surface and amenities for two ball diamonds and one soccer field. The project also includes new parking amenities to serve the needs of this busy community park.

3.3.26 1001 Steps Renovation (\$0.75M)

The 1001 Steps is an extensive & heavily used wooden stairway system located in the 12600 section of 15A Avenue in South Surrey that provides access to Crescent Beach. This project will replace the stair system with new concrete footings and upgraded, longer-lasting galvanized steel components.

3.3.27 North Surrey Community Park Improvements (\$4.1M)

North Surrey Community Park is a significant Community Park in the Guildford town centre. Adjacent to North Surrey Secondary School, it currently houses three softball fields, two soccer fields, a parking lot and small washroom building. This project is for the development of amenities in a recently acquired area of parkland along 96th Avenue that will become integrated into North Surrey Community Park.

3.3.28 Cloverdale Athletic Park – Covered Multisport Facility (\$3.4M)

This project envisions a new cover over the existing lacrosse box, resurfacing of the sport surface, new boards, backstops, and player benches and timekeepers box, new lighting

with upgraded servicing, new spectator seating and expanded parking at Cloverdale Athletic Park. Additional funding of \$2M will be required from other levels of government which would bring the overall project budget to approximately \$5.4M.

3.3.29 Newton Youth Park (\$3.0M)

This project envisions a new skate park at a park site in the central area of Newton to serve the youth population in this area.

3.3.30 Robertson Drive Park – Sport Court and Pathway Improvements (\$1.0M)

This project envisions a new sport court built to current standards, with the ability to house basketball, ball hockey and other court sports. A new serviced washroom is also included in the project. Additional pathway improvements will also enhance the walkability within the park.

3.3.31 Sunnyside Cemetery Development – Phase 1 (\$1.0M)

This project will expand the capacity at Sunnyside Lawn Cemetery and includes detailed design, site clearing, earthworks, drainage, and site servicing.

3.3.32 Hadden House Upgrades (\$0.75M)

The Billy Hadden House is a City-owned heritage home located within the boundaries of the future Nicomekl Riverfront Park. This funding will support upgrades required to enable broader community use of the facility within the park.

3.4 Proposed 2023 Capital Program for Engineering Capital Infrastructure

Capital funding is available from Development Cost Charges, contributions from Utilities Operating, the Greater Vancouver Transit Authority (“TransLink”), contributions from the federal and provincial governments, and developer contributions. The total funding amounts available in 2023 for all proposed Engineering Capital Infrastructure Projects are listed below:

Roads	\$73.0M
Drainage	25.9M
Water	21.0M
Sewer	20.5M
Energy	<u>16.5M</u>
Total	<u>\$156.9</u>

An overview of the entire Capital Program is attached as Appendix "I" to this report.

CONCLUSION

Based on the discussion and information provided in this report, it is recommended that the Finance Committee recommend Council:

1. Approve the Capital Program as outlined in Section 3.0 of this report; and
2. Direct Staff to prepare the 2023 Five-Year (2023-2027) Capital Financial Plan as outlined in this report.



Kam Grewal, CPA, CMA
General Manager, Finance



Vincent Lalonde, ICD.D, P. Eng
City Manager

Attachments:

Appendix "I": 2023 Five-year (2023-2027) Capital Financial Plan

**2023 - 2027 CAPITAL FINANCIAL PLAN
EXECUTIVE SUMMARY**

(in thousands)

CONTRIBUTION SUMMARY	2023	2024	2025	2026	2027	5 YEAR PROGRAM
Discretionary Contributions						
Community Amenity Contribution Reserve	\$ 29,000	\$ 11,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 76,000
Contribution from Operating	134,312	98,266	92,854	84,413	86,289	496,134
Other Appropriations - Green City	1,500	1,500	1,500	1,500	1,500	7,500
Other Reserve Funds	18,720	11,284	11,055	15,593	11,090	67,742
	183,532	122,050	117,409	113,506	110,879	647,376
Non-Discretionary Contributions						
DCC Reserve Funds	94,986	97,065	88,106	89,387	99,479	469,023
NCP Reserve Funds	200	2,200	2,180	200	200	4,980
Other Statutory Reserve Funds	10,250	10,500	10,750	11,000	11,000	53,500
	105,436	109,765	101,036	100,587	110,679	527,503
Other Contributions						
External Sources	23,735	65,713	33,065	27,162	21,161	170,836
	23,735	65,713	33,065	27,162	21,161	170,836
Unidentified - Budget Authority (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Contributions	362,703	347,528	301,510	291,255	292,719	1,595,715
	\$ 362,703	\$ 347,528	\$ 301,510	\$ 291,255	\$ 292,719	\$ 1,595,715
EXPENDITURE SUMMARY						
Capital Renewal & Maintenance						
Buildings	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,000
Equipment	19,728	14,292	14,313	18,851	14,348	81,532
Other Capital Improvements	161,758	214,122	169,369	159,951	163,880	869,080
Land Acquisition	30,957	31,712	32,467	32,717	32,717	160,570
Sundry & Contingency	590	502	356	5,286	4,824	11,558
	217,033	264,628	220,505	220,805	219,769	1,142,740
Ranked Projects						
Buildings	82,770	25,300	19,200	7,500	-	134,770
Other Capital Improvements	12,900	7,600	11,806	12,950	22,950	68,206
	95,670	32,900	31,006	20,450	22,950	202,976
Unidentified - Budget Authority (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
Total Current Year's Expenditures	362,703	347,528	301,510	291,255	292,719	1,595,715
	\$ 362,703	\$ 347,528	\$ 301,510	\$ 291,255	\$ 292,719	\$ 1,595,715

2023 - 2027 CAPITAL FINANCIAL PLAN CONTRIBUTION (FUNDING) SUMMARY

(in thousands)

CONTRIBUTION SUMMARY	2023	2024	2025	2026	2027	5 YEAR PROGRAM
Discretionary Contributions						
Community Amenity Contribution Reserve						
CAC & Bonus Density Contributions	\$ 29,000	\$ 11,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 76,000
	29,000	11,000	12,000	12,000	12,000	76,000
Contributions from Operating						
Drainage	12,313	17,061	16,126	16,580	13,723	75,803
Energy	16,498	16,760	12,131	7,242	2,334	54,965
General	71,050	28,997	26,232	23,586	25,624	175,489
Parking	173	173	173	173	173	865
Roads	17,158	17,568	18,501	19,240	20,931	93,398
Sewer	8,018	8,603	9,031	9,520	10,099	45,271
Water	9,102	9,104	10,660	8,072	13,405	50,343
	134,312	98,266	92,854	84,413	86,289	496,134
Operating Appropriated Surplus						
Other Appropriations - Green City	1,500	1,500	1,500	1,500	1,500	7,500
Other Reserve Funds						
Environmental Stewardship	240	240	240	240	240	1,200
Parking Cash-in-Lieu	2,000	-	-	-	-	2,000
Vehicles & Equipment	16,480	11,044	10,815	15,353	10,850	64,542
	18,720	11,284	11,055	15,593	11,090	67,742
	183,532	122,050	117,409	113,506	110,879	647,376
Non-Discretionary Contributions						
<i>City-Wide DCC Reserve Funds</i>						
Arterial Roads	32,333	32,313	32,562	30,196	33,216	160,620
Drainage	3,070	6,012	3,190	4,652	7,875	24,799
Major Collector Roads	6,113	6,451	6,640	5,323	5,856	30,383
Parkland	20,500	21,000	21,500	21,500	21,500	106,000
Parkland Development	775	800	825	825	825	4,050
Sewer	7,321	8,990	9,929	10,797	11,484	48,521
Water	11,870	4,712	3,824	6,406	9,222	36,034
<i>Area Specific DCC Reserve Funds</i>						
Annedale Tynehead	7,224	7,651	3,729	3,781	3,594	25,979
Campbell Heights	266	1,073	757	757	757	3,610
Darts Hill	1,279	1,279	1,279	1,279	1,279	6,395
City Centre	1,746	1,746	1,746	1,746	1,746	8,730
Hwy 99 Corridor	1,535	805	805	805	805	4,755
Redwood Heights	586	586	586	586	586	2,930
West Clayton	368	3,647	734	734	734	6,217
	94,986	97,065	88,106	89,387	99,479	469,023
NCP Reserve Funds						
Fire	100	100	100	100	100	500
Library	100	100	100	100	100	500
Parks	-	2,000	1,980	-	-	3,980
	200	2,200	2,180	200	200	4,980
Other Statutory Reserve Funds						
Parkland Acquisition	10,250	10,500	10,750	11,000	11,000	53,500
	10,250	10,500	10,750	11,000	11,000	53,500
	105,436	109,765	101,036	100,587	110,679	527,503
Other Contributions						
External Sources						
Federal/Provincial Contribution	12,819	35,014	19,017	12,452	4,980	84,282
TransLink	10,916	30,699	14,048	14,710	16,181	86,554
	23,735	65,713	33,065	27,162	21,161	170,836
Unidentified - Budget Authority (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 362,703	\$ 347,528	\$ 301,510	\$ 291,255	\$ 292,719	\$ 1,595,715

EXPENDITURE SUMMARY

(in thousands)

EXPENDITURE SUMMARY	2023	2024	2025	2026	2027	5 YEAR PROGRAM
Capital Renewal & Maintenance						
Buildings						
Facilities Maintenance	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 20,000
Equipment						
General Corporate	12,450	12,700	13,200	13,450	13,450	65,250
Parks, Recreation & Culture	475	475	475	475	475	2,375
Parking Services	173	173	173	173	173	865
Protective Services	6,630	944	465	4,753	250	13,042
	19,728	14,292	14,313	18,851	14,348	81,532
Land Acquisition						
Parkland Acquisition	30,957	31,712	32,467	32,717	32,717	160,570
	30,957	31,712	32,467	32,717	32,717	160,570
Other Capital Improvements						
Drainage Services	25,867	54,759	39,922	35,035	27,576	183,159
Parks, Recreation & Culture	4,903	4,928	4,954	4,953	4,953	24,691
Roads & Transportation	73,014	98,175	77,978	76,934	84,002	410,103
Sewer Services	20,504	24,879	19,095	20,504	21,583	106,565
Surrey City Energy	16,498	16,760	12,131	7,242	2,334	54,965
Water Services	20,972	14,621	15,289	15,283	23,432	89,597
	161,758	214,122	169,369	159,951	163,880	869,080
Sundry & Contingency	590	502	356	5,286	4,824	11,558
	590	502	356	5,286	4,824	11,558
	217,033	264,628	220,505	220,805	219,769	1,142,740
Ranked Projects						
Buildings						
Archives/1912 Hall Renovation	-	5,000	-	-	-	5,000
City Centre Sports Complex - Phase 1 (Phase 2 Design 2024)	14,600	500	-	-	-	15,100
City Centre Office Building Upgrades	1,020	-	-	-	-	1,020
Cloverdale Curling Rink Upgrades	1,800	-	-	-	-	1,800
Cloverdale Sport & Ice Complex	62,500	10,000	-	-	-	72,500
Fleetwood Firehall #6 Relocation	250	7,000	7,000	-	-	14,250
Indigenous Carving Centres	600	-	-	-	-	600
Interactive Art Museum - City Centre	-	2,800	12,200	-	-	15,000
Semiahmoo Art Studios	500	-	-	-	-	500
Strawberry Hill Hall	1,500	-	-	-	-	1,500
Surrey Sports & Leisure Complex - Roof Replacement	-	-	-	7,500	-	7,500
	82,770	25,300	19,200	7,500	-	134,770
Other Capital Improvements						
1001 Steps Renovation	-	-	-	750	-	750
Bear Creek Park Athletics Centre	7,900	-	-	-	-	7,900
City Centre Spray Park & Courts	2,000	-	-	-	-	2,000
Cloverdale Athletic Park - Covered Multisport Facility	-	-	-	-	3,400	3,400
Cloverdale Athletic Park - New Artificial Turf Field	-	-	-	3,000	7,500	10,500
Disc Golf at Port Mann Park	-	-	2,126	-	-	2,126
Grandview Heights Community Park - Phase 1	-	-	2,880	-	-	2,880
Hadden House Upgrades	-	-	-	-	750	750
New Park Washrooms	750	-	-	-	-	750
Newton Youth Park	-	-	-	-	3,000	3,000
Nicomekl Riverfront Park	1,600	1,600	3,300	4,000	2,200	12,700
North Surrey Community Park Improvements	-	-	-	-	4,100	4,100
North Surrey Track Resurfacing	-	-	2,000	-	-	2,000
Park Improvements	500	500	500	500	-	2,000
Pop-up Heritage Displays	150	-	-	-	-	150
Robertson Drive Park - Sport Court and Pathway Improvements	-	-	-	-	1,000	1,000
Sport Facility Site Development	-	-	1,000	-	-	1,000
Sunnyside Cemetery Development- Phase 1	-	-	-	-	1,000	1,000
Surrey Sports Hall of Fame	-	700	-	-	-	700
Tamanawis Park - Third Field Hockey Turf Field and Changeroom	-	-	-	4,700	-	4,700
Unwin Community Park	-	4,800	-	-	-	4,800
	12,900	7,600	11,806	12,950	22,950	68,206
	95,670	32,900	31,006	20,450	22,950	202,976
Unidentified - Budget Authority (not funded)	50,000	50,000	50,000	50,000	50,000	250,000
	\$ 362,703	\$ 347,528	\$ 301,510	\$ 291,255	\$ 292,719	\$ 1,595,715